MISSION STATEMENT

‘As a Jean Monnet Centre of Excellence at the Vrije Universiteit Brussel, the IES aims to provide research, education and academic services that are focused on the European Union in an international setting and recognised for their quality, multidisciplinarity and policy relevance’.
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**MESSAGE FROM THE PRESIDENT**

*Fluctuat nec mergitur.* Tossed but not sunk. The motto of the city of Paris could well be used to describe the EU’s firm desire to stand strong, even if the waves of our times rise high and steering the ship proves to be a difficult task. 2017 has indeed not been without challenges! International tensions over Korea, growing trade issues with the United States and falttering climate negotiations are but a few of the ‘newer’ challenges that complete the already long list of troubles that threaten the EU; ranging from growing political populism over financial crises to ailing refugees.

Whereas there was a spark of light in blocking extremism with the presidential election results in France and Austria, the refugee and migration crises seemingly sink into an even darker shade of black now that the EU ranges between inertia at best, and active repression at worst through deals with Turkey and Libya. Inertia could also be one way to describe the Union’s attitude towards internal problems, such as the developments in Hungary, Poland, or Spain. How things can change within a short time-span ...

No inertia at our Institute, however! In an attempt to address the problems above, the Institute has successfully launched several projects in the past year to deepen the debate and propose tangible solutions. We are notably very proud of our involvement in the setting-up of the KF-VUB Korea Chair that is tackling security questions in Southeast Asia and that furthers academic reflection on relations between North and South Korea in an international setting. This 8-year project puts us on the map as the first Korea Chair in Europe, next to our counterparts at Brookings and Johns Hopkins in the US.

We are also very pleased with our involvement in the United Nations University centre for Comparative Regional Integration Studies (UNU-CRIS) in Bruges. While the IES serves as Brussels hub for UNU, several of our senior researchers are now associated with UNU-CRIS, augmenting the visibility and impact of their research findings and enabling a wider collaboration with international networks.

My personal appreciation, however, goes to all IES colleagues – academic and non-academic – for their continuous efforts in research and teaching at our (renewed) Jean Monnet Centre of Excellence, and for their contribution to putting meaning into the word ‘excellence’. From ‘best academic article’ over ‘best young researcher’ to ‘best PhD thesis’ – these are no accolades easily achieved, and they are not the emanation of solo work but of the help and facilitation of many. When other global partners have clear strategies to become the world’s leading education providers, we are not afraid of their competition!

This is not to say that 2017 was not without problems for the IES either. But these were addressed so that we can continue to excel and have an impact on tomorrow’s students. Only through such good understanding can our younger generation show the insight that has a positive impact on our future and that can bolster them in darker times. *Fluctuat nec mergitur.* Also in the future.
An annual report is always a good moment to look back on what has been done in the past year. But given that I only took office in the last weeks of December, I cannot take credit for the many things that happened in 2017. So, I will restrict myself to expressing my gratitude to my predecessor Christian Kaunert, as well as to the whole staff of the IES for all the good work done. It goes without saying that this work is a team effort, and it pleases me to be at the helm of an institute in which teamwork is still valued.

Special thanks also go to the IES researchers that obtained official accolades for their research activities in 2017, notably: Sebastian Oberthür for Best Article in Global Affairs Award (EISA) and for being part of the consortium that won the Insight of the Year Award (ENDS Environmental Impact Awards), Lisanne Groen for Best PhD Thesis Prize (UACES) and Elie Perot for Young Researcher Prize (AFDS).

2017 was also the year in which the partnership with the United Nations University Institute for Comparative Regional Integration Studies (UNU-CRIS) took off. Following a competitive call by the Flemish Government to find a host university for UNU-CRIS, a Memorandum of Understanding was signed in October 2016 between UNU, VUB and UGent. This has allowed the IES in 2017 to start a number of new research projects, such as AMIREG (on African migration) and GREMLIN (Global and REgional MuLtistakeholder INstitutions). Several other externally funded projects also kicked off, a list of which you will find in the Executive Summary.

As our President has already noted, Europe and the EU are going through turbulent times. For an academic institute such as the IES, the many challenges confronted by the continent demonstrate that the need for interdisciplinary and policy-relevant European Studies is greater than ever. Our ambition remains to be at the forefront of this; we wish to further develop our institute as a leading center of excellence in research and teaching that is located in the city that can be considered as the capital of Europe.

The challenge is to stay ahead of the curve and to make sure that our research and teaching programmes reflect ongoing developments. The students of tomorrow do not only need to learn about the nuts and bolts of European integration; they also have to understand the costs of non-integration as well as form opinions about the drivers of disintegration and the changing role of the EU in World Politics. Therefore, we need to further expand the role of the IES as a key actor in generating new ideas and narratives about European integration and reach out to partners in Brussels, Europe and the rest of the world.
Executive Summary

2017

4 PhD DIPLOMAS
42 MASTER GRADUATES
117 PUBLICATIONS

129 MEDIA APPEARANCES
33 EVENTS

106 STAFF MEMBERS
7 POLICY BRIEFS
2 POLICY PAPERS
7 WORKING PAPERS

14 OUR OWN PROJECTS
35 EXTERNAL PROJECTS
15 years. They have passed in a twinkling of an eye. But they have left the IES larger and more ambitious than ever. It has been a pleasure working with such highly motivated and bright people over the past one-and-a-half decades. And it was particularly wonderful to see our scholars and staff showcase their research, their projects, their teaching, at the event organised in September to mark the 15th anniversary of our Institute.

That event was not even counted in the list of lecture series, research colloquia and policy forums that add up to the thirty-three public events listed in this report and organised in 2017. In fact, we need to add to that list four very special public events, i.e. the PhD defences which we hosted this year. With three new PhDs in Law and one in Political Science, the IES brings the total of awarded PhDs to 32 (which is on average more than two per year!) - a formidable effort, not least by the PhD candidates and their promoters. Needless to say that all this resulted in a substantial output: 117 publications, of which 24 peer-reviewed articles, and 25 book chapters. Additionally, the IES also internally published 7 policy briefs, 2 policy papers and 7 working papers.

We have come a long way from the times in 2002 when our office consisted of five researchers and two secretariat staff ... Our Institute now has 106 people or 48.9 full-time equivalents. I have not included the long list of excellent people that have ever worked at our Institute and chose or needed to venture off to other places to further their careers. Such is the nature of young academia, and such is also the fate of our Institute. This year, we welcomed 22 new people (16 to the IES proper, and 6 in collaboration with UNU-CRIS) while 8 people left the Institute, amongst which our Academic Director. Whereas we welcomed a new Academic Director in 2016, we had to bid him farewell at the end of 2017. Since mid-December, Prof. Dr. Luk Van Langenhove has been appointed by the IES Board as his successor. Luk is now combining his research on the H2020 EL-CSID project on science & cultural diplomacy with the position of Academic Director.

From its inception until today, the Institute strives to influence the European societal debate. It therefore tries to promulgate its findings to a wide audience of scholars, government officials and specialists as well as the general public. To this end, the Institute's research findings are often mirrored in the media. In 2017, IES scholars took part in a total of 129 media appearances - that's on average about one every three days.

In 2017, the Institute was particularly successful in obtaining externally funded projects. At the end of the year, no less than 35 external projects were in progress by IES scholars, whereas an additional 14 projects were funded through our own budget (in 2016, these figures were 31 and 11 respec-
Executive Summary

With a project income of €1.4 million, the Institute was able to raise its total of external income (including tuition fees, non-governmental subsidies and gifts) to well above the Government’s subsidy. Today, 53% of the Institute’s income is generated from non-governmental funding.

The Institute’s leading advanced Master programmes delivered 42 new graduates that will now obtain life membership to our 1250+ alumni group. Despite a growing number of students in our postgraduate programme on European Policy, the numbers do not suffice to meet the government criterion of 50 advanced master diplomas. Although already addressed in 2016 (following a student drop after the terrorist attacks in Paris and Brussels), the results of the curriculum change will take time to take effect, especially taking into account that competition was maintained over the past year.
Evolution of government grant vs. other revenues

Number of FTE employed at the IES
RESEARCH

RECENT ACCOLADES FOR OUR RESEARCH ACTIVITIES

2017
Best Article in Global Affairs Award (EISA)
Sebastian Oberthür

2017
Best PhD Thesis Prize (UACES)
Lisanne Groen

2017
Young Researcher Prize (Prix du jeune chercheur - AFDSD)
Elie Perot

2017
‘Insight of the Year’ award (ENDS Environmental Impact Awards)
S. Oberthür (et al)

2016
Palliser Prize by the International Institute for Strategic Studies
Daniel Fiott

2015
Maurice Lauré Prize (IFA)
Marie Lamensch
The European International Studies Association (EISA) awarded to IES’ Prof. Dr. Sebastian Oberthür the 2017 **Best Article in Global Affairs Award** for ‘Where to go from Paris? The European Union in climate geopolitics’. This prestigious award underlines the importance and quality of the IES’ work on environmental, energy and climate policy. The EISA Outstanding Contribution Award is given annually to a person who has made an outstanding contribution to the goals that EISA promotes. It awards people that have provided an innovative contribution to European IR, have demonstrated commitment to the profession over time, provided academic research that has benefited the field of European IR, and endeavoured to enhance the professional image and scholarly networks of European IR.

Prof. Oberthür is also part of an award-winning team across several universities that have worked on the project ‘The EU Referendum and the UK Environment: An Expert Review’. Sebastian was part of a group of experts that aimed at clarifying what was at stake for the UK’s environment following the Brexit referendum. The group produced impartial and salient knowledge, and worked closely with stakeholders to feed it into very fast moving policy processes. Its work underpinned NGO campaigns, culminating in the UK Prime Minister’s decision to campaign directly to influence environmental voters, and inform the work of Parliament. The very strength of the resulting evidence base is arguably why the environment was not more heavily contested during the referendum. This project, that is now directly informing the choices around the delivery of Brexit, was given the ‘Insight of the Year’ award at the ENDS Environmental Impact Awards.
On 5 September 2017, IES Associate Lisanne Groen was awarded the prestigious UACES (the Academic Association for Contemporary European Studies) Best PhD Thesis Prize for her thesis (2016) on the effectiveness of the European Union (EU) in multilateral climate change and biodiversity negotiations. The prize was £100 and the winning scholar is invited to attend the UACES Annual Conference as a guest. The award ceremony took place during the conference dinner of the 47th UACES Annual Conference in Krakow, Poland.

The prize is awarded to the PhD thesis that made an original and promising contribution to research in the area of contemporary European studies. Lisanne obtained her PhD in October 2016 at the IES under the supervision of Prof. Dr. Sebastian Oberthür. In her thesis, she explains the degree of effectiveness of the EU at important decision-making moments in the Convention on Biological Diversity and the United Nations Framework Convention on Climate Change, using seven case studies. She argues that the degree of fit of the EU’s activities with its position in the international constellation of power and interests of all negotiating parties has a significant influence on its effectiveness. The EU can only reach a high degree of effectiveness if the degree of fit of its activities is high.

Lisanne is currently a postdoctoral researcher at the United Nations University Institute for the Advanced Study of Sustainability in Tokyo, Japan. There, she is analysing and evaluating policies for low-carbon technology transfer pursued by Germany, France, the UK, the EU, and multilateral partnerships in which EU member states participate.
IES PhD researcher Elie Perot was awarded the 2017 'Young Researcher Prize' (Prix du jeune chercheur) for his presentation on 'The activation of article 42.7 TEU by France and its consequences for European security and defence policy' (L’activation de l’article 42, paragraphe 7, TEU par la France. Conséquences pour la politique européenne de sécurité et de défense) at the 5th annual symposium of the AFDSD (Association Française du Droit de la Sécurité et de la Défense – the French Association for Defence and Security Law) that took place in Lille on 28 and 29 September.

In this presentation Elie explains that the invocation of article 42.7 TEU has exposed the limits of mutual assistance in the framework of the EU. Moreover, the recent revival of the European security and defence policy has not yet addressed the shortcomings of the EU on this issue.

The prize is awarded by the AFDSD to the best oral presentation at its annual symposium by a young researcher under age 30.

Elie Perot joined the IES as a PhD researcher in October 2016 and is part of the International Security cluster. His research focuses on the responses of the EU and of NATO to the Ukraine crisis.

Previously, Elie has carried research work for the Fondation pour la Recherche Stratégique (FRS) on nuclear deterrence and missile defence systems. As an intern, he has also worked for the Director of the National Police (DGPN) in the French Ministry of Interior as a speechwriter, as well as for the Defence Office of the French Embassy in Italy (Rome) and for the Conseil d’Etat, France’s supreme court for public law.
Approved in 2016, the re-launch of the United Nations University centre for Comparative Regional Integration Studies (UNU-CRIS) started in 2017. Awaiting the selection and subsequent appointment of a new Director of this UNU-centre, IES Executive Director Anthony Antoine was put at the helm of the organisation for an interim period. He oversaw the launch and functioning of UNU-CRIS until Prof. Dr. Madeleine Hosli took office in mid-2017. The official restart of UNU-CRIS 2.0 was celebrated at an academic launch event at the Town Hall of Bruges on 8 February 2017. UNU Rector and UN Under Secretary-General David Malone gave a keynote speech, followed by interventions and interviews with Rector Caroline Pauwels (VUB) and Anne De Paepe (Rector UGent), the two main stakeholders in the UNU-CRIS 2.0 initiative (together with the Flemish Government, to which Minister Philippe Muyters gave a video message). Bruges Mayor Renaat Landuyt and Governor of West-Flanders Carl Decaluwé elaborated on the role and importance of UNU-CRIS for the region.

The IES will continue to play an important role in UNU-CRIS, as Brussels hub for the Bruges-based institution, and as contract-provider for its academic and administrative personnel (together with UGent). Together with the VUB, it provides services and in-kind contributions, enabling UNU-CRIS to take its place in the international and European academic landscape. IES and UNU-CRIS share an H2020 project (EL CSID on science and cultural diplomacy), while several IES researchers are involved in UNU-CRIS projects. Following a call launched at the beginning of 2017, the IES obtained two main projects: one long-term (5 years) project entitled 'Global and Regional Multistakeholder Institutions (GREMLIN)' (promoted by Prof. Dr. Jamal Shahin) and one short-term project entitled 'African Migration: Root Causes and Regulatory Dynamics (AMIREG)' (promoted by Prof. Dr. Ilke Adam and Prof. Dr. Florian Trauner).
NEW DEVELOPMENTS

Following a call in 2016, the Institute for European Studies wrote a project proposal for the Korea Foundation to install its first European Korea Chair in Brussels, at the VUB. The project was accepted at the end of 2016 and started officially in September 2017 with the appointment of Professor Dr. Ramon Pacheco-Pardo as its first chair holder. The KF-VUB Korea Chair at the IES is not a traditional teaching chair; it is the primary contact point in Europe on policy issues relating to Korea and the Korean Peninsula. A joint initiative between the Korea Foundation and Vrije Universiteit Brussel (VUB), the Chair will play a strategic role in furthering Europe-Korea relations. It will build links between Europe and Korea through a number of activities and partnerships, and contribute actively to increasing the possibilities for their future cooperation on bilateral, regional and global levels. The Chair holder is being assisted by IES doctoral students, postdoctoral fellows and secretariat staff. It is thus more of a 'project' than a mere 'chair'.

The KF-VUB Korea Chair will advance academically rigorous and informed discussions on foreign policy questions that are of relevance to the Republic of Korea and Europe. To that end, the Chair is conducting three main research activities, namely: 1) the publication of academic and policy relevant output; 2) the organisation of public conferences and expert workshops for in-depth discussions and the dissemination of research findings; and 3) the organisation of a training programme aimed at the next generation of European academic and policy experts working on South Korea specifically and East Asia more broadly.

The Chair was officially inaugurated by the IES President, the Korea Foundation President and the Ambassador of the Republic of South Korea to the Kingdom of Belgium at a launch event organised at the Brussels BOZAR on 17 October 2017. The event was followed by the third EU-Korea Forum (18 October), co-organised with Yonsei University.
The Strategic Plan 2016-2020 described a number of research objectives:

- **Successful completion of at least 15 PhDs projects (i.e. an average of three per year) and launching of at least 25 PhD projects (of which ten funded by their own resources)**
  
  In 2017, the IES initiated several new PhD projects (of which two are funded on own resources), and was able to deliver four doctoral diplomas.

- **Strengthening IES involvement in national and international research networks**
  
  The IES further elaborated its existing networks through the high-profile collaboration with UNU-CRIS, the organisation of joint events (e.g. Brussels-Vienna Summer School), and its involvement in numerous EU projects with various consortia (see Externally Funded Projects section for more details).

- **Consolidation and strengthening of academic focus areas with thorough review of existing cluster structure**
  
  By 2012, the IES had been restructured into four clusters and one Educational Development Unit. It continued to strengthen these clusters throughout 2017 (e.g. by appointing at least one postdoctoral researcher per cluster, while adding PhD researchers in other clusters on a rotational basis).

- **Implementation and further development of Guidelines for IES Academic Staff (including guidelines for PhD projects, cluster arrangements at the IES, benchmarking approach for postdoctoral staff)**
  
  The guidelines were already finalised in 2012. Benchmark discussions with research staff are done on an annual basis.

- **Consolidation / increase of external project funding (for research projects and scientific services)**
  
  The Institute was able to attract over € 1.4 million external funding, which is 27% more than last year.

- **Fostering cross-cluster collaboration and integration (e.g. by prioritization of cross-cluster projects)**
  
  The Institute fostered cross-cluster publishing and has several of its researchers involved in cross-cluster projects, e.g. the Aviation Biofuels and eCoherence projects with EEG and ESD cluster involvement, and the Mindb4ACT project with our MDJ and IntSec clusters involved.

- **Enhance PhD guidance through the creation of the position of a Director of PhD studies**
  
  The Institute created this new post and appointed Prof. Dr. Sebastian Oberthür as the first post holder in 2016. In 2017, he streamlined existing PhD related procedures and contributed to a better two-way communication between IES PhD researchers and their supervisors.

- **Publication of 40-50 articles in recognized international journals or their equivalent in major book publications per year, on average (with the share of peer-review level publications reaching at least 50%); Publication of 1-2 books per year (on average); Publication of up to 15 Policy Briefs per year (on average).**
  
  The IES published 226 articles, of which 23 peer-reviewed and 29 book chapters. The IES also internally published 7 policy briefs, 2 policy papers and 7 working papers. For a full overview, see the Publications at annex.
Aside them individual research projects of our senior academic staff described in the cluster overviews (see infra), the IES funds several PhD projects out of its own resources. Stemming from the obligations in the Flemish government agreement, the Institute launches a minimum of two calls for projects every year. In 2017, the Institute funded the following projects:

• **Beyond Rebels and Gorillas: the multi-scalar politics of conservation and conflict in the Virunga National Park, DR Congo**, Esther Marijnen, October 2013-September 2017

• **The International and European environmental regulation of marine renewable energies in the EU**, Carlos Soria Rodriguez, October 2013-June 2018

• **Europe’s defence industry and the politics of European defence-industrial cooperation**, Daniel Fiott, October 2014-December 2017

• **The legal relationship between EU competition law, data protection law and privacy in the context of the EU digital market**, Klaudia Majcher, October 2014 - September 2018

• **Understanding change and continuity in the EU’s performance as an international actor**, Stephan Klose, October 2014-September 2018

• **The legitimacy of global climate/energy public-private partnerships and their effectiveness in delivering SD outcomes**, Laura Iozelli, October 2015-September 2019

• **Governing Diversity in Europe: Colour-blind vs. Colour-conscious Policymaking in Belgium, Germany and the Netherlands**, Laura Westerveen, October 2015-September 2019

• **Explaining the Response of the EU and of NATO to the Ukraine Crisis**, Elie Perot, Oct 2016-Sept 2020

• **The European Union at the intersection of state aid rules and tax regimes for multinationals**, Fausta Todhe, October 2016-September 2020

• **Explaining military innovation in autonomy in weapon systems**, Maaike Verbruggen, November 2017-September 2021

• **Cooperation beyond borders: explaining EU migration cooperation with third countries**, Philipp Stutz, October 2017-September 2021

As well as the above projects, the IES also hosted and contributed to joint projects with the VUB Law faculty:

• **A Policy to Commit Atrocity. Understanding the ‘Policy Element’ for the Purpose of Defining Crimes Against Humanity**, Matthias Holvoet, September 2012–February 2018

• **Mutual trust as a core principle of EU criminal law. Conceptualising the principle with a view to facilitate mutual recognition in criminal justice matters**, Auke Willems, January 2013–April 2017
EUROPEAN LEADERSHIP IN CULTURAL, SCIENCE, AND INNOVATION DIPLOMACY (EL-CSID)  
March 2016-February 2019

The ‘European Leadership in Cultural, Science and Innovation Diplomacy’ (EL-CSID) project aims at articulating the relevance of cultural, science and innovation diplomacy for EU external relations as part of a systematic and strategic approach. The project aims to identify how the Union and its member states can collectively and individually develop a successful institutional and strategic policy environment for extra-regional science, cultural and innovation diplomacy.

VIRTUAL CENTRE OF EXCELLENCE FOR RESEARCH SUPPORT AND COORDINATION ON SOCIETAL SECURITY (SOURCE)  
January 2014-December 2019

The ‘Virtual Centre of Excellence for Research Support and Coordination on Societal Security’ (SOURCE) Network of Excellence aims to create a robust and sustainable virtual centre of excellence capable of exploring and advancing societal issues in security research and development. The SOURCE project aims at defining the notion of Societal Security and investigates how this notion can be spread to target groups. Within the project, the IES focuses on delivering educational materials and is responsible for the development of a web-platform. It also contributes to the academic publications that are derived from the project.

COP21: RESULTS AND IMPLICATIONS FOR PATHWAYS AND POLICIES FOR LOW EMISSIONS EUROPEAN SOCIETIES (COP21-RIPPLES)  
December 2016-November 2019

This COP21-RIPPLES project provides interdisciplinary analysis of the conditions of EU climate policy in the new strategic context of the Paris climate change agreement concluded in 2015. In this project, the IES team assesses the adequacy of the Paris outcomes for effective international climate governance and the EU’s role. COP21-RIPPLES has four objectives: 1) To assess the adequacy of national climate action plans submitted under the Paris Agreement, 2) To assess the implications of national climate action plans and their strengthening of other European socio-economic objectives, 3) To assess the adequacy of the outcomes of Paris, and the implications and opportunities emerging from ongoing UN climate negotiations, and 4) To provide recommendations for EU climate policy and climate diplomacy.

PRODUCTION OF FULLY SYNTHETIC PARAFFINIC JET FUEL FROM WOOD AND OTHER BIOMAS (BSFJ)  
January 2015-December 2019

The BFSJ project aims at advancing technical and legal research in order to enable extensive use of biofuels in the aviation sector. Biojet fuel currently constitutes the most viable solution for drastically reducing GHG emissions from the aviation sector in the medium to long-term, as it constitutes a drop-in replacement for fossil-based kerosene and does not require any major infrastructural modifications to current jet engines or fuel supply to airport systems.

MAPPING, IDENTIFYING AND DEVELOPING SKILLS AND OPPORTUNITIES IN OPERATING ENVIRONMENTS TO CO-CREATE INNOVATIVE, ETHICAL AND EFFECTIVE ACTIONS TO TACKLE RADICALIZATION LEADING TO VIOLENT EXTREMISM (MINDb4ACT)  
September 2017-August 2020

MINDb4ACT aims at improving the current EU counter-violent extremism policies and generating new ones. It will focus on four kinds of interventions (research actions, exchanges among law enforcement agencies, strategic-policy exercises, training courses and pilot projects). All actions will be developed within collabora-
LIST OF EXTERNALLY FUNDED PROJECTS

INTERNATIONAL ORGANS AND FOREIGN GOVERNMENTS

tive ecosystems (‘Living Labs’) to facilitate stable environments (‘Knowledge partnerships’) that will improve current law enforcement techniques. The interventions will be developed in 5 specific domains: prisons and judiciary systems; immigration hotspots and asylum centres, schools, cities (peri-urban contexts) and the Internet and Media (TV, radio online).

PROJECT FOR ADVANCING CLIMATE TRANSPARENCY (PACT)
October 2016-December 2018

The ‘Project for Advancing Climate Transparency’ (PACT) aims to support the implementation of the transparency and accountability regime under the Paris Agreement, through a) the elaboration of details for a regime that is robust, effective and applicable to all parties; and b) the enhancement of capacity within those developing countries that need it. Through the project, the consortium will facilitate the development of options and approaches, deliver relevant and timely inputs to the UNFCCC negotiations, and provides space to build consensus between the parties.

THE EUROPEAN COMMISSION IN DRONE COMMUNITY: A NEW COOPERATION AREA IN THE MAKING (EU-DRONES)
April 2017-March 2019

The objective of this research is to examine how the European Commission is shaping regulatory framework development, production and use of drones taking into account the diverging interests among actors concerned in Europe (and beyond) where multiple authorities overlap. A comprehensive analysis of drone operations as a whole, including actors’ perceptions, expectations, interests and practices is still lacking. This research will therefore study the European Commission’s strategy to join and shape the drone community (rule makers, interest groups, manufacturers, operators and users) as well as the impact of its action.

THE ROLE OF NATIONAL PARLIAMENTS IN THE ARAB TRANSFORMATION PROCESSES
February 2017-January 2019

The research analyses the role of national parliaments in Egypt, Jordan, Morocco and Tunisia since 2011, and assesses their contributions to the political transformation processes. It fills an existing research gap since, to date, parliaments have received almost no consideration in ‘Arab Spring’ research.
LIST OF EXTERNALLY FUNDED PROJECTS

INTERNATIONAL ORGANS AND FOREIGN GOVERNMENTS

RETHINKING THE EUROPEAN ECONOMY, ECOLOGY, AND THEIR INTERACTIONS (rECOncile)
September 2016-August 2019

The 'Rethinking the European Economy, Ecology, and their Interactions' (rECOncile) Jean Monnet Chair contributes to EU Studies in two interlinked policy areas that remain fundamental to the success of the Union: the internal market and the environment. The reconciliation of ECOnomic and ECOlogical values is of vital importance given the strategic initiatives that have been re-launched in both fields by the Juncker Commission and the important interlinkages between these areas. The project involves an international cross-section of doctoral, post-graduate and graduate students, and aims at advancing cutting-edge blended learning formats, strong inter-disciplinarity, inter-generationality and policy relevance.

EUROPE EXPLAINED – INTER-UNIVERSITY SUMMER SCHOOL ON EU POLICY-MAKING (Summer School)
September 2016-August 2019

The Inter-University Summer School on EU Policy Making is an intensive two-week programme and is held one week in Brussels and one week in Vienna during the first two weeks of July. The IES joins forces with the Diplomatic Academy of Vienna and the University of Vienna to bring this ‘crash course’ in European Policy Making. Packed with lectures, study visits and simulation games, this programme attracts students and young professionals who wish to broaden their knowledge of the European institutions, European law and the European decision-making process in general.

EXPLAINING EU ACTION IN COUNTER TERRORISM (EXACT)
September 2017-August 2020

The 'Explaining EU Action in Counter Terrorism' (EXACT) Jean Monnet Chair provides research-led teaching and learning at the intersection of two fundamental areas of EU policy; the area of Freedom, Security and Justice and EU counter-terrorism policy and law. This is achieved through an international cross-section of doctoral, postgraduate and graduate students. The objective is pursued by advancing cutting-edge blended learning formats, distance learning, strong interdisciplinarity, and policy relevance.

VIRTUALLY EXCELLENT: OPENING EUROPE TO THE WORLD THROUGH INNOVATIVE EDUCATION (VOWED)
September 2017-August 2020

The 'Virtually Excellent: Opening Europe to the World through Innovative Education' (VOWED) Jean Monnet Centre of Excellence aims to 1) ensure that students benefit from high-quality research-based teaching on a wide variety of EU integration and foreign affairs issues 2) provide a foundation by which academics and students are influenced via a series of distance learning formats on a range of multidisciplinary themes and 3) offer a series of outputs by which civil society can be viably informed of contemporary EU developments.

TECHNICAL DEVELOPMENT OF THE ONLINE PLATFORM FOR THE GLOBAL INTERNAL POLICY OBSERVATORY (GIPO)
January 2015-February 2018

The 'Global Internet Policy Observatory' (GIPO) monitors Internet-related policy, regulatory, and technological developments across the world. A dedicated GIPO tool gathers all relevant information
OBSTACLES ET LEVIERS À LA PARTICIPATION SOCIÉTALE ET CITOYENNE DES JEUNES BRUXELLOIS DÉFAVORISÉS (EMPOWER-YOUTH)
November 2017-October 2021

The EMPOWER-YOUTH project analyses societal and citizen participation of disadvantaged young people and young adults in the Brussels Region. The main objective is to identify, from the perspective of young people (14-30 years old), the factors that stimulate or, on the contrary, hinder the use of structures that aim to develop their capacity for societal and civic participation. The project also seeks to identify and test existing tools that are effective in creating opportunities for citizen participation of disadvantaged youth, not only to explain the reasons for their success, but also to design possibilities for generalization.

PARTICIPATORY PLATFORM FOR SUSTAINABLE ENERGY MANAGEMENT (PARENT)
March 2016-February 2019

The 'Participatory platform for sustainable energy management' (PARENT) project aims to increase the commitment of individuals in the responsible management of their own electricity usage. PARENT is executed in constant and close dialogue with stakeholders and develops an innovative and marketable platform for participatory energy management, fuelled by novel analytics, visualisation and gamification techniques. The project aims to understand how we can stimulate behavioural change in the area of energy consumption in households and to offer guidelines for reducing household energy consumption at multiple levels in Europe.

KF-VUB KOREA CHAIR
October 2017-September 2022

The KF-VUB Korea Chair at the Institute for European Studies is the primary contact point in Europe on policy issues relating to Korea and the Korean Peninsula. A joint initiative between the Korea Foundation and Vrije Universiteit Brussel (VUB), the Chair
plays a strategic role in furthering Europe-Korea relations. It builds links between Europe and Korea through a number of activities and partnerships, and contributes actively to increasing the possibilities for their future cooperation on bilateral, regional and global levels. (see more under ‘New Developments’ above)

**REVISING THE NATIONAL RENEWABLES POLICY MIX: THE ROLE OF STATE AID AND OTHER KEY EU POLICIES (REMIX)**
*May 2015-July 2018*

The 'Revising the National Renewables Policy Mix' (REMIX) project focuses on a select group of EU and European Economic Area (EEA) countries. It addresses the question to what extent and how have national renewables policy portfolios been shaped by the EU policy mix, and what are the main prospects ahead? By improving policy-mix foresight, the REMIX project helps Nordic energy actors make wise strategic decisions and profitable investments.

**FRAMEWORK CONTRACTS (ECF)**
*January 2017-December 2017*

The IES continued its collaboration with the European Climate Foundation through several framework contracts in 2017. Under this contract, the IES provided research support to I24C under the form of basic research, development of strategies, policy papers, and review work of other consultants.

**CONSULTANCY CONTRACTS (UCAM)**
*January 2017-December 2017*

In 2017, the IES extended its consultancy contracts with the Cambridge University Corporate Leaders Group (UCLG). For this particular project, the IES helped the Cambridge Institute for Sustainable Leadership (CISL) continue building on the Green Growth Platform Advisory Council II discussions, by helping to set up an energy intensive sector strategy, providing inputs on specific energy intensive-related issues, and supporting outreach activities vis-à-vis other energy intensive groups and stakeholders.

**DEVELOPMENT OF THE INTERNATIONAL SOIL PROTECTION LAW - INSTITUTIONAL ANALYSIS AND CONCRETE PROPOSALS (ECOLOGIC 730)**
*January 2017-January 2018*

The main objective of this project is to investigate whether and how the international cooperation of states can be strengthened and improved in the medium to long term in order to ensure an effective protection and sustainable use of soils. The relevant regulations and activities of various existing international treaty regimes and organisations are analysed as a basis for the elaboration of concrete suggestions for improvement. The project is led by the Ecologic Institute in Berlin and is funded by the German Federal Environment Agency.

**RECHTLICHE UND INSTITUTIONELLE ASPEKTE EINES ZUKÜNFTIGEN INTERNATIONALEN KLIMAREGIMES (FWC Ecologic)**
*October 2015-March 2019*

This Ecologic project aims at providing regular advice to the German Federal Ministry for the Environment on legal and institutional aspects of the Paris Agreement adopted in December 2015. The provision of advice is dependent on the international agenda.

**GEOPOlITICS OF DECARBONIZATION: CLIMATE DIPLOMACY 2017-2018**
*May 2017-November 2018*

The 'Geopolitics of decarbonisation' project aims at assessing the implications of energy transition and decarbonisation for German and European foreign policy. Specifically, it examines how the decline in Eu-
European fossil fuel consumption may affect existing partnerships, as well as how the expansion of renewable energies could create new interdependencies.

**UNDERSTANDING THE INTERNATIONAL CONTEXT FOR NORWAY’S LOW-EMISSION ECONOMY TRANSITION (CONNECT)**
September 2017-August 2021

CONNECT will provide policymakers with insights into how the framework Paris Agreement will develop into more detailed rules and procedures for global climate cooperation and national policy approaches in the years leading up to 2018. It further examines how international climate policy changes influence EU climate policies in the period 2015 to 2018, and the consequences for EU-level decision-making processes. The project will also look at how changes in the international context impact Norway’s climate policy development up to 2018, and what the implications may be for a long-term low-carbon transition in Norway.

**AFRICAN MIGRATION: ROOT CAUSES AND REGULATORY DYNAMICS (AMIREG)**
October 2017-September 2018

The ‘African Migration: Root Causes and Regulatory Dynamics’ (AMIREG) project examines the root causes of migration from Africa and multi-level migration governance in West Africa, particularly in Ghana and Senegal. More specifically, the project aims to provide a deeper understanding of the root causes of migration with a specific focus on the role of financial incentives and constraints; and secondly to identify the effectiveness of, and scope for, regional agreements to ease mobility responses to such geolocalised shocks. It also seeks to understand the interest in, and the consequences of, a tighter regulation of mobility in West Africa as opposed to non-regulation.

**THE CONTRIBUTION OF ‘REGIONAL’ MULTISTAKEHOLDERS MECHANISMS IN IMPROVING GLOBAL GOVERNANCE (GREMLIN)**
October 2017-September 2021

The GREMLIN project aims to investigate multistakeholderism in regional and global governance. It examines two different policy areas where multistakeholderism has become a defining norm: internet and trade governance. Questions of legitimacy and effectiveness are key to debates on multistakeholderism and thus are also central to the theoretical framework of the project. GREMLIN brings together researchers from the IES and the Centre for European Union Studies (CEUS) at the University of Ghent in a project that will produce two PhDs, several policy briefs and a workshop on ‘building better multistakeholderism’ in the final phase.
The POMBE project is a follow-up project to the former research project on the integration of Turkish and Moroccan migrants in Belgium. Within this project, the IES-VUB has two advisory tasks consisting of providing guidance on the research’s qualitative analytical framework, an interview guide and final report. Partners in this endeavour are the Université Catholique de Louvain, Université de Liège and Université Libre de Bruxelles.

The Platform for best practices project aims at developing a European Women on Boards Platform for Best Practices. It includes setting up and launching the platform as well as developing and maintaining it.

The 'EU Neighbourhood Policy’ project focuses on the relations between the EU and its eastern partners, i.e. countries of the former Soviet Union.

The work conducted during the next phase of the SRP will be organized in three work packages. Each focuses on big challenges that democracies face today. The three work packages are not mutually exclusive, i.e. there are obvious overlaps across work packages, allowing researchers to consciously and actively develop cross-fertilisation and collaboration. The first work package will deal with time and sustainability, the second with gender and diversity and the third with contestation.

The aim of this project is to be able to provide a meta-analysis of interviews with migrants conducted by VUB students following mandatory integration courses in Antwerp. This analysis will be compared with the analysis, already conducted at ULB, which organised a similar student exercise through interviews at the Flemish integration office in Brussels.
LIST OF EXTERNALLY FUNDED PROJECTS

SMALL RESEARCH GRANT: AMIREG (SRG AMIREG)
December 2017-November 2018

This application for a small research grant aims at associating Ms. Rosina Badwi, researcher at the Centre for Migration Studies of the University of Ghana, to the project ‘African Migration. Root Causes and Regulatory Dynamics’ (AMIREG). Ms Badwi will support PhD student, Leonie Jegen during her field work in Ghana and conduct her own research in support of the research objective of AMIREG.

EDUCATIONAL PROJECTS

EUROPEAN SECURITY POLICY (Summer School)
January 2015-December 2019

The Summer School on European Security Policy focuses on the contemporary security challenges facing Europe and on how the EU and Europe’s main powers are adapting to such challenges. The 5-week programme aims to provide an understanding of the EU as an actor in the foreign, security and defence policy fields. The programme was originally designed as an exclusive facility for the University of Southern California (USC), yet is open to students from other colleges and universities.

EUROPEAN POLICY (Study Abroad Programme)
January 2015-December 2019

The IES Study Abroad Programme runs from mid-January to the end of May, in line with the US academic schedule, and aims to provide students with a well-rounded introduction into EU affairs. The programme consists of an introductory week for students on arrival in Brussels, one EU-intensive course taught by the faculty at the IES and one elective at Vesalius College, a final paper and an internship in a Brussels-based organisation. The programme was originally designed as an exclusive for Hendrix College, yet is open to students from other colleges and universities.

COURSES FOR UKENT
(Various)
The cluster analyses relevant developments in EU and international climate, environmental and energy law and policy, compares domestic law and policy, and explores governance arrangements and institutions.

**PERSONNEL**

In 2017, professors Sebastian Oberthür and Harri Kalimo, post-doctoral researcher Claire Dupont, project researchers Ólöf Söbech and Filip Sedefov and eight pre-doctoral IES researchers contributed to the cluster. Thuy Van Tran defended his PhD thesis on Freedom of Navigation in the Exclusive Economic Zone: The EU Approach with Respect to Ship-Source Pollution, in March 2017. Ernesto Roessing Neto continued to analyse the legal aspects of reducing deforestation and forest degradation in developing countries. Max Salomon Jansson, who is also a part of the European Economic Governance cluster, analyses the reconciliation of economic and environmental values in law. Carlos Soria Rodríguez continued his project on the interface of EU and international (environmental) law in the use of renewable energy in European marine spaces. Project and doctoral researcher Tomas Wyns focuses on European and international climate and energy policy, researching industrial and innovation policy. Laura lozzelli investigates the legitimacy and effectiveness of PPPs in international climate and energy governance. Matilda Axelson, working on new business models for industrial decarbonisation, and Gauri Khandekar, working on the COP21 RIPPLES project and focusing on technological and industrial innovation joined the cluster in February 2017.

Associates included: Dr. Katja Biedenkopf, Dr. Justyna Pożarowska, Dr. Armelle Gouritin, Dr. Lisanne Groen, Dr. Radostina Primova, Dr. Tony Zamparutti, Prof. Dr. Kati Kulovesi, and Dr. Koen Van Den Bossche.

**PUBLICATIONS**

Books: 2  
Articles in scientific journal with international peer review: 5  
Book chapters: 10  
Papers presented at conferences: 1  
Commissioned research and policy work: 5

**EVENTS**

The IES (co)hosted four lunchtime Policy Forums on topical issues of European environmental politics and law in 2017. It also organised one evening lecture.

**TEACHING**

Sebastian Oberthür and Harri Kalimo continued to jointly give the course 'European environmental law in an international context' and the 'Case Study on Public International/EU Law', as a part of the IES’s LL.M programme. Harri’s course 'EU and the Stakeholders of the Economy' in the EuroMaster deals with environmental policies from the perspective of the internal market and interest representation. Sebastian taught the course 'Climate and Energy Governance in the European Union' in the Euromaster. In addition,
Environment and Sustainable Development

the researchers guest-lectured in other training and teaching programmes.

VISIBILITY

Cluster members made many public appearances as keynote speakers, panellists and conference participants and appeared in Flemish, national and international media. Keynote speeches were, among others, given at the European Business Summit and the World Chemical Congress.

MAIN PROJECTS

• VUB Strategic Research Programme 'Evaluating Democratic Governance in Europe' (EDGE) executed with the politics department of the ES faculty (with Claire Dupont as a postdoctoral researcher).
• Research project 'COP21: Results, Implications, Pathways and Policies for Low-Emissions European Societies' (COP21–RIPPLES – 2016-2019) conducted by an international consortium with funding by the European Commission (Horizon 2020)
• Research project ‘Project for Advancing Climate Transparency’ (PACT - 2016-2018), conducted by an international consortium with funding by the European Commission.
• Research project ‘Revising the National Renewables Policy Mix: The role of state aid and other key EU policies (REMIx)’ coordinated by CICERO Center for International Climate and Environmental Research – Oslo and funded by the Norwegian Research Council.
• Research Network on Regime Complexes and Fragmentation (REFRACT) (2015-2019) funded by the Research Foundation – Flanders (FWO) and coordinated by UGent.
• The Cost Action ‘Innovations in Climate Governance’ (INOgov), a network of excellence with researchers from 24 European countries (since 2014).
• Research on industrial decarbonisation in the EU.
• Research Project ‘Production of fully synthetic paraffinic jet fuel from wood and other biomass’ (Aviation Biofuels’) conducted by an international consortium with European Commission FP7 funding (2015-2019, collaboration with EEG cluster)
• Research project ‘Geopolitics of Decarbonisation’ with Adelphi (Berlin), funded by the German Foreign Office (2017-2018).
The Migration, Diversity and Justice cluster focuses on migration, immigrant integration, justice and home affairs as well as diversity policies. We concentrate in particular on the following sub-themes:

• The contestation of the free movement regime in Europe
• The politics of refugee protection and migration control
• Justice and equality policies in an increasingly diverse Europe

Several members of the cluster are dynamic members of RHEA, the VUB centre of expertise on Gender, Diversity and Intersectionality.

PERSONNEL

Profs. Ilke Adam and Florian Trauner jointly lead the cluster. In September 2017, Prof. Christof Roos, another senior member, left the IES to take up a professorship at the University of Flensburg. Richard Lewis, who was the originator of cluster, continues to act as adviser and a contact point with the European institutions. Two postdoctoral researchers joined the MDJ cluster. First, Irina Van der Vet, working on the FP7 SOURCE project and the new H2020 project Mindb4Act; and secondly, Géraldine André, working on the Empower-youth project, that is funded by Innoviris.

The cluster included 11 doctoral candidates: Neepa Acharya, Serena D’Agostino, Laura Westerveen, Sibel Top, Hanna Schneider, Philipp Stutz, Leonie Jegen, Mathias Holvoet, Sara Silvestre, Auke Willems (defence in 2017), Xiu Ling Ye and Yijia Huang as well as associate researchers (Medlir Mema, Chantal Lacroix, Christof Roos, Irene Wieczorek, Giacomo Orsini and Auke Willems). Prof. Alison Woodward (VUB emeritus) is closely linked to the cluster. The team also welcomed visiting researchers and interns in 2017: Hannah Burdette, Anna Pedraza, Grace Kahle, Florian Lang, Augusto Veloso Leão, Stella Neelsen, Esther Bleys, Maryna Manchenko and Alina Anapyanova.

PUBLICATIONS

In 2017, one edited book, four peer-reviewed articles, two book chapters, five policy briefs and two other types of publications were published.

EVENTS

In 2017, the cluster organised three policy fora, one book launch and two evening debates. A first policy forum on ‘The implementation of the EU Action Plan on Integration: Feedback from the member states, regional and local authorities’ was organised in collaboration with RHEA. It attracted many visitors and led to the publication of a policy brief (Veloso Leão, Westerveen & Adam, 2017). In April, the cluster organized a launch of Natascha Zaun’s (London School of Economics) book ‘EU asylum policies: The power of strong regulating states’. Another policy forum discussed today’s challenges of migration control at the EU
external border. The cluster, in cooperation with the EUISS, successfully organised a Working Lunch on The ‘agentification’ of EU foreign and defence policy: what role for the EU home affairs agencies abroad?. Early July, Profs. Adam and Trauner participated in two evening debates in the context of the Odysseus Summer School. The debates were followed by more than 100 visitors.

TEACHING

For the third year, Prof. Dr. Ilke Adam taught the course Diversity Policies in the European Union in IES EuroMaster programme, supported by PhD researcher Laura Westerveen as a teaching assistant. Florian Trauner taught the course ‘Current issues in European politics’ at the VUB. Members of the cluster also taught in the IES’s PGC, LLM programme, Summer Schools and Study Abroad programme, the Interdisciplinary Master on Gender and Diversity, and supervised bachelor, master and PhD theses. Outside of the IES the cluster engaged a.o. with the College of Europe and Renmin University.

VISIBILITY

The cluster’s research themes ‘Migration and Diversity’ are more in the news than ever. Cluster members are invited to lecture, speak at policy events, advise policy makers and provide commentary for the media. In April 2017, the cluster organised with the Metropolis migration network a one-day seminar for and at the European Commission.

PROJECTS

- EU FP7 Project SOURCE on the creation of a virtual centre of excellence for societal security.
- Finalisation of the KBS POMCIBE project on participation and citizenship of African Belgians.
- EU H2020-project ‘MINDb4ACT’ on tackling radicalization leading to violent extremism (IES as workpackage leader)
- ‘Africa migration: root causes and regulatory dynamics’ (AMIREG), grant by UNU-CRIS.
- ‘EMPOWER-YOUTH’ project on levers and obstacles to societal and civic participation by disadvantaged youngsters in Brussels, granted by Innoviris (Anticipate program).
- IES and the political science department of VUB were granted the prolongation of the EDGE project on Evaluating Democratic Governance in Europe. MDJ cluster leader Ilke Adam is a one of the leading figures in that project.
The International Security cluster operates at the crossroads of geopolitical analysis, strategic studies and European Studies. In keeping with an increasingly turbulent international landscape, cluster researchers analyse the on-going re-ordering of the European geopolitical architecture and how it relates to the wider world. In doing so, they pay particular attention to geopolitical competition between Russia and the West, instability in the broader Middle East, the rise of Asia and its implications for Europe and the transatlantic relationship, the changing face of international diplomacy and the exigencies of modern warfare.

**PERSONNEL**

The cluster expanded considerably in 2017, from 8 to 19 members. It is now led by Prof. Dr. Luis Simón and Prof. Dr. Alexander Mattelaer. The cluster is home to the EL-CSID project led by Prof. Dr. Luk van Langenhove and Dr. Richard Higgott, which is supported by Elke Boers. Since 2017 the cluster is also home to the KF-VUB Korea Chair, currently held by Dr. Ramon Pacheco Pardo, and including also Dr. Tongfi Kim as a senior researcher. Two Marie Skłodowska-Curie fellows, Dr. Jan Vökel and Dr. Chantal Lavallée, joined the cluster in 2017 too. PhD researcher Dr. Daniel Fiott successfully defended his PhD entitled The State, the Firm and Europe: Disentangling the Politics of the European Defence Technological and Industrial Base and will remain in the cluster as a visiting professor. Four new PhD researchers, Linde Desmaele, Maaike Verbruggen and Dimitri Lorenzani joined the cluster, and work jointly with PhD researchers Antonios Nestoras, Stephan Klose and Elie Perot. Until the end of 2017, IES Academic Director Prof. Dr. Christian Kaunert was a part of the International Security cluster. Associate researchers include Prof. Dr. Joachim Koops and Dr. Anna K. Stahl. The cluster had several guests in 2017 as well: visiting professor of diplomacy Ambassador Johan Verbeke, visiting professor Atsuko Higashino, and guest PhD researcher Antonio Calcara.

**PUBLICATIONS**

The past year was very fruitful, and the members of the cluster collectively published 2 books, 3 book chapters, 12 peer reviewed journal articles (amongst others in Security Studies, European Security, and The Journal of Strategic Studies), 9 reports, 5 articles in newspapers and international security outlets, and were quoted more than 60 times in the media. Elie Perot was awarded the 2017 'Young Researcher Prize' for his presentation on The activation of the article 42.7 TEU by France and its consequences for the
European security and defence policy at the 5th annual symposium of the AFDSD (Association Française du Droit de la Sécurité et de la Défense – the French Association for Defence and Security Law).

EVENTS

Several successful events were organised this year by the International Security cluster. Highlights include the launch of the new KF-VUB Korea Chair and the 20th Annual Japan-EU Conference.

TEACHING

The International Security cluster is involved in a number of educational programmes. Amongst the courses they teach are Political Structures and Processes of the European Union, International Security and Strategic Studies, European External Relations, and European Security and Counter-Terrorism. They are also highly involved in the Brussels & Vienna Summer School on EU Policy-Making. Furthermore, Visiting Professor of Diplomacy Ambassador Johan Verbeke presented a guest lecture series on International Diplomacy.

VISIBILITY


PROJECTS

There are several ongoing projects within the scope of the cluster. Luk Van Langenhove, Richard Higgott, Joachim Koops, and Elke Boers all contributed to the H2020 EL CSID project, European Leadership in Cultural, Science and Innovation Diplomacy. Additionally, Ramon Pacheco Pardo and Linde Desmaele are part of the VUB-KF Korea Chair.
The European Economic Governance cluster works on economic law and policy and democratic governance along four intertwined lines of research:

- The Digital Economy
- The Greening Economy
- Governance of the Internet; Governance on the Internet
- Governance of European Economies and Markets

PERSONNEL

In 2017 the cluster consisted of twelve researchers, nine associates and a visiting researcher. Harri Kalimo, Jamal Shahin, Marie Lamensch and Trisha Meyer are senior/post-doctoral scholars. Max Jansson is finalising his PhD work on value balancing tests in international trade and public procurement law. Ferran Davesa successfully defended his doctoral thesis on the impact of Internet-based participation activities on EU governance (EDGE). So did Daniel Acquah, on EU’s IPR policy in developing country trade agreements (eCoherence; joint PhD with University of Turku), changing thus in status to Senior Associate. Ólöf Söebech continued her research on two European funded projects, SOURCE and Aviation Biofuels, and a Brussels funded project, PARENT. Klaudia Majcher entered the fourth year of her PhD project on the interrelationships between EU competition and data protection law. Fausta Todhe continued her PhD research on the intersection between fiscal and state aid law. Filip Sedefov continued research on international economic law and renewable energy policies (Aviation Biofuels), joined by Lea Mateo whose focus is on the circular economy. Marta Ottanelli contributed to the cluster as a visiting researcher on competition law. (Senior) associates included David Anderson, Dr. Julia Glidden, Dr. Karim Hamza, Dr. Assimakis Komninos, Prof. Kati Kulovesi, Dr. Andrea Mairate, Dr. Paolo Pasimeni, Dr. Heiko Prange-Gstöhl, and IES PhD and VUB professor Ben Van Rompuy.

EVENTS

The EEG cluster (co-)organised a variety of ad hoc events in 2017, including a policy dialogue with biofuels stakeholders, PARENT project workshops, expert sessions on the circular economy and the digital economy in EU-Japan relations. The cluster also started managing a virtual seminar series on value reconciliation and fragmentation theory (Virtuosi); and arranged a stakeholder workshop for the GIPO project on multistakeholderism in Internet governance. The cluster organised policy forums on competition law and regulation, on circular economy and on aviation biofuels.

TEACHING

The EEG Cluster teaches actively at the IES and beyond. Marie Lamensch was nominated chair of the course International and European Taxation in the IES’s LLM programme and of International and European Tax Law at the VUB’s Law Faculty. Further, she taught at the KU Leuven and the UC Louvain. Marie is also a regular lecturer in the IBFD’s International Tax Academy. Trisha Meyer taught as an Assistant Professor at Vesalius College and continued to coordinate the IES’s Brussels Study Abroad programme. In 2017 she also took on the academic coordination of the Brussels & Vienna Summer School on EU Policy-Making. Harri Kalimo continued as the Director of the LLM/PILC and EuroMaster Programmes, and professor in EuroMaster and LLM. He also teaches EU law in Tampere University. Jamal Shahin taught as an Assistant Professor in European
Studies (tenured, part-time) at the University of Amsterdam, and was involved in the IES’s Summer School. Marie, Trisha, Jamal and Harri were active members of PhD committees/juries in Belgium and abroad. Together, they supervise PhD theses in the cluster (5), IES (1) and beyond (2).

**VISIBILITY**

As professors in numerous universities (Amsterdam, KU Leuven, Tampere, Turku and UCL), the cluster professors have permanent visibility in the academia beyond VUB.

Beyond academia, the cluster was visible in various ways: Harri is in the circular economy steering committee of think tank EPC. Marie acts as member of the VAT Expert Group of the European Commission and of the WCO’s Working Group on e-commerce. She provided training to DG TAXUD and is in the Editorial Board of the VAT Monitor. The cluster members were also invited to make numerous public appearances as keynote speakers, panellists and conference participants.

**PROJECTS**

Several externally financed projects continued and were started in 2017. In the FP7 Project Aviation Biofuels the EEG team focuses on the possibilities and limits of policy instruments. The rECOncile Jean Monnet Chair project continues the cluster’s work in eCoherence on non-economic values in EU and international economic law. For DG CONNECT in the European Commission, the IES coordinates the advisory group of GIPO, a project developing an online tool to monitor Internet-related policy, regulatory and technological developments across the world. The EEG Cluster continued work, together with the ESD Cluster, on the PARENT project under Innoviris in Brussels, to investigate use of energy monitors in households. The Cluster is also centrally involved in the GREMLIN Project, which is carried out under the auspices of the United Nations University in Bruges. Finally, within the successful ALL-YOUTH project proposal with Tampere University, the cluster will work on the participation of youth in democratic decision-making in 2017-2019.
PERSONNEL

In 2017 the Unit consisted of just one FTE: Silviu Piros. Former EDU member Alexandra Mihai became cluster associate, together with Dr. Mihalis Kritikos. The departure of Alexandra Mihai in 2016 led to the opening of a recruitment procedure in 2017. Support for the Postgraduate Programme and the Summer School was provided by Léonie Maes until August 2017, when the position of Student Officer was filled by Fanny Baudoin. Dr. Irina Van Der Vet continued to run one course for the Postgraduate Certificate (PGC) – European Union Institutions. Dr. Mihalis Kritikos delivered the course on European Union Decision Making and Law. Dr. Trisha Meyer conveyed the course on European Public Policy Analysis and was in charge of the Brussels & Vienna Summer School. In October 2017 Jimmy Hendry Nzally started his 3-month internship.

TEACHING AND EDUCATIONAL DEVELOPMENT

The 25 ECTS PGC in EU Policy Making combining the EU Modules and the Brussels & Vienna Summer School continued to be the cluster’s teaching centre-piece. With the transition to the new learning management system Canvas, Silviu focused in 2017 on a full and effective transition for all online, blended and face-to-face courses, including all LLM and EuroMaster courses. The EDU supported the blended learning activities of Dr. Kalimo’s Jean Monnet Chair in 2017, including the design and delivery of the ‘Virtuosi’ virtual seminar series.

POSTGRADUATE CERTIFICATE IN EU POLICY MAKING

On the PGC front, Silviu has been developing and managing the programme since its inception in 2012. Being the flagship blended learning programme at the Institute, Silviu’s role is to make sure the programme caters to the needs of its students by delivering cutting-edge innovative education. In 2017 he continued to deliver two online courses, namely History and Theories of European Integration (3 ECTS) and European Union Foreign Affairs (5 ECTS) and co-led the course on European Union Decision Making and Law (3 ECTS) together with Dr. Kritikos. Other management duties included student selection, feedback and support, as well as preparing and submitting a reaccreditation request to the VUB.

ERASMUS+ ACTIONS: JEAN MONNET AWARDS

Teaching excellence is deeply embedded in the Institute’s core mission and Silviu and the EDU play their part in fulfilling this mission. A constant recipient of EU endorsement through Jean Monnet funding, the EDU championed two Jean Monnet grants. In 2017 the IES was once more recognised as a Jean Monnet Centre of Excellence, through a project developed by Silviu that has the IES’s first online MA programme built at its core. ‘VOWED – Virtually Excellent: Opening Europe to the World through Innovative Education’ will be coordinated by Silviu between 2017 and 2020.

Complementing the Centre of Excellence project, a new Jean Monnet Chair ‘EXACT – Explaining EU Action on Counter-Terrorism’ was awarded to the Academic Director and packs a variety of teaching innovations built and delivered by Silviu and the EDU team. This brings the total count of IES Jean Monnet Chairs to three.
EUROSIM MODEL EUROPEAN UNION

As of 2017 the EDU has broadened its active learning horizon by tapping into large-scale simulations, such as is a Model EU (MEU). Silviu attended the 30th EuroSim organised by TACEUSS, where the members of the consortium welcomed the IES as a new institutional partner and agreed to host the 31st EuroSim in Brussels in January 2018. Silviu will select and train an IES delegation to represent the Institute at the next MEU in New York in 2019.

ECPR STANDING GROUP ON TEACHING AND LEARNING POLITICS (TLP)

In 2017 Silviu was voted as committee member of ECPR’s Teaching and Learning Politics SG for a 3-year mandate. As part of his appointment Silviu will coordinate the European Conference on Teaching and Learning Politics, International Relations and European Studies (EuroTLC) and will engage in a number of research and dissemination events with the wider ECPR network.

INOTLES

Anthony and Silviu have been involved in the TEMPUS project ‘INOTLES – Innovating Teaching and Learning of European Studies’ since 2013. In its final year and fully implemented, Silviu was in charge of sustainability evaluation and dissemination.

DOCTORAL RESEARCH ON EUROPEAN AND GLOBAL HIGHER EDUCATION

Silviu continued to work on his doctoral research on the European Union’s education diplomacy, under the supervision of Prof. Dr. Joachim Koops. He presented his work in June at the 3rd International Conference on Public Policy (ICPP3) in Singapore, as part of the H2020 EL-CSID panel Challenges in Global Policy Making: The ‘Practice Turn’ in the New Diplomacy, his paper discussing The European Union as an Actor in Global Education Diplomacy.
EDUCATION

Education is at the heart of the IES's strategy and plays out on a number of fronts. Formally, the Institute is required to issue (on average) 50 diplomas per year for its two Master-after-Master Programmes (LL.M. International and European Law and MSc European Integration), which the IES has comfortably achieved since its inception. The IES also organises an annual Summer School on European Policy-Making (together with the University of Vienna and the Diplomatic Academy of Vienna), five online EU Modules courses, and a Postgraduate Certificate in European Policy-Making.

EDUCATION - STRATEGIC GOALS

LL.M IN INTERNATIONAL AND EUROPEAN LAW

ADVANCED MASTER IN EUROPEAN INTEGRATION (EUROMASTER)

• LL.M in International and European Law and Advanced Master in European Integration (Euro-Master):
  - Delivering of 50 diplomas per year on average (as required by Government Agreement) while paying attention to quality control;
    In academic year 2016-2017, 23 students graduated from our LLM programme and 19 from our EuroMaster programme (total: 42).
  - Ensuring attractiveness of programmes (through programme reviews, enhanced recruitment, quality control, etc.);
    The reform of the EuroMaster programme that was approved in 2016 started in academic year 2017/2018. The purpose of the reform was to re-align this programme in line with the EU’s changing economic and policy environment and to enhance the ties with IES research. The updated curriculum makes the EuroMaster more coherent, topical and policy-relevant in terms of the policy areas covered. It also offers greater choice by allowing the students to specialize in two out of four study streams, which each focus on key European policy fields (the economy, external relations and security, migration and the environment).
- Ensuring financial viability (through increase in tuition fees, search for external funding, etc.);
  In 2017 the IES had a very successful year in terms of search for external funding. The number of externally funded projects increased substantially and now amounts to 53% of the IES's total funding (as opposed to 50% in 2016).
- Enhancing the link between research and teaching (through the development of courses within research clusters and themes that can be offered in the curriculum);
  The IES took concrete measures by appointing 4 of its researchers as professors for new courses in the EuroMaster programme. These started in academic year 2017-18.

Both the Summer School & Postgraduate Certificate in EU Policy Making were organised in 2016-17. As to the development of educational offers, we have several pedagogical projects in the pipeline: a Jean Monnet Centre of Excellence, and a Postgraduate Certificate in EU VAT. The content review of the Postgraduate Certificate has led to two new courses on European Public Policy Analysis & European Union Foreign Affairs in this programme.

- E-learning modules: updating of platform (2016); integration into existing programmes.
  As reported last year, a new state-of-the-art e-learning platform (Canvas) was taken into service in 2016. This platform was subsequently integrated into our Study Abroad Programme, in the shape of an EU online course on European Public Policy Analysis jointly taken by Postgraduate Certificate and Study Abroad students. Further courses were prepared in 2017, and the platform was also introduced to the PILC and Euromaster students.

• Investigate the development of Executive Master programmes and Research Master programmes at the IES;
  The initial thinking process to prepare this development has been initiated.

• Annual organisation of the IES Summer School and (at least one) Postgraduate Certificate; developing pedagogical expertise and exploiting research capacity to further develop educational offers; regular review of contents and consider transforming Postgraduate programmes into Executive Masters;
LL.M. INTERNATIONAL AND EUROPEAN LAW (PILC)

AIMS, OBJECTIVES AND DEVELOPMENTS

The LL.M. in International and European Law (PILC) is one of the oldest of its kind in Europe, and has over the years educated over 1,200 graduates of 108 nationalities. The programme is tailored for demanding global careers in law, and the PILC alumni attest to that objective.

The Flemish educational authorities (VLUHR) had confirmed in 2016 its very positive assessment of the PILC Programme, rating its educational process as ‘excellent’ and the targeted and achieved outcome levels as ‘good’. The assessment of the VUB Educational services on PILC in 2017 remains equally very positive. The Programme strives to remain vigilant in the fast evolving policy context; the European crises on migration, economy and security, as well as the changes brought along by Brexit and the shift in the American leadership. These trends together with the stiffening competition in Brussels may continue to affect the general interest and financial means of students to participate in programmes such as PILC. The Programme frames the challenging environment rather as an asset: in Brussels, students can be offered an unparalleled combination of knowledge, skills and networks to deal with the uncertainties of the European and global future. PILC and the energetic communications team of the IES engaged in numerous activities in 2017 to respond to these tendencies. A thorough review of the curriculum in 2017 concluded, however, that only minor refinements should be implemented in the substance.
The philosophy of PILC in 2017 remained that of a demanding, carefully designed programme that combines European and international law. The curriculum consists of compulsory courses, two specialisation options (Public Law or Business Law) and a Master’s thesis on the subject of the student’s choice.

### Compulsory courses
Give you a broad overview (18 credits) as well as deepening insights (12 credits) into international and EU law, including a short research paper by teams of up to four students.

<table>
<thead>
<tr>
<th>Course</th>
<th>Lecturer</th>
</tr>
</thead>
<tbody>
<tr>
<td>EU Institutional Framework and Judicial Protection</td>
<td>Youri Devuyst &amp; Dirk Arts</td>
</tr>
<tr>
<td>International and Comparative Law</td>
<td>Stefaan Smis</td>
</tr>
<tr>
<td>Globalisation, International Law &amp; Sustainable Development</td>
<td>Servaas van Thiel</td>
</tr>
<tr>
<td>International and European Protection of Human Rights</td>
<td>Serge Gutwirth</td>
</tr>
<tr>
<td>EU Economic Law</td>
<td>Tony Joris</td>
</tr>
<tr>
<td>International Economic Law and Organisations</td>
<td>Frank Hoffmeister</td>
</tr>
<tr>
<td>International and EU Competition Law</td>
<td>Ben Smulders</td>
</tr>
<tr>
<td>EU External Relations</td>
<td>Karel De Gucht</td>
</tr>
</tbody>
</table>

### Optional courses
Specialise in either the public or business law option (12 credits), including practical exercises and a real life case study simulation, for instance in the field of European competition law.

#### PUBLIC LAW OPTION

<table>
<thead>
<tr>
<th>Course</th>
<th>Lecturer</th>
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</thead>
<tbody>
<tr>
<td>Case Study on Public International/EU law</td>
<td>Sebastian Oberthür</td>
</tr>
<tr>
<td>EU Environmental Law in an International Context</td>
<td>Sebastian Oberthür</td>
</tr>
<tr>
<td>International and European Criminal Law</td>
<td>Paul de Hert</td>
</tr>
</tbody>
</table>

#### BUSINESS LAW OPTION

<table>
<thead>
<tr>
<th>Course</th>
<th>Lecturer</th>
</tr>
</thead>
<tbody>
<tr>
<td>Case Study on European Competition Law</td>
<td>Tony Joris</td>
</tr>
<tr>
<td>European and International Private Law</td>
<td>Arnaud Nuyts</td>
</tr>
<tr>
<td>International and European Taxation</td>
<td>Marie Lamensch</td>
</tr>
</tbody>
</table>

### Master’s thesis
Finish the Programme with a Master’s thesis, worth 18 credits. Engage in an exciting intellectual journey on the topic of your choice.
PILC has also retained the philosophy of a limited class size to ensure high interaction amongst students and professors – a bond that lasts. The alumni and professors offer the students a wide global network to find a future career – this aspect has been receiving specific attention in PILC's activities over the past years.

**STAFF**

Excellence in teaching is a core part of the PILC's vision: a highly dedicated staff of outstanding international standard is set up to offer student-centric education in an environment characterised by high interaction. The IES staff teaching in the programme were professors De Gucht, Kalimo, Lamensch and Oberthür, with Prof. Lamensch in 2017 appointed to her post as a full Chair. Prof. Kalimo continued as the Director of the programme (Prof. Joris Co-Director), assisted by IES PhD researcher and PILC alumnus Filip Sedefov and by Marleen Van Impe as the Programme Secretary.

**STUDENTS**

In academic year 2016-2017, 23 students graduated from the programme. 2 students graduated with the grade greatest distinction, 10 with great distinction, 9 with distinction and 2 with satisfaction. The Programme awarded 2 theses the grade of Summa Cum Laude, which entitles the students in question to the Outstanding Master Thesis Award. The students in question were Cogoni Alessandro and Politis Andreas. The graduation speech was delivered this year by European Commission economist Mirco Tomasi (EuroMaster alumnus) in June.

The PILC Programme continued in 2017 a number of traditions. The academic year 2017-18 was opened by the Inaugural lecture of Mr. Matti Maasikas, the Deputy Minister for EU Affairs of Estonia, which held the rotating presidency of the Council of the EU. PILC made the field trip to the Court of Justice of the EU on 13 December. After attending a hearing, the group met with President Lenaerts in person and were given a presentation on the political aspects of the CJEU's role – the kind of insights that are rare to come by. Over lunch, the students met again also the

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**This has been a very rewarding experience for me, academically as well as personally. The LLM is a well designed programme. Its classes are taught by highly qualified and successful professors and practitioners, who equip their students with valuable skills necessary to pursue a career in European and International Law. I am especially grateful that I made friends from all over the world, which enriched my stay in Brussels even more.**

- Friederike Hammwöhner, 2016-17 student
first PILC alumnus to serve at the bench of the CJEU: the Irish judge Eugene Regan. Joining Judge Regan was another PILC alumna, Caroline Heeren (administrator in the Registry of the Court). Together with the students, the alumni reflected on their PILC years and how the Programme had helped prepare them for a very exciting career.

A highlight of the year was the Programme’s 45-year anniversary in May, arranged together with the 15-year celebration of the EuroMaster Programme. Hosted in the lush Woluwe Park Club, the event united close to 100 alumni from the very first years of 1970s to the current students. The alumni exchanged memories amidst a BBQ dinner, a cross-generational tournament of pétanque, as well as a panel discussion on the future of the EU by PILC alumna, Commission Director General Florika Fink-Hooijer, PILC Professor Dirk Arts and Commission Economic Analyst Steven Engels (EuroMaster alumnus).

The IES also received a unique visit by one of its earlier cohorts, visited its then-director, Prof. Bart De Schutter on the occasion of his birthday. The PILC students’ team played again in the fun event IES Ice Hockey championships in October, and the year also included the traditional career lunches with PILC alumni and career services to ensure the students’ smooth shift (back) to the work life after the Programme.

Regrettably, the migration crisis had an unexpected impact on the enrolments in 2017. The timelines for obtaining visas had grown too long for some of the selected candidates to join the programme. In the end, 21 students enrolled (19 new students and 2 from 2016-2017), representing 17 countries. 11 come from the EU, the rest from other European countries, South-America, Africa and Asia.
EUROMASTER

Since summer 2013 Professor Kalimo has been the acting Co-director (together with Prof. Marc Jegers), with Lynn Tytgat coordinating the programme. In August, the departure of Lynn Tygat was accompanied by the arrival of Student Officer Fanny Baudoin.

PROGRAMME

Our EuroMaster programme has been tailored to give international students and professionals the opportunity to combine studies on European Integration with professional activities. Lectures are organised in the evenings and the programme can be completed on a full-time (1 year) or part-time (2 year) basis. The programme comprises 60 ECTS and starts with a common core of courses on the essential features of European Integration. After this, students could previously choose between two specialisation streams: Political and Social Integration (EPSI) and Economic Integration (EI). As of the academic year 2017-2018, we decided to give students more specialisation opportunities and extended the choice to 4 streams: European Economy (EE), Migration and Europe (MIG), European External Relations and Security Policy (EER&SP) and European Environmental Governance (EEG). Out of these 4 streams, students have to choose two specialisation options. The programme ends with a 15,000-word thesis worth 15 ECTS, giving the students the possibility to engage in an exciting intellectual journey on the topic of their choice.
MSC EUROPEAN INTEGRATION (EUROMASTER)

Compulsory courses
Give you a broad overview (21 credits)

Specialisation options
Provide you with deepening insights in 2 areas of your choice (24 credits)

Master's thesis
Finish the Programme with a Master's thesis, worth 15 credits. Engage in an exciting intellectual journey on the topic of your choice.

<table>
<thead>
<tr>
<th>COMPULSORY COURSES</th>
<th>Lecturer</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economics of the European Union</td>
<td>Caroline Buts</td>
</tr>
<tr>
<td>Policy-Making and Interest Representation in the EU</td>
<td>Irina Tanasescu</td>
</tr>
<tr>
<td>History and Law of the European Union</td>
<td>Youri Devuyst</td>
</tr>
<tr>
<td>Research Methods Lab</td>
<td>Manuela Alfe</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>SPECIALISATION OPTIONS</th>
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</tr>
</thead>
<tbody>
<tr>
<td>EUROPEAN ECONOMY</td>
<td>MIGRATION AND EUROPE</td>
</tr>
<tr>
<td>Course</td>
<td>Lecturer</td>
</tr>
<tr>
<td>European Monetary and Fiscal Policy</td>
<td>Leo van Hove</td>
</tr>
<tr>
<td>EU Internal Market &amp; Competition Policy</td>
<td>Harri Kalimo</td>
</tr>
</tbody>
</table>

| EUROPEAN EXTERNAL RELATIONS AND SECURITY POLICY | EUROPEAN ENVIRONMENTAL GOVERNANCE |
| Course | Lecturer | Course | Lecturer |
| European Security and Counterterrorism | Christian Kaunert | The Greening of the European Economy | Claire Dupont |
| European External Relations | Luis Simon | European Climate and Energy Governance | Sebastian Oberthür |

| MASTER'S THESIS |

STUDENTS
A total of 19 students graduated from the 2016-17 Programme. The EuroMaster Programme has always boasted a versatile, international selection of students from all around the world, and taken into account a balanced representation of geographic regions, including, when possible, the legal advancement of developing countries. For the academic year 2017-2018, 38 students enrolled in the Programme. 17 new students started, and 21 students re-enrolled from previous academic years to continue their part-time studies. Out of the 21 students who re-enrolled, 10 opted for the EPSI and 11 for the EI stream. Out of the 17 new students, 5 opted for the MIG and EER&SP combination, 3 for the MIG and EEG combination, 4 for the EE and EER&SP combination, 3 for the EE and EEG combination and finally 1 for the EER&SP and EEG combination.
**MSC EUROPEAN INTEGRATION (EUROMASTER)**

**GEOGRAPHICAL SPREAD ACADEMIC YEAR 2017 - 2018**

- EU member countries
- European non EU member countries
- Africa
- Asia

**EUROMASTER STUDENTS ACCORDING TO GENDER ACADEMIC YEAR 2017 - 2018**

- Male
- Female

**ALUMNI**

The Institute continues its investment in alumni. It contacted students of last year’s graduation (2015-2016) in order to find out what professional activity they had undertaken since their studies at the IES. Graduates are currently working in a variety of institutions, such as the European Commission, Permanent Representations to the EU and NATO, as well as private companies.

IES alumni at the 15-year celebration of the EuroMaster Programme arranged together with the celebration of the 45-year anniversary of the LLM programme, in May 2017.

*The Master in European Integration has provided me with several enriching perspectives on today’s European Union. We were taught by experienced professors who all have a passion for the EU but nonetheless do not turn a blind eye to its shortcomings. The Institute for European Studies is a place where I have made many friends from around the globe – it’s a truly international environment in the heart of Europe.*

*Nicky Pullens, 2016-17 student*
CHARACTERISTICS AND OBJECTIVES

The Postgraduate Certificate (PGC) in EU Policy-Making combines five online courses with the Summer School on EU Policy-Making, using the blended learning method. This academic programme aims to provide students and young professionals with sound knowledge on the history and theories of European integration, the functioning of the main EU institutions and their role in the decision-making process, the principles and characteristics of EU law, and the main aspects of EU internal and external policies.

The online courses run from September to May, covering the following topics:

- History and Theories of European Integration;
- European Union Institutions;
- EU Decision Making and Law;
- European Union Public Policy Analysis;
- European Union Foreign Affairs.

The blended learning method perfected by the IES combines the asynchronous aspects of online learning with interactive assignments and live webinars. Moreover, each student is assigned a tutor, ready to guide him or her through the learning process.

The online courses are complemented with the two-week interactive Inter-University Summer School on EU Policy-Making, which takes place in July (see separate section for further details).

DEVELOPMENTS & STUDENT STATISTICS IN 2017

In 2017, seven students from five European countries completed their training in EU Policy-Making. Ten students from nine different nationalities enrolled in the Programme in the academic year 2017-2018.

STAFF

In terms of human resources, Irina van der Vet and Silviu Piros handled the academic side and Léonie Maes the administrative side of the programme in 2016-17. In August, Léonie Maes got involved in several new projects at the institute and handed over the administration of the programme to Fanny Baudoin.
For the 14th time, the IES joined forces with the Diplomatic Academy of Vienna and the University of Vienna to organise the Summer School on EU Policy-Making. The intensive two-week programme was held one week in Brussels and one week in Vienna from Monday 3rd to Friday 14th July 2017. Packed with interactive seminars and study visits, the summer school attracts students and young professionals who wish to broaden their knowledge of the European institutions, European law and the European decision-making process in general. In 2017, Brexit was in the spotlight, as we invited all our experts to shed light on the consequences of the UK’s departure from the EU. Governance, participation and legitimacy also featured high on the programme.

The first week in Brussels emphasised the various decision-making actors and key policy areas of the European Union, while also looking at issues on governance, participation and legitimacy. Lectures, discussions and exercises facilitated by academics and practitioners were complemented with study visits to EU institutions.

The second week in Vienna built on the first week and offered in-depth knowledge on EU policy-making in a number of fields. It also opened up to EU foreign relations. Lectures and interactive exchanges with experts were complemented with visits to the UN, the OSCE and the EU Delegation in Vienna.

Throughout the two weeks, the summer school participants worked in small groups on an assignment related to Brexit. The final result took the form of a written article or an infographic presented to their peers at the end of the summer school programme.
CHARACTERISTICS AND OBJECTIVES

From the last week of May to the last week of June included, the International Security cluster hosted the ninth edition of the Brussels Programme on European Foreign Policy with students from the University of Southern California (USC), led by Prof. Luis Simón.

DEVELOPMENTS IN 2017

Over the years, the programme has managed to annually attract a steady stream of students. In 2017, 19 USC students participated in this summer programme. The group of students took internship positions at Brussels-based think-tanks and organisations and had an intensive lecture programme on European Foreign and Security Policy, taught by high-level European academics and policy-makers from leading universities, think-tanks and international organisations. Programme lecturers not only brought their academic expertise to lectures but also a wealth of policy experience, which only added to the programme’s learning experience. During their stay, the students also visited international organisations and institutions such as the European Parliament and NATO.

PROGRAMME

Week one of the programme began with an orientation visit to the IES and students then spent the rest of the week working full-time at their internship hosts. Week two started with an overall introduction to European integration and foreign policy, and students acquired an understanding of the EU’s key foreign policy institutions, its foreign policy decision-making processes and the policies of the key EU member states. Week three focused on the transatlantic relationship. Week four focused on the EU’s interactions with key powers and regions, such as China, Russia, the Middle East or the Arctic. Finally, week five zoomed into the EU’s approach to trade, migration and global environmental governance. From weeks two to five, after lunch until the end of the working day, students continued and finalised their internships.
In Spring 2017, we had the pleasure of hosting five students from Hendrix College (Arkansas, USA). This year’s group consisted of highly-motivated female students, passionate about women’s rights and bitterly opposed to Donald Trump’s presidency. This resulted in lively discussions to say the least! They participated in our Brussels Study Abroad Programme, which aims to provide with a well-rounded introduction into EU affairs.

The programme includes four main academic components. The EU Redux course focuses on the basics of EU institutions and decision making, as well as policy developments in topical areas such as internal market, defence, migration and climate change. In 2017, students also had access to the Canvas platform where they completed online assignments and interacted with students from the postgraduate course. Building on the EU Redux course, students also research an EU topic of interest with an IES supervisor, culminating in a final paper and presentation. Further, in order to gather first hand knowledge on EU affairs, students are offered an internship in EU politics, research and/or education. Examples of placement organisations are Young and Global Partners, Revolve, and IES research clusters. Finally, students take a course of choice with our partner institution Vesalius College. If living in Brussels for five months and travelling across Europe isn’t enough, the international learning environment of Vesalius College provides a cross-cultural experience in itself.

In this all, we try to ensure that Brussels feels like a home away from home by introducing students to the city’s varied social life. This year’s social activities included the Brussels Women’s March on the day of US President Trump’s inauguration, a leisurely brunch at Peck 20 and a Brussels Philharmonic concert! It was a pleasure to witness, like each year, that the students had absorbed and thoroughly processed the great amount of information they received on the complexities of the EU.
TRAN VAN THUY
Doctor in Law • March 2017

Doctor in Law Tran Van Thuy successfully defended his PhD thesis on 22 March, with Prof. Dr. Erik Franckx as promotor. The title of his PhD thesis was 'Freedom of Navigation in the Exclusive Economic Zone: the EU Approach with Respect to Ship-Source Pollution'. Dr. Thuy started his research in 2009 when he joined the Institute for European Studies.

AUKE WILLEMS
Doctor in Law • April 2017

On 19 April 2017, Auke Willems successfully defended his PhD thesis entitled 'Mutual trust as a core principle of EU criminal law. Conceptualising the principle with a view to facilitate mutual recognition in criminal justice matters'. Auke’s PhD promotors were Prof. Dr. P. De Hert and Prof. Dr. A. Weyembergh, while members of his jury were Prof. Dr. F. Trauner (Vrije Universiteit Brussel), Prof. Dr. M. Dony (Université Libre de Bruxelles), Prof. Dr. E. Herlin-Karnell (Vrije Universiteit Amsterdam) and Prof. Dr. C. Gómez-Jara Diez (Universidad Autonoma de Madrid).

DANIEL OPOKU ACQUAH
Doctor in Law • June 2017

On 13 June 2017, Daniel Opoku Acquah defended his PhD thesis entitled 'Intellectual Property, Developing Countries and the Law and Policy of the European Union: Towards Postcolonial Control of Development'. His promoters were Prof. dr. Harri Kalimo (IES) and Prof. Dr. Tuomas Mylly (UTU). The doctoral committee comprised of Prof. Karel De Gucht (IES), Prof. dr. Stefaan Smis (VUB), Prof. dr. Aurora Plomer (University of Bristol), Prof. dr. Jonathan Griffths (Queen Mary University of London), and Assist. Prof. dr. Trisha Meyer (Vesalius College, VUB).
On 6 December 2017 Daniel Fiott successfully defended his PhD thesis, with Prof. Dr. Luis Simón as promotor. Based on three case studies, Daniel's thesis entitled 'The State, the Firm and Europe: Disentangling the Politics of the European Defence Technological and Industrial Base', argues that while economic preferences are an important indicator of government interests they only explain part of the dynamic that leads to the adoption of policy outcomes at the EU level.
PUBLICATIONS

2017 PUBLICATIONS AT A GLANCE

- Books and special issues: 9
- Book chapters: 25
- Full articles in scientific journals with international peer review: 24
- Full articles in scientific journals without international peer review: 2
- All other publications aimed at the scientific community: 12
- Papers presented at conferences: 17
- Commissioned research and policy work: 11
- Newspaper op-eds and online commentary: 17

BOOKS AND SPECIAL ISSUES

KAUNERT, C., LEONARD, S., BERGER, L., JOHNSON, G., 2017. Western Foreign Policy and the Middle East: Routledge


For a complete overview of IES publications in 2017, see the Annex to this Annual Report.
IES POLICY BRIEFS

1. Moon’s Election and the Security of the Korean Peninsula by Luis Simón
2. The first year of implementation of the EU Action Plan on Integration: An evaluation of European policy coordination on migrant integration by Augusto Veloso Leão, Laura Westerveen, Ilke Adam
3. EU hotspots, relocation and absconded migrants in Italy. How to save Schengen within a failing Dublin system? by Giacomo Orsini and Christof Roos
4. Strengthening International Climate Governance: The Case for a Sectoral Approach by Sebastian Oberthür, Lukas Hermwille, Gauri Khandekar, Wolfgang Obergassel
5. Sustainable Aviation Fuels: Common Ground for a Take-off by Harri Kalimo, Filip Sedefov, Ólöf Soebech, Eleanor Mateo

EL-CSID POLICY BRIEFS

1. EU Cultural Diplomacy: time to define strategies, means and complementarity with Member States by Riccardo Trobbiani
2. Digital diplomacy of the European Embassies in Kazakhstan by Neil Collins and Kristina Bekenova
1. **Securing Global Health through Diplomacy: From One-Way Transfer to Multi-directional Knowledge Exchange** by Annamarie Bindenagel Šehović

2. **Enhancing the EU’s International Cultural Relations: The Prospects and Limits of Cultural Diplomacy** by Richard Higgott

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**EL-CSID WORKING PAPERS**

1. **EL-CSID Working Paper 2 - EU Cultural Diplomacy in the MENA region** by Riccardo Trobbiani

2. **EL-CSID Working Paper 3 - The Axiology of EU Cultural Diplomacy in Muslim Majority Countries: The Paradox of Turkey** by Naciye Selin Senocak

3. **EL-CSID Working Paper 4 - The Arab Representation of European Democratic Values and the Influence of Euro-Arab Relations** by Fouad Nohra

4. **EL-CSID Working Paper 5 - Cultural Integration of Muslims in Europe** by Naciye Selin Senocak

5. **EL-CSID Working Paper 6 - Science and Technology Agreements in the Toolbox of Science Diplomacy: Effective Instruments or Insignificant Add-ons?** by Nicolas Rüffin, with the cooperation of Ulrich Schreiterer

6. **EL-CSID Working Paper 7 - Exploring the Impact of the EU’s Promotion of Regional and Inter-regional Processes in the Black Sea Region through Science Diplomacy** by Elke Boers

7. **EL-CSID Working Paper 8 - EU-Latin America Science Diplomacy** by Joren Selleslaghs
« Il faut un renforcement diplomatique »

LE SOIR

UNIVERSITE VAN DE VERENIGDE NATIES WERKT SAMEN MET UGENT EN VUB

Le Directeur van de International Relations Office van de Universiteit van de Verenigde Naties (UN) is blij met de samenwerking met de Universiteit Gent (UGent) en de Vrije Universiteit Brussel (VUB).

LE SOIR

Catalanïé is niet langer Spaanse kwestie, maar Europees probleem

DeMorgen

Luk Van Langenhove

Luk Van Langenhove is professor aan de Vrije Universiteit Brussel, Instituut voor Europese Studies.

NWS

De Gucht: “Europa moet iets zeggen over de Catalaanse kwestie”

Al Jazeera

SPAIN HAS FIRED CATALONIA’S LEADERS AND THE REGION’S CHIEF OF POLICE

NWS

ontdek • zoek Q

LE SOIR

Licht en donker in de politiek

LE SOIR

Laurens van der Merwe

Maar op multicultuur ongekend is in het leven extreem verkeerd
MEDIA APPEARANCES IN 2017

1. 4 January 2017 in: War on the Rocks, Luis Simón: Demystifying the A2/AD buzz
2. 13 January 2017 in: De Afspraak (Canvas), Alison Woodward: Interview on the political review of the week
3. 20 January 2017 in: Terzake (VRT), Alison Woodward: Panel discussion on Trump inauguration speech
4. 23 January 2017 in: VRT (Terzake), Karel De Gucht: ‘Trumps afwijzing van TPP is geostrategische vergissing van formaat’
6. 26 January 2017 in: The Times, Karel De Gucht: Quick deal is possible, says former EU trade chief
7. 28 January 2017 in: De Standaard, Leo Van Hove: Cash, de afrekening
8. 1 February 2017 in: FlüchtlingsforschungsBlog, Christoph Roos: Flüchtlingsforschung gegen Mythen 5
9. 1 February 2017 in: De Ochtend (Radio 1), Tomas Wyns: Klimaatscepticus Myron Ebell gebruikt dezelfde strategie als de tabaksindustrie
10. 16 February 2017 in: De Standaard, Alexander Mattelaer: Verandert Europa het geweer van schouder?
11. 19 February 2017 in: De Morgen, Alexander Mattelaer: ‘Amerikaanse kritiek op onze defensie is begrijpelijk’
13. 1 March 2017 in: Exit (City of Bruges’ monthly magazine), Anthony Antoine: Universiteit van de Verenigde Naties werkt samen met Ugent en VUB
14. 2 March 2017 in: Radio 1, Alexander Mattelaer: De wereld vandaag
15. 4 March 2017 in: De Telegraaf, Alexander Mattelaer: Belgisch leger steeds verder in defensie
16. 6 March 2017 in: De Redactie, Karel De Gucht: ‘Als Le Pen wint, dan valt Europa zoals we het nu kennen uiteen’
17. 8 March 2017 in: Judy Asks, Luis Simón: Can the EU Ever Be Strategic?
18. 8 March 2017 in: TVP (Polish public television broadcaster), Florian Trauner: Jutro szczyt Rady Europejskiej
19. 9 March 2017 in: La Razón, Jamal Shahin: Un punto de inflexión en la UE
20. 15 March 2017 in: Channel News Asia, Gauri Khandekar: Interview on the Dutch elections
21. 16 March 2017 in: ORF (Austrian Broadcasting Cooperation), Florian Trauner: Experte Trauner zum EU-Türkei-Verhältnis
22. 16 March 2017 in: HLN, Alexander Mattelaer: Het leger werft aan: 11 cybersoldaten
23. 19 March 2017 in: ORF TVTHEK, Ilke Adam: Orientierung
25. 23 March 2017 in: Inside Brüssel (ORF), Ilke Adam: on ECJ judgement about the islamic head scarf ban in Belgium
27. 29 March 2017 in: ORF TVTHEK (Austrian TV programme),
MEDIA APPEARANCES IN 2017

Richard Lewis : WELTjournal: Großbritannien - Startschuss für Brexit
28. 3 April 2017 in: Terzake, Alexander Mattelaer: Vandeput moet zich verantwoorden voor bombardementen in Mosul
29. 5 April 2017 in: De Standaard, Leo Van Hove: Cash is dood? Vergeet het
30. 6 April 2017 in: VTM Nieuws, Leo Van Hove: Daarom betalen Belgen nog steeds cash
31. 14 April 2017 in: De Morgen, Alexander Mattelaer: Trump versus Noord-Korea: hoe moet het verder?
32. 15 April 2017 in: Saturday 150 (Bulgarian National Radio), Richard Lewis: The language barrier will be a major obstacle to low-skilled migrants in the UK (translated from Bulgarian)
33. 10 May 2017 in: Social Europe, Jan Claudius Völkel: As Populists Rise In The West, Arab Autocrats Rejoice
34. 20 May 2017 in: Klara radio (VRT), Alexander Mattelaer: Talkshow ‘Trio’
35. 24 May 2017 in: The Astana Times, Luk van Langenhove: Foreign and Kazakh professors discuss challenges of academic integrity
36. 24 May 2017 in: De Standaard, Alexander Mattelaer: ‘Europees leger mag geen rookgordijn zijn om niet te investeren in defensie’
37. 25 May 2017 in: De Morgen, Alexander Mattelaer: Trump wil grotere bijdrage van NAVO-partners: ‘Voor België is dit onhaalbaar’
38. 25 May 2017 in: Radio 1, Alison Woodward: Alison Woodward over het beleid van Trump en diens bezoek aan Brussel
39. 25 May 2017 in: Radio 1, Alexander Mattelaer: over bezoek van Trump aan Brussel / NAVO
40. 25 May 2017 in: De Afspraak (Canvas), Alison Woodward: Wat heeft het bezoek van Trump opgeleverd?
41. 27 May 2017 in: De Standaard, Alexander Mattelaer: België, de ‘Madame Non’ van de Nato
42. 2 June 2017 in: Austrian TV station ORF, Sebastian Oberthür: Klimaabkommen: keine Einigung mit China
43. 6 June 2017 in: De Standaard, Alexander Mattelaer: Veel te verliezen, en toch hoog spel
44. 7 June 2017 in: Euractiv, Gauri Khandekar: Modi in Europe: A strategic new engagement
45. 8 June 2017 in: Research Europe, Luk Van Langenhove: Diplomats of tomorrow (A report commissioned by the European Commission to Luk Van Langenhove at IES)
46. 12 June 2017 in: Climate Diplomacy, Gauri Khandekar: Modi in Europe: A strategic new engagement
47. 12 June 2017 in: Humo, Karel De Gucht and Alexander Mattelaer: Is de Derde Wereldoorlog nabij?
49. 18 June 2017 in: VTM Nieuws, Karel De Gucht: Over de start van de Brexit-onderhandelingen
50. 21 June 2017 in: HLN, Alexander Mattelaer: Meer dan één Belg op twee negatief over EU
51. 21 June 2017 in: Radio 1, Alexander Mattelaer: De Wereld Vandaag
52. 21 June 2017 in: VRT Terzake, Alexander Mattelaer: ‘Ons veiligheidsapparaat is structureel te klein voor alle bedreigingen’
53. 21 June 2017 in: Nos, Alexander Mattelaer: De militaire wereldmachten in een Risk-kaart
54. 22 June 2017 in: ORF III, Florian Trauner: Inside Brussels
55. 22 June 2017 in: ORF (ZIB2), Florian Trauner: Interview on migration in the Mediterranean Sea
56. 22 June 2017 in: De Morgen, Alexander Mattelaer: Militairen op straat zijn nuttig, maar op termijn onhoudbaar
57. 22 June 2017 in: De Tijd, Leo Van Hove: De toekomst is cashloos én contactloos
58. 27 June 2017 in: Small Wars Journal, Luis Simón: Don’t Believe the Hype about European Defense
59. 27 June 2017 in: Real Clear Defense, Luis Simón: Don’t Believe the Hype About European Defense
60. 27 June 2017 in: War on the Rocks, Luis Simón: Don’t Believe the Hype About European Defense
61. 27 June 2017 in: Le Soir, Alexander Mattelaer: La moitié des Belges 'pessimiste' vis-à-vis de l'Europe

62. 27 June 2017 in: Le Soir, Alexander Mattelaer: Plus d’un Belge sur deux a une opinion négative de l’Union européenne

63. 12 July 2017 in: Defence Matters, Luis Simón: European Defence: Can the industrial and strategic elements be brought together around a coherent vision?

64. 14 July 2017 in: Real Clear Defense, Luis Simón: European Defence: Toward a Coherent Vision?

65. 14 July 2017 in: Emerce, Chantal Lavallée: Europese drone-wetgeving vertoont grote leemtes

66. 25 July 2017 in: De Morgen, Ilke Adam: Islamitische school nr. 5 voor Brussel

67. 27 July 2017 in: Radio France Internationale, Christof Roos: Interview on EU asylum

68. 11 August 2017 in: De Standaard, Alexander Mattelaer: ‘Militaire opties klaar voor gebruik mocht Noord-Korea onverstandig handelen’

69. 11 August 2017 in: De Standaard, Alexander Mattelaer: Wat als Noord-Korea zijn dreigement uitvoert?

70. 18 August 2017 in: De Morgen, Chantal Lavallée: Drones zijn er, nu nog weten voor luchtruim

71. 23 August 2017 in: Algemeen Dagblad, Ilke Adam: Helft aanslagplegers heeft Marokkaanse achtergrond

72. 24 August 2017 in: Euractiv, Gauri Khandekar and Tomas Wyns: Engineering disruptive innovation

73. 7 September 2017 in: De Morgen, Alexander Mattelaer: Poker op grote hoogte: in plaats van straaljagers, biedt Frankrijk ons land een ‘verregaand partnership’ aan

74. 8 September 2017 in: VRT NWS, Alison Woodward: Alison Woodward in De Afspraak op Vrijdag

75. 15 September 2017 in: Yonhap News, Karel De Gucht: Former EU Commissioner: ‘Difficult to alter the pursuit of nuclear arms by increasing pressure on North Korea.’

76. 15 September 2017 in: Weekendavisen, Christian Kaunert: Red alarm

77. 17 September 2017 in: Der Standard, Florian Trauner: Interview for the article ‘Und irgendwann bleiben sie dann dort – in Afrika’

78. 25 September 2017 in: KYC360, Christian Kaunert: German election: after past failures, what lies ahead for financial crime in new Merkel era?

79. 27 September 2017 in: DW Environment, Tomas Wyns: Will Trump heed the economic case for climate action?

80. 27 September 2017 in: De Standaard, Luk Van Langenhove: Catalonië: een regio, een natie of een staat?

81. 29 September 2017 in: Radio 1, Luk Van Langenhove: De Wereld Vandaag - on the Catalan referendum

82. 29 September 2017 in: VRT NWS, Luk Van Langenhove: Terzake - on the Catalan referendum

83. 3 October 2017 in: Gazet van Antwerpen, Luk Van Langenhove: ‘Er is nog maar één weg: die naar onafhankelijkheid’

84. 3 October 2017 in: Het Nieuwsblad, Luk Van Langenhove: http://www.nieuwsblad.be/

85. 6 October 2017 in: US News, Luk Van Langenhove: Catalonia’s
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Paradox of Seeking Autonomy

86. 6 October 2017 in: De Morgen, Luk Van Langenhove: Catalonië test de grenzen van Spanje en Europa

87. 8 October 2017 in: El Confidential, Luk Van Langenhove: Recetas europeas para Cataluña: del diálogo a la reforma constitucional

88. 10 October 2017 in: KYC360, Christian Kaunert: Catalonia: independence would create 'mammoth' tasks for banking, anti-money laundering compliance

89. 10 October 2017 in: De Tijd, Tomas Wyns: Overheid moet investeringsbank overwegen

90. 13 October 2017 in: Kanaal Z Nieuws, Florian Trauner: On Austrian elections

91. 14 October 2017 in: De Standaard, Tomas Wyns: Waarom u wakker moet liggen van ons klimaatbeleid

92. 18 October 2017 in: Euractiv, Gauri Khandekar: EU-India relations come full-circle

93. 19 October 2017 in: De Morgen, Leo Van Hove: De toekomst van uw geld. Naar een wereld zonder cash en bankkaarten, alles met smartphone en apps?

94. 23 October 2017 in: Het Nieuwsblad, Luk Van Langenhove: Spanje wil de autonomie van Catalonië opheffen: hoe moet het nu verder?

95. 25 October 2017 in: Het Nieuwsblad, Leo Van Hove: Nog altijd verschuift één op de zes euro's in het zwart

96. 25 October 2017 in: Gazet van Antwerpen, Leo Van Hove: Zwart geld rolt nog steeds in België: alleen in Zuid-Europese landen is schaduw economie nog groter

97. 25 October 2017 in: Monocle 24, Ramon Pacheco Pardo: Asian Newspapers Review

98. 26 October 2017 in: De Tijd, Leo Van Hove: Belg blijft verslaafd aan cash

99. 26 October 2017 in: De Tijd, Leo Van Hove: Belg nog steeds verknocht aan cash

100. 27 October 2017 in: La Libre, Luk Van Langenhove: La Catalogne va devenir un paria international

101. 27 October 2017 in: RTLinfo, Luk Van Langenhove: L‘avis d’un spécialiste sur le vote d‘indépendance en Catalogne: ‘Ça n’a que peu de valeur juridique’

102. 27 October 2017 in: Gazet van Antwerpen, Luk Van Langenhove: Experts: ‘Catalonië wordt internationale paria’

103. 27 October 2017 in: Knack, Luk Van Langenhove: Reacties crisis Catalonië: ‘Verklaring heeft weinig juridische waarde’

104. 27 October 2017 in: De Morgen, Luk Van Langenhove: Hendrik Vos: ‘Catalonië wordt hiermee een internationale paria’

105. 27 October 2017 in: De Standaard, Luk Van Langenhove: Catalonië en Madrid op ramkoers. Wat nu?

106. 27 October 2017 in: Nieuwsblad, Luk Van Langenhove: Experts: ‘Catalonië wordt internationale paria’

107. 28 October 2017 in: Al Jazeera, Luk Van Langenhove: Inside story - What happens next in Catalonia?

108. 28 October 2017 in: Al Jazeera, Luk Van Langenhove: comments on Catalonia crisis

109. 28 October 2017 in: De Morgen, Leo Van Hove: Strijd tussen fietskoerierdiensten barst los

110. 29 October 2017 in: De Morgen, Luk Van Langenhove: De droom van Catalonië zal stranden, een beetje zoals Robland

111. 6 November 2017 in: De Standaard, Karel De Gucht: Ook De Gucht vindt dat Europa zich duidelijk moet uitspreken

112. 6 November 2017 in: Knack.be, Karel De Gucht: ‘Europa moet zich duidelijk over Catalonië uitspreken’

113. 6 November 2017 in: Radio 1 (De ochtend), Karel De Gucht: ‘Europa moet iets zeggen over de Catalaanse kwestie’


115. 18 November 2017 in: De Tijd, Leo Van Hove: ‘Bitcoin zit verstrikt in contradicties’

116. 22 November 2017 in: Radio 1, Ilke Adam: De Wereld Vandaag

117. 23 November 2017 in: De Tijd, Alexander Mattelaer: We
geven meer uit aan straatvegers dan aan inlichtingendienstein

118. 23 November 2017 in: Canvas, Ilke Adam: De Afspraak

119. 23 November 2017 in: De Morgen, Ilke Adam: Afrikaanse Belgen vinden zelden werk naar diploma

120. 24 November 2017 in: Le Soir, Alexander Mattelaer: Il faut un renforcement diplomatique

121. 24 November 2017 in: Radio 1, Leo Van Hove: Interview in De Wereld Vandaag

122. 27 November 2017 in: VRT NWS, Leo Van Hove: Bitcoin op weg naar 10.000 dollar

123. 27 November 2017 in: Radio 1, Leo Van Hove: Interview in De Wereld Vandaag

124. 2 December 2017 in: VRT NU, Leo Van Hove: Interview in De Vrije Markt

125. 14 December 2017 in: Studio Brussel, Florian Trauner: Live interview with the TV channel ‘Euronews’ on the themes of the December 2017 European Council

126. 15 December 2017 in: Monocle Daily, Ramon Pacheco Pardo: Ramon Pacheco Pardo appears on the Monocle Daily on Asian newspapers review

127. 16 December 2017 in: Le Soir, Ilke Adam: Le parcours d’intégration s’intègre bien

128. 22 December 2017 in: De Morgen, Karel De Gucht: Regeringsleden na column Karel De Gucht: ‘Ontslag van Francken is niet aan de orde’

129. 22 December 2017 in: VRT NWS, Karel De Gucht: ‘Theo Francken kan geen staatssecretaris blijven’
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<td>The Logic of Collective Coercion: Bargaining Deterrence and Compellence Strategies within NATO and the EU in Response to the Ukraine Crisis</td>
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IES PUBLIC EVENTS IN 2017

American Power - A Conversation with Ryan Evans

5 July 2017: International governance of refugee issues within the international society — the case of EU and China

27 September 2017: Sustainable Aviation Fuel Policies: Perspectives from third countries

9 October 2017: The Satellite Mosque in Europe: Arab Preachers on TV and Internet

10 October 2017: The role of national parliaments in the Arab transformation processes

12 October 2017: Inaugural Lecture: From '1984' to 2004 - An Eastern European’s Journey to Brussels

17 October 2017: KF-VUB Korea Chair Launch (17 Oct) & 3rd Korea-EU Forum (18 Oct)

24 October 2017: Romani women’s activism and the EU

14 November 2017: Decarbonising the EU steel industry through business-model innovation

21 November 2017: Introduction to Qualitative Comparative Analysis (QCA)

21 November 2017: Evening Lecture series with Ambassador Johan Verbeke on Diplomacy and International Relations

22 November 2017: Two IES Policy Forums zoom in on climate journalism and Bonn COP23 outcome


28 November 2017: Indispensable partner of indispensable nation no more? Conceptualizing the role of Europe in the debate on American grand strategy

6 December 2017: Public PhD defence of Daniel Fiott: The State, the Firm and Europe: Disentangling the Politics of the European Defence Technological and Industrial Base

12 December 2017: The EU’s evolution as an International Security Actor: An Interactionist Role Theory Perspective
This past year IES organised, hosted, participated in numerous events directly engaging with a high number of people including policy makers, academics and other policy experts.

**SUSTAINABLE AVIATION FUELS: BRIDGING THE GAP BETWEEN TECHNOLOGY AND POLICY**
21 March 2017

Within the framework of its involvement in an EU FP7 project on aviation biofuels, the IES in collaboration with Airbus Group, organised a lunchtime debate on bridging the gap between technological development and policy measures in the sustainable aviation fuels sector. The policy forum which took place on 21 March 2017 at IES premises, focused on the emergence of new technologies for the production of alternative jet fuels as well as the different policy options to stimulate their deployment. In particular, we looked into how newly proposed EU measures, such as the ones in the so-called Winter Energy Package presented by the European Commission in November 2016, will affect the ability of what are currently the most promising technologies to fulfil their potential. Further, it was debated whether such policies make the best use of available natural resources in a context where the sustainability of biofuels as an alternative to the transport sector has been a highly controversial topic.

**THE IMPLEMENTATION OF THE EU ACTION PLAN ON INTEGRATION. FEEDBACK FROM THE MEMBER STATES, REGIONAL AND LOCAL AUTHORITIES**
22 March 2017

This event gathered experts in the area of integration to discuss the difficulties of the implementation of the Action Plan and the interaction between different actors at the national, regional and local level. How do Member States strengthen internal coordination between the different actors at the national, regional and local level? And what can Member States, Regions and Local Authorities recommend to the Commission as next essential steps to be taken in the follow-up of the action Plan?
IES PUBLIC EVENTS IN 2017

BOOK LAUNCH AND PANEL DISCUSSION: EU ASYLUM POLICIES.
THE POWER OF STRONG REGULATING STATES
12 April 2017

The panel focused on the discussion of the new book by Natascha Zaun (University of Oxford) that analyses the last 15 years of negotiations establishing a Common European Asylum System in the European Union. It shed light on why cooperation has led to reinforced refugee protection on paper but has failed to provide it in practice. Zaun demonstrates that the strong regulators of North-Western Europe have used their powerful bargaining positions to shape EU asylum policies decisively, which has allowed them to impose their will on Member States in South-Eastern Europe. These latter countries, having barely made a mark on EU policies, are now facing significant difficulties in implementing them.

WHO’S AFRAID OF THE TRUMP EFFECT IN INTERNATIONAL CLIMATE POLITICS?
24 April 2017

This evening guest lecture was presented by Robert Falkner, Professor in International Relations at the London School of Economics. It reviewed the unilateralist turn in America’s climate policy under Trump and reflected on its likely impact on the Paris Agreement. Professor Falkner examined how robust the climate regime is to such political shocks and whether subnational climate efforts in the US can temper the Trump effect.

THE BORDER AND THE WALL. HOW TO TACKLE MIGRATION CONTROL AT THE EU EXTERNAL BORDER?
31 May 2017

Border walls are again constructed in the Western world. In the US but also in the EU some governments such as Spain and Hungary enforce migration control by building strongly controlled fences and walls at their external borders. Beyond their symbolic value, these developments also show that countries try to close a ‘control gap’ by building walls. The ‘control gap’ specifies the mismatch between official objectives in migration control policy and outcomes in implementation. The policy forum Chaired by IES Research Professor Christof Roos, debated whether and if yes, how the EU may tackle the gap and achieve its migration policy objectives without building walls.

SUSTAINABLE AVIATION FUEL POLICIES: PERSPECTIVES FROM THIRD COUNTRIES
27 September 2017

On 27 September, the EEG cluster, in the context of research carried out for EU FP7 project BFSJ, organised its third policy forum in the series on sustainable aviation fuels. The focus was this time on policy environment, innovative initiatives and future trends outside of the EU. We had speakers from Brazil (Ministry and airline representatives), Indonesia (ministry and ICAO experts) and
IES PUBLIC EVENTS IN 2017

IES PUBLIC EVENTS IN 2017: POLICY FORA

the US (policy agency) presenting perspectives from their countries. Benefitting from having European experts in the house thanks to a morning workshop on the subject held also at the IES, the policy forum boasted 6 European stakeholders from the aviation biofuels supply chain who reacted to the international presentations, bringing them into context with European policy. Around 40 people attended the policy forum that was organised in collaboration with Airbus Group.

KF-VUB KOREA CHAIR LAUNCH (17 OCT) & POLICY FORUM (18 OCT)
17-18 October 2017

The Korea Foundation (KF) and the Institute for European Studies (IES) at the Vrije Universiteit Brussel (VUB) launched the KF-VUB Korea Chair, which will serve as an independent platform in Brussels to advance academically rigorous and informed discussions on policy questions that are of relevance to the Republic of Korea and Europe.

TWO IES POLICY FORUMS ZOOM IN ON CLIMATE JOURNALISM AND BONN COP23 OUTCOME
22 November 2017

Climate change seems to be getting increasing news coverage recently, which seems logical considering the increasing urgency of the issue. But what are the key challenges behind climate change reporting? In this policy forum, we discussed the role of climate journalism in the fight against climate change, set in an increasingly post-truth society and the emergence and proliferation of fake news. Speakers also explored the difficulties in generating sufficient public interest about climate change amidst climate denial by important political leaders, manipulation of information by those in power, and other pressures working against quality, independent journalism.
60 YEARS AFTER THE ROME TREATY: TIME TO REBOOT THE EUROPEAN PROJECT?
22 March 2017

On 25 March 1957, a group of European statesmen gathered in the Palazzo dei Conservatori on the Capitoline Hill for a pivotal moment in modern European history. Building on the Spaak report and the 1956 intergovernmental conference on the common market at Val Duchesse, they agreed to take a major leap forward in expanding economic cooperation from coal and steel into the establishment of the European Economic Community, setting the stage for the development of what we now know as the European Union. Sixty years later, and worn out by successive crises in the Union's monetary, migratory and foreign policies, a new generation of leaders ponder what the future may hold in store for European integration. At the occasion of the Rome Treaty's 60th anniversary, Professor Loukas Tsoukalis addressed the most urgent question in European politics today: can the European project be relaunched?

THE VUB'S AND ULB'S INSTITUTES FOR EUROPEAN STUDIES CO-ORGANISE PANEL DISCUSSION ON ACADEMIC FREEDOM AND DEMOCRACY
24 April 2017

On Monday 24 April, The VUB and ULB respective institutes for European Studies (IES and IEE) co-organised a highly topical debate: in the context of recent political pressure by the government of Hungary against the Central European University (CEU) located in that country, we held a panel discussion with CEU President and Rector Michael Ignatieff on the topic of Academic Freedom & Democracy.

BOOK LAUNCH: REBRANDING EUROPE - FUNDAMENTALS FOR LEADERSHIP COMMUNICATION
10 May 2017

The Institute for European Studies organised the launch of the new book of Stavros Papagianneas 'Rebranding Europe - Fundamentals for Leadership Communication'.
Rebranding Europe explores why EU communication fails and how to make it succeed. The book examines the future of communication in Europe as the author envisions it, full of complex issues involving: the creation of a European public sphere, the European identity crisis, multilingualism, the lessons learned from the campaigns from the British referendum on EU membership, challenging myths and populism, communicating Europe, reputation strategy, grassroots communication, nation branding and supporting quality journalism. It provides recommendations and describes what can be done to show in a simple and clear way to the citizens what is the added value of the EU for their daily lives and how to rebrand Europe.
The book gives original and logical answers to communication questions. The author has spoken to a number of key stakeholders in global communications and has conducted several interviews with important opinion leaders.
#EUEA17: CONTROVERSIAL APPROACHES TOWARDS EUROPEAN SOLIDARITY – FROM BURDEN SHARING TO INTEGRATION
22 May 2017

This two-day event represented an opportunity for an academic and policy oriented discussion on migration, asylum, security, jobs, education, health, inclusion, as well as on financial sustainability, tax regulation and economic governance, all through the lens of solidarity. The conference was co-financed by the Jean Monnet Project at the Institute for European Studies and H2020 project ‘European Legitimacy in Governing through Hard Times: the role of European Networks’ (ENLIGHTEN) and it included representatives from several EC financed projects.

NEW APPROACHES TO DIPLOMACY - GUEST LECTURE SERIES
19 April-24 May 2017

EL-CSID Scientific Coordinator Prof. Luk Van Langenhove organises a series of six guest lectures on 'New Approaches to Diplomacy'. The guest lecturers were practitioners and academics who discuss non-traditional forms of diplomacy such as economic and cultural diplomacy.

TRUMP AND THE PRACTICE OF AMERICAN POWER - A CONVERSATION WITH RYAN EVANS
19 June 2017

Since his arrival in the White House, President Donald Trump has sent contradictory messages on foreign policy. From his transactional and sometimes combative approach with close allies, to his unconventional fixation with certain kinds of terrorism, to his ambiguous attitude towards Russia and China, Trump’s young presidency has roiled close observers of American foreign and defense policies.

Is Trump spontaneously unpredictable or calculatedly so? Is there still a place for sound strategic analysis and – if there is – is there anyone listening in this administration? How will Trump shape U.S. counter-terrorism, great power competition, alliances, and international trade?

Many of the answers given thus far to these questions have been highly unsatisfactory. The conventional wisdom seems to shift with every new presidential tweet. If anyone hopes to influence or even understand what is happening in Washington D.C. and its most strategically relevant real estate – the six or seven inches between the American president’s ears – it is time to return to first principles and take a hard look at the tools we use to understand and engage with geopolitics.
THE SATELLITE MOSQUE IN EUROPE: ARAB PREACHERS ON TV AND INTERNET
9 October 2017

Traditionally marginal on Arab television, within the last twenty years’ Islamic subjects, preachers and programs have come to great prominence. This coincides with the proliferation of satellite television and thus the re-integration of Arabs in Europe into a pan-Arab public sphere. The public lecture tackled the historical development of Islamic TV programming, provide an overview of channels and program formats today, and discuss its significance to Muslims in Europe.

IES INAUGURAL LECTURE: FROM ‘1984’ TO 2004 - AN EASTERN EUROPEAN’S JOURNEY TO BRUSSELS
12 October 2017

The IES Inaugural Lecture took place at the IES on Thursday 12 October. We had the pleasure of having Mr. Matti Maasikas, the Deputy Minister for EU Affairs of Estonia, which holds the rotating presidency of the Council of the EU, as guest speaker.

EVENING LECTURE SERIES WITH AMBASSADOR JOHAN VERBEKE ON DIPLOMACY AND INTERNATIONAL RELATIONS
21 November 2017

As the contestation of political power is on the rise in many corners of the world, the ancient practice of diplomacy is poised for a major comeback. In Europe as well as in Asia, the regional political architecture is becoming the subject of international negotiations, conducted via bilateral as well as multilateral channels alike. How can students of international affairs make sense of a world that has become restless? What added value can diplomats provide in a world of instant communication? What skill-set do aspiring diplomats need to hone to become proficient in their trade? With a view to shaping the next generation of foreign affairs professionals, the Brussels Diplomatic Academy and the Institute for European Studies have invited one of Belgium's top diplomats, Ambassador Johan Verbeke, to address these critical issues.
JAPAN-EU COOPERATION IN THE ERA OF INTERNATIONAL ORDER TRANSFORMATION: IN SEARCH OF A STABLE WORLD SYSTEM
28 November 2017

The 20th Annual Japan EU Conference was held on November 27 and 28 in 2017 in the Fondation Universitaire in Brussels, just before the finalization of the negotiations of the Japan EU Economic Partnership Agreement on December 8th. The negotiations of the Japan EU Strategic Partnership Agreement were finalized on February 16 in 2018. This dialogue offered a precious opportunity to exchange views on Japan EU cooperation among officials, diplomats, researchers, students, journalists as well as participants from the business circle.

Co-organizers: Institute for European Studies- Vrije Universiteit Brussel and International Christian University, Japan.
IES RESEARCH COLLOQUIA

28 March 2017 - 12:00
Governing Diversity in Europe: Colour-blind vs. colour-conscious policymaking in Belgium, Germany and the Netherlands
Research Colloquium Speaker: Laura Westerveen
Research Colloquium Chair: Christian Kaunert

18 April 2017 - 12:00
The environmental regulation of marine renewable energies in the EU’s maritime spaces: preliminary conclusions and recommendations
Research Colloquium Speaker: Carlos Soria Rodriguez
Research Colloquium Chair: Ilke Adam

25 April 2017 - 11:00
Transnational Climate Initiatives: Conceptualizing and Assessing their Legitimacy in the Global Governance of Climate Change
Research Colloquium Speaker: Laura Iozzelli
Research Colloquium Chair: Harri Kalimo

30 May 2017 - 11:00
Belonging to the West: Geopolitical Discourse in Modern Greece, from the Greek Enlightenment to the Euro-crisis.
Research Colloquium Speaker: Antonios Nestoras
Research Colloquium Chair: Sebastian Oberthür

13 June 2017 - 11:00
The Logic of Collective Coercion: Bargaining Deterrence and Compellence Strategies within NATO and the EU in Response to the Ukraine Crisis
Research Colloquium Speaker: Elie Perot
Research Colloquium Chair: Florian Trauner

5 July 2017 - 12:00
International Governance of refugee issues within the International society - The case of EU and China
Research Colloquium Speaker: Linqyu Xu
Research Colloquium Chair: Sebastian Oberthür

10 October 2017 - 12:00
The role of national parliaments in the Arab transformation processes
Research Colloquium Speaker: Jan Völkel
Research Colloquium Chair: Ilke Adam

24 October 2017
Romani women’s activism and the EU
Research Colloquium Speaker: Serena D’Agostino
Research Colloquium Chair: Chantal Lavallée

IES Doctoral Researcher, Linde Desmaele during her Research Colloquium 'Indispensable partner of indispensable nation no more? Conceptualizing the role of Europe in the debate on American grand strategy’
14 November 2017
**Decarbonising the EU steel industry through business-model innovation**
Research Colloquium Speaker: Matilda Axelson
Research Colloquium Chair: Florian Trauner

21 November 2017
**Introduction to qualitative comparative analysis (QCA)**
Research Colloquium Speaker: Tom Delreux

28 November 2017
**Indispensable partner of indispensable nation no more? Conceptualizing the role of Europe in the debate on American grand strategy**
Research Colloquium Speaker: Linde Desmaele
Research Colloquium Chair: Alexander Mattelaer

12 December 2017
**The EU’s evolution as an international security actor: an interactionist role theory perspective**
Research Colloquium Speaker: Stephan Klose
Research Colloquium Chair: Jan Völkel
STRUCTURE AND MANAGEMENT

The IES is an institute with functional autonomy within the VUB. Since its inception, the institute has been governed by its own Board, whose members are proposed by the Rector and appointed by the University Council. Since the renewal of the Statutes of the university, the IES has been working together with the university authorities to fit its own statutes in the new university structure. Several meetings to this end were organised in 2017. The new status should be approved by mid-2018. Meanwhile, the IES changed its own regulations to enhance transparency and to enforce diversity within its own structures.

The management structure of the Institute is the following:

The IES Board is responsible for approving the general strategy, policy plan, budget, and annual report. The Board also decides on the research strategy and gives its final approval to the appointment of senior staff. It is the highest management authority of the Institute.

In particular, and without prejudice to any other of its responsibilities, the Board is competent to define the general guidelines and to approve the general regulations of the IES, to define and approve the policy plan, to define, approve and if necessary adapt the budget, the annual accounts and the annual report, to establish staff training, to appoint directors and senior research fellows, and to take framework decisions in relation to postgraduate educational initiatives. Following the adoption of the Service Level Agreements between the IES and the faculties in 2010 (renewed in 2015), the Institute is also competent to decide on matters of teaching (i.e. in the Advanced Master programmes that the faculties previously managed).

The Board consists of 12 members: 5 externals (to the VUB), 5 VUB faculty, the Rector (or the rector’s representative) and the Academic Director. Since autumn 2016, three observers from the IES staff join the Board meetings (one senior academic, one junior researcher and one secretariat staff).
STRUCTURE AND MANAGEMENT

THE IES ACADEMIC BOARD

The Academic Board (previously: Executive Board) is responsible for human resources and educational policy at the IES. It deals with appointments, promotions and, if applicable, renewal of appointments of members of staff, approval of research awards, appointment of researchers, defining the duties of research staff and considering proposals concerning educational matters (including changes to Programme curricula). In all these matters, the Academic Board will have sole competency in the new statutes, albeit that certain decisions may still be revoked (but not altered) by the Board. For appointments of tenure track academic personnel (ZAP), the Board remains competent, and in certain cases (especially for tenure) needs further approval from the highest level of the university.

The Academic Board consists of 15 members: two representatives of the ES Faculty, two representatives of the RC Faculty, two representatives of the IES Board, three representatives of IES staff, the programme directors of the Advanced Master Programmes, the Academic Director and the President of the Board. It also includes two external members (alumni of the IES programmes).

DAILY MANAGEMENT

Daily management is the responsibility of the Academic and Executive Directors, as well as the Assistant Executive Director, which is a new position that was created in 2017 and to which Jacintha Liem was appointed.

OPERATIONAL CLUSTERS

Research management at the IES is primarily done through thematic research clusters with a certain degree of managerial capacity. Members of each cluster meet at least monthly. Their findings / suggestions / activity reports are communicated in overall staff meetings, which take place once per month. These research clusters are led by senior academic staff. All members of the academic staff belong to one or more clusters where they report and organise their activities. Senior researchers meet once per month to discuss academic and organisational issues, and to coordinate activities. Since 2012, the Institute has four research clusters: (1) International Security (formerly European Foreign Security Policy), (2) Environment and Sustainable Development, (3) Migration, Diversity and Justice, and (4) European Economic Governance, as well as one Educational Development Unit.
### Members of the IES Board

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>Karel De Gucht (Chair)</td>
<td>Professor of European Law, President of the Institute</td>
</tr>
<tr>
<td>Fabienne Brison</td>
<td>Professor of Law VUB</td>
</tr>
<tr>
<td>Jean Claude Burgelman</td>
<td>Director at EC DG RTD, Representative of the Rector</td>
</tr>
<tr>
<td>Caroline Gennez</td>
<td>Member of the Flemish Parliament</td>
</tr>
<tr>
<td>Tony Joris</td>
<td>Professor of European Law VUB</td>
</tr>
<tr>
<td>Annemie Neyts</td>
<td>Former Member of the European Parliament</td>
</tr>
<tr>
<td>Gerard Van Acker</td>
<td>Member of Boards of Governors</td>
</tr>
<tr>
<td>Leo Vanaudenhove</td>
<td>Professor of Communication Science VUB</td>
</tr>
<tr>
<td>Freddy Van den Spiegel</td>
<td>Professor of Economics &amp; Finances VUB</td>
</tr>
</tbody>
</table>

**OBSERVERS:**
- Ilke Adam (rep. IES senior academic staff)
- Jacintha Liem (repr. IES Secretariat staff)
- Silviu Piros (rep. IES junior academic staff)

### Members of the IES Academic Board

<table>
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<td>Karel De Gucht (Chair)</td>
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<tr>
<td>Ilke Adam</td>
<td>IES Professor, Rep. of the IES Senior Academic Staff</td>
</tr>
<tr>
<td>Caroline Buts</td>
<td>Professor of Economics, Representative of the ES Faculty</td>
</tr>
<tr>
<td>Paul De Hert</td>
<td>Professor of Law, Representative of the RC Faculty</td>
</tr>
<tr>
<td>Marijke Dejonghe</td>
<td>External member</td>
</tr>
<tr>
<td>Erik Franckx</td>
<td>Professor of Law, Representative of the RC Faculty</td>
</tr>
<tr>
<td>Tony Joris</td>
<td>Professor of Law, Representative of the IES Board</td>
</tr>
<tr>
<td>Harri Kalimo</td>
<td>IES Professor, Director of the LL.M. and Euromaster Programmes</td>
</tr>
<tr>
<td>Christian Kaunert (until December 2017)</td>
<td>IES Academic Director</td>
</tr>
<tr>
<td>Luk Van Langenhove (since December 2017)</td>
<td>IES Junior Academic Staff</td>
</tr>
<tr>
<td>Stephen Spinks</td>
<td>External member</td>
</tr>
<tr>
<td>Florian Trauner</td>
<td>Professor of Political Science, Representative of the ES Faculty</td>
</tr>
<tr>
<td>Leo Vanaudenhove</td>
<td>Professor of Communication Science, Representative of the ES Faculty</td>
</tr>
<tr>
<td>Laura Westerveen</td>
<td>IES Researcher, Representative of the IES Junior Academic Staff</td>
</tr>
</tbody>
</table>

### Management

<table>
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<td>Anthony Antoine</td>
<td>Executive Director</td>
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<td>Christian Kaunert (until December 2017)</td>
<td>Academic Director</td>
</tr>
<tr>
<td>Luk Van Langenhove (since December 2017)</td>
<td>Academic Director</td>
</tr>
<tr>
<td>Jacintha Liem</td>
<td>Assistant Executive Director</td>
</tr>
</tbody>
</table>
The IES gender and diversity awareness policy (2013) and its implementation are regarded as ‘best practice’ by the VUB as its aims go beyond the work of all institutions and departments at the University, including the Gender Action Plan launched by the VUB in February 2014. The IES Diversity and Gender Task Force (DIVGEN) has attempted to address issues of gender and diversity on multiple levels. The IES confidential counsellor, followed several training courses on HR policy and practice in 2017. Since mid-2017, these responsibilities have been temporarily transferred to the University confidential counsellor (due to illness). No incidents were officially reported over the past year.

During 2017, IES Management implemented gender equality measures in its recruitment committees. An evaluation commission consists of both men and women (with minimum one third of the opposite sex). This continues, the policy in the statutes of 2016 where ‘a minimum of one third of the members [of the Board and of the Academic Board] need to be of a different gender’.

Overall, the Institute employs 106 people (57 women and 49 men), but there is a difference between the categories of personnel (see the tables below). In management, the all-male directorship finally saw a female Assistant Executive Director (a new position created in 2017) joining the team. In the IES LL.M. programme, the position for professorship (ZAP) in European and International Taxation was filled in by a woman - albeit the only woman in the programme thus far. A balance is difficult to obtain, as most teaching staff have long-term or tenured contracts. IES management recognises the issue and will take measures to help achieve this balance wherever possible. In the Euromaster programme, the gender balance is more even: 6 male versus 4 female teachers.
OUTREACH

The IES communicates with the outside world by targeting the general public, Brussels-based policymakers, academics and researchers interested in the EU, as well as potential applicants (both students and professionals) for its various educational programmes. Below are some of the highlights of the Institute’s outreach activities in 2017.

WEBSITES

Following the VUB’s change in visual identity in 2016, the IES has visually updated its main website as well as its websites dedicated to its LLM, EuroMaster, Summer School, and Postgraduate Certificate programmes. In 2017, the IES launched two additional websites, the first focusing on its EU-DRONES project (www.eudrones.eu) and the second on its KF-VUB Korea Chair project (www.korea-chair.eu).

NEWSLETTERS

The IES has continued its tradition of sending monthly newsletters to a broad target audience. The main list has grown from about 4,000 in February 2017 to almost 5,000 registered recipients in December 2017.

SOCIAL MEDIA

In the second half of 2017, the IES stepped up its activity on Facebook, mainly aimed at student recruitment. These efforts have proven incredibly successful, reaching thousands of people and creating massive post engagements (likes, share, comments). On its Twitter account, the IES has had a very active year, focusing on its research and educational activities. Since the start of the academic year 2017/2018, each programme was consistently promoted on a weekly basis. Moreover, the IES used LinkedIn as a channel to promote its new vacancies and its educational programmes. A typical post on LinkedIn resulted in more than 2,500 impressions and generated more than 50 clicks to a dedicated IES website.

Below are some recent statistics on the main IES social media channels.

<table>
<thead>
<tr>
<th>Platform</th>
<th>Followers</th>
<th>Followers/fans</th>
<th>Online videos</th>
</tr>
</thead>
<tbody>
<tr>
<td>Twitter</td>
<td>8,422</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Facebook</td>
<td>8,075</td>
<td></td>
<td></td>
</tr>
<tr>
<td>LinkedIn</td>
<td>1,436</td>
<td></td>
<td></td>
</tr>
<tr>
<td>YouTube</td>
<td></td>
<td></td>
<td>143</td>
</tr>
</tbody>
</table>
ACADEMIC COLLABORATION

The IES collaborates on a daily basis with universities and institutions around the world, in the context of its academic programmes and research activities. In this report we identify three dominant types of interactions: Memoranda of Understanding, Long-standing relationships in both education and research, and Project-based collaboration.

COLLABORATION BASED ON MOU

The IES has developed a range of formal Memoranda of Understanding with various research and educational institutions. These MoUs are signed as a result of enhanced cooperation between the IES and partner institutions. They allow us to forge global partnerships, encouraging exchange of knowledge between these institutions. The following list of agreements highlights our global reach:

- Fudan University (Shanghai, China)
- Hendrix College (Arkansas, USA)
- Renmin University (Beijing, China)
- University of Vienna and Diplomatic Academy of Vienna (Austria)
- University of Warwick (Coventry, UK)
- UNU-CRIS – United Nations University Institute on Comparative Regional Integration Studies (Belgium / Japan)
- USC – University of Southern California (USA)
- Vesalius College (VECO, Brussels)

COLLABORATION BASED ON LONG-STANDING RELATIONSHIPS

Long-standing relationships form the basis for many of the Institute’s collaborative activities. Our senior and junior staff have developed and carefully nurtured a range of different relationships with various academic partners across Belgium, Europe, and beyond. In terms of education, these relationships have taken the form of visiting lectures, courses, and roles as members of examination committees. In Belgium, this interaction has involved the VUB, Vesalius College, KU Leuven, Kent University, the ULB, UCL, and the Universities of
Antwerp and Ghent. In Europe, long-standing educational collaboration is seen in seven countries from Austria to the Netherlands, and also the United States of America. Similar collaboration is taking place between the IES and EU-wide or global institutions, such as the European Security and Defence College and NATO Defense College.

**COLLABORATION BASED ON LONG-STANDING RELATIONSHIPS**

IES researchers are engaged with other institutes and organisations on an individual basis as well as at a more formalised level. These informal partnerships have been established for many years and concretely they take the shape of participation in seminars and panel discussions, acting as (keynote) speaker, co-organising workshops, co-authorship of publications, etc. Across our various clusters, we have such partnerships with universities and institutes in Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Ireland, Italy, Japan, Korea, New Zealand, Norway, Poland, Portugal, Romania, Scotland, South Africa, Spain, Sweden, the Netherlands, UK and USA.

In terms of formal thematic networks in research, the IES is participant in a variety of institutionalised networks. These include: APSA Migration and Citizenship Network; CES (Council for European Studies) Migration network; EANRS (European Academic Network for Romani Studies); Expert Network on Value Reconciliation; IMISCOE (International Migration, Integration and Social Cohesion Network), covering 18 countries; INOGOV (Innovations in climate governance), a network of excellence including researchers from 27 European countries; INSEAD network on circular economy; Lund University network on industrial ecology; REFRACT (Research Network on Regime Complexes and Fragmentation); Research Network Political Sociology of ESA (European Sociological Association); etc.
The Institute has deeply integrated projects into its 'DNA.' As shown in the Externally Funded Projects section of this report, 35 projects operated in 2017. The international networks established by our individual staff members continue to be used to great effect to contribute to the internationalisation of the Flemish research landscape. In this section, we highlight the academic collaboration that has stimulated and flowed from these projects. The IES participates in a range of different types of projects, from policy support (service contracts) to fundamental research projects. The IES is also active in educational projects, and some of these have entailed the creation of formal networks, such as the INOTLES Project. All of these projects have involved international collaboration, with some (COP21-RIPPLES, PACT, ACT2015 and EL-CSID) going far beyond the EU’s boundaries. However, the majority of IES project-based collaborations remain within (or close to) the EU’s boundaries. Even so, the projects may have global reach.
PERSONNEL MANAGEMENT

The IES Academic Board is responsible for the appointment of all staff at the IES. Senior Academic staff appointments must be confirmed by the Board. Appointments of administrative staff are undertaken by daily management.

The total number of people directly paid by the IES in 2017 amounted to 49.5 full-time equivalents (as opposed to 38.5 FTE last year). The total number of IES staff, including those not paid directly by the IES (e.g. the President, the Advisor, one Senior Academic, and all VUB-paid teaching and support staff) amounted to 106. An additional 10 people were associated with the Institute (as either senior associate fellow or visiting fellow). 16 different job students helped with basic research tasks and administration. In 2017, 8 people left the Institute, while 22 new people joined the IES staff. This is a direct result of the increasing number of projects and of the collaboration with United Nations University (UNU-CRIS) for which part of the personnel is attributed to the IES payroll.

The management of the Academic Staff falls under the auspices of the Academic Director. Senior academic staff is normally managed via biennial benchmarks. Benchmark meetings were held in the course of 2017 that normally would result in updated task descriptions. However, with the Academic Director leaving by the end of 2017, this process has not been completed. This completion, together with the further implementation of the ZAP-contingency plan of 2011, will be one of the tasks of the new Academic Director. Junior academic staff members are managed by their supervisors (in the case of PhD researchers) and/or by the cluster coordinators (in the case of project researchers). Their progress and functioning are annually scrutinized and presented to the Academic Board.

The management of the Secretariat falls under the auspices of the Executive Director and the Assistant Executive Director. Through semiannual meetings, benchmarks are set for all secretariat personnel. As one of the senior secretariat staff members fell seriously ill mid-2017, and three other staff members were temporarily unavailable (two because of surgery and one because of outsourcing to another department), the IES secretariat has had a difficult time in the past year. New appointments at the beginning of 2018 should alleviate this situation.
OVERVIEW OF PERSONNEL AT THE IES

DEPARTURES

- **Alexandra Mihai** left the Institute to work for Hertie School of Governance in Berlin as Coordinator of the Centre for Teaching Innovation.
- **Lynn Tytgat** left the IES secretariat to become project coordinator of the VUB’s konekt.brussels project.
- **Arianna Khatchadourian** left the IES to work as a project coordinator for Eri-Platform.
- IES Academic Director **Christian Kaunert** left the Institute to take up a position as Chair of Policing and Security, as well as Director of the International Centre for Policing and Security at the University of South Wales.
- Postdoctoral researcher **Claire Dupont** joined the University of Ghent as Assistant Professor of European and International Governance.
- Postdoctoral researcher **Christof Roos** left the IES to take up a position as Assistant Professor for European and Global Governance at the University of Flensburg.
- Prof. dr. **Doris Hildebrand** ended her mandate as a Teaching Professor in the Euromaster programme at the IES.
- **Auke Willems** finished his joint PhD with the VUB’s Law Faculty and went on to become a fellow in EU Law at the London School of Economics.
- **Linde Desmaele** joined in April as a PhD researcher in the International Security cluster. Her PhD project is embedded within the KF-VUB Korea Chair.
- **Fanny Baudoin** took up the role of Student Officer in August, joining the IES Secretariat, which also welcomed **Maja Kosek** as Marketing & Communication Assistant in September.
- Following the annual IES call for new PhD projects, **Maaike Verbruggen** and **Philipp Stutz** started as PhD researchers at the Institute in October.
- October also saw the arrival of LLM/PILC 2017 graduate **Lea Mateo**, who joined the EEG cluster as PhD researcher.

NEWCOMERS

- **Jan Völkel** joined in February as one of two Marie Skłodowska-Curie fellows, working on a project entitled 'The role of national parliaments in the Arab transformation processes'.
- Marie Curie fellow **Chantal Lavallée** joined in April. Her research project is entitled 'The European Commission in Drone Community: a New Cooperation Area in the Making';
- **Gauri Khandekar** joined in February as PhD Researcher in the ESD cluster.
- **Matilda Axelson** started her PhD project in the ESD cluster.
- **Louise Baduel** and **Florian Lang** strengthened the SOURCE project.
- **Ramon Pacheco Pardo** was appointed in October as Chairholder of the IES’s prestigious new KF-VUB Korea Chair project.
- **Géraldine André** started in November as postdoctoral researcher in our MDJ cluster.

As a result of the growing number of projects and the expansion of a number of significant projects, a host of new project researchers were engaged by the Institute:

- **Ewout Ramon** started in January as Research Assistant to the Director of UNU-CRIS
- **Diana Potjomkina** and **Austin Ruckstuhl** joined at the end of 2017 to work on the new GREMLIN project;
- **Leonie Jegen** works on the new AMIREG project. The IES-UNU-CRIS H2020 flagship project EL-CSID welcomed **Ricardo Trobbiani** as postdoctoral researcher and **Elke Boers** and **Virginia Proud** as project researchers.

Finally, former Belgian Ambassador to the United States and head of the Egmont Institute **Johan Verbeke** joined the IES in 2017 as guest professor.
OVERVIEW OF PERSONNEL AT THE IES

SECRETARIAT

- Management Assistant & Projects: Jacintha Liem 100% (until June)
- Finance & HR Manager: Anne Sterckx 90%
- Communication & Marketing: Jurgen Smet 100%
- Communications Assistant: Maja Kosek 100% (since September)
- Events & Communication: Anamaria Bacsin 100%
- EuroMaster & Education: Lynn Tytgat 100% (until July)
- Student Registration Officer: Fanny Baudoin 100% (since July)
- LL.M. Secretariat: Marleen Van Impe 80%
- IT: Klaas Chielens 100%
- General Secretariat: Hilde Vanderheyden 80%
- EL-CSID Project, Postgraduate Certificate & Summer School: Léonie Maes 100%
- SOURCE Project: Louise Baduel 100% (since October)
- SOURCE Project: Florian Lang 100% (since November)

Similarly to the academic staff recruited for working at the United Nations University in Bruges, the IES also employs Noël Neven as HR and Finance Officer at UNU-CRIS. Other UNU-CRIS staff members are hired through UGent.
OVERVIEW OF PERSONNEL AT THE IES

MANAGEMENT
President Karel De Gucht
Academic Director Christian Kaunert (until December 2017)
Academic Director Luk Van Langenhove (since December 2017)
Executive Director Anthony Antoine 100%
Assistant Academic Director Alexander Mattelaer 50% (until August)
Assistant Executive Director Jacintha Liem 100% (since June)

SENIOR RESEARCH STAFF
Ilke Adam 100%
Géraldine André 100% (since November)
Catarina Carta 20%
Claire Dupont 100% (until October)
Harri Kalimo 100%
Joachim Koops 10%
Marie Lamensch 50%
Chantal Lavallée 100% (since April)
Richard Lewis*
Alexander Mattelaer 40% (since September - formerly 100%)
Trisha Meyer 60%
Sebastian Oberthür 100%
Christof Roos 100% (until November)
Luis Simon 90%
Jamal Shahin 60%
Georgeos Terzis 20%
Florian Trauner 70%
Irina Van Der Vet 80%
Luk Van Langenhove 70%
Jan Völkel 100% (since February)

OTHER RESEARCHERS

ENVIRONMENT & SUSTAINABLE DEVELOPMENT
Matilda Axelson 100%
Gauri Khandekar 100%
Tran Van Tuy*
Ernesto Roessing Neto*
Carlos Soria Rodriguez 100%
Laura Iozzelli 100%

INTERNATIONAL SECURITY
Linde Desmaele 100% (since April)
Daniel Fiott*
Stephan Klose 100%
Antonios Nestoras*
Elie Perot 100%
Maaike Verbruggen 100% (since November)

EUROPEAN ECONOMIC GOVERNANCE
Ferran Davesa 100%
Lea Mateo 100% (since December)
Max Jansson*
Filip Sedefov 100%
Fausta Todhe 100%

MIGRATION, DIVERSITY & JUSTICE
Serena D'Agostino 100%
Neepa Acharya*
Matthias Holvoet*
Philipp Stutz 100%
Auke Willems*
Laura Westerveen 100%

* Supported by other funds
OVERVIEW OF PERSONNEL AT THE IES

EDUCATIONAL DEVELOPMENT UNIT
Silviu Piros 100%

PROJECT RESEARCHERS
Tomas Wyns 100%
Olof Soebech 100%
Irina van der Vet 80%
Ewout Ramon 100%

LL.M. IN INTERNATIONAL AND EUROPEAN LAW
Dirk Arts 5%
Karel De Gucht 10%
Youri Devuyst 10%
Ricardo Gosalbo Bono 5%
Frank Hoffmeister 10%
Harri Kalimo*
Marie Lamensch 10%
Arnaud Nuyts 10%
Sebastian Oberthür*
Ben Smulders 10%
Servatius van Thiel 10%

MSC EUROPEAN INTEGRATION
Ilke Adam*
Manuela Alfe 10%
Youri Devuyst 10%
Doris Hildebrand 10%
Harri Kalimo 10%
Andrea Mairate 10%
Christof Roos*
Irina Tanasescu 10%

LL.M. IN INTERNATIONAL & EUROPEAN LAW
Paul De Hert 10%
Serge Gutwirth 10%
Stefaan Smis 10%
Tony Joris 25%

MSC EUROPEAN INTEGRATION
Caroline Buts 10%
Leo van Hove 10%
Luis Simon 10%

TEACHING STAFF

VUB-PAID TEACHERS
QUALITY ASSURANCE

Management applies quality control measures ex ante as well as ex post. In attracting academic personnel, the IES applies the highest standards. Likewise in its financial management, the IES implements both internal and external control; equally in its services, the IES delivers the best possible services and tries to improve them through feedback from its clients.

QUALITY OF SERVICES

For all relevant major activities organised at the IES, an evaluation form is distributed to participants to assess the quality of the rendered services. After each major event/activity, management and organising staff jointly assess the strengths and weaknesses of the outcomes in order to identify potential for improvement.

QUALITY OF PERSONNEL

All personnel are hired through a quality control procedure, which, generally begins with the publication of an external vacancy. These vacancies are published internationally through relevant Internet sources, specialised e-mail distribution lists, newspapers and/or journals. The files of candidates are scrutinised by (external) evaluators, with top-ranked individuals invited for an interview with management, senior IES researchers and experts in the field, as appropriate. In the case of recruitment for teaching staff, the incumbents present a guest/test lecture that is assessed by both colleagues and students. Teaching staff is further assessed by the Academic Council of the university before a final appointment is made. Candidates for professorships (ZAP) also follow VUB university appointment procedures. PhD students are recruited through international calls for projects. In 2017, the IES launched two of these calls: one in the field of Migration, Diversity and Justice and one on International Security. All attracted a large number of candidates, which were scrutinised by a diverse team of scholars. After interviews with the most promising candidates by the cluster coordinators and a team of scholars and staff, two PhD researchers were appointed by the IES Academic Board and awarded a scholarship for a maximum duration of four years.

The quality of personnel is further monitored through periodical evaluations. PhD researchers meet their promoter and supervisory committee at least twice per year, while
all other academic personnel are assessed on a yearly basis, using standard benchmark sheets. Within the secretariat, IES personnel are evaluated twice per year through an internal assessment procedure, using standard evaluation forms. In 2017, two such evaluations took place (one in April and one in November). These IES evaluations serve as benchmarking for the upcoming six months. Administrative personnel are also supported in the development of personal or work-related skills. In the framework of lifelong learning, a modest budget foresees the support for individual or collective training sessions and/or extra courses. Several such sessions took place in 2017 for the staff responsible for IT, Communications, Projects and HR.

The financial officer is supervised by the Executive Director, who in turn reports to the Board of the IES. An external auditor annually controls the overall finances (currently BDO Auditors). Following EC rules, European-funded projects of a certain magnitude (FP7 and H2020) are scrutinised by an auditor prior to submitting the periodic financial figures to the Commission.

Teaching staff are recruited through international vacancies, subject to external scrutiny, interviews and test lectures. Students annually assess the quality of the teacher/course through feedback forms. The Dean, the Academic Director as well as the Programme Directors of the respective Master Programmes oversee the follow-up of Programme questions relating to teaching, learning and the overall learning objectives of both modules and programmes. 2017 saw the implementation of the changes the Academic Board had decided on the previous year regarding the curriculum of the MSc. in European Integration. These programme changes now allow for a four-stream programme, based on relevant thematic clusters that link back to IES research. In this way, the Institute hopes to exceed the research-based quality standards that are required by the Flemish Government at Master-after-Master level.

Students in the Advanced Master programmes, the Postgraduate programmes and in the IES Summer School are carefully selected, based on their study background and results, their command of English, their suitability and motivation, as well as the contact details of two referees who are available for feedback on the candidate.

PhD and senior researchers are appointed after a thorough selection procedure involving an international call for applications, including external scrutiny and interviews (see above). Research progress of PhD students is monitored continuously by the promoter, the doctoral committee (twice per year), the responsible senior IES researcher, and the Academic Director in accordance with the IES PhD Guidelines (incorporated in the Guidelines for Academic Staff). In the process of this quality control, junior researchers present their findings at least once per year at a research colloquium (held biweekly). The Director of PhD Studies forms the pivotal connection between the researchers, IES Management and the university structures. The Director collaborates
closely with the Doctoral School in Social Sciences, organised by the university at large. Post-doctoral IES researchers and senior academic staff are monitored by the Academic Director and IES Management in the context of establishing and reviewing benchmarks.

2017 was the first full calendar year that included IES academic staff in the Academic Board and observers in the Board, which has greatly enhanced the involvement of the Institute's staff and the transparency of the decision-making process. With respect to daily management, the position of Assistant Executive Director was created, in order to ensure the day-to-day follow-up and coaching of the growing number of IES Secretariat members. This position was filled in by Jacintha Liem.
The IES continues to sail on the waves set out in previous years, and succeeded in acquiring around 1.4 million euros in externally funded projects. Together with the income from registration fees and other activities, the total income amounts to more than 4.2 million Euro. For the first time, the share of the government subsidy is less than half of this amount.

On the expenditure side, personnel costs are – logically - the biggest cost. The number of employees increased by approximately 10 FTE to 49.8 FTE, which means that slightly less than 71% of the expenses are personnel-related. With the remaining 29%, the Institute finances its investments, operational costs and the organization of its events. The IES organized a total of 33 public scientific activities such as lectures, research colloquia and policy forums. In 2017, the Institute also celebrated its 15th anniversary, on the occasion of which the research was put in the spotlight through an ‘open door day’.

Next to the Marie Curie fellows and the Jean Monnet projects - all leading to additional personnel - two big initiatives are worthwhile mentioning: the start of the United Nations University (Comparative Regional Integration Studies centre in Bruges) where the IES is a leading partner, and the take-off of the KF-VUB Korea Chair. Both initiatives have an important financial impact on the Institute: in the case of UNU-CRIS, both HR and financial operations run through IES-VUB, while the Korea Chair is not a traditional ‘chair’ but a project with, next to the Chair holder, several researchers involved.

However, the Institute closed the year with a loss of € 196,000. This is exceptional in several respects: on the one hand the loss results from some outstanding receivables from the past that can no longer be collected due to administrative error or failure of the party involved (total ± € 42,000). On the other hand, the Institute had expected income from the VUB and from students, which were not paid. For example, the IES pays a PhD student in the context of the KF-VUB Korea Chair (± € 40,000), while initially other services within the university were to take this cost. The number of students - especially within the Euromaster programme - is also lower than expected, as a result of which the income from tuition fees is considerably lower. Adapting the curriculum and the additional administrative and marketing-related measures do not yet yield the benefits that were hoped for, but the expectations for the future are positive.
we recently observe a revival of interest in our programmes. Finally, the IES incurred exceptional costs following the resignation of the academic director.

The financial result is absorbed by the appropriate reserves. As a consequence, the IES remains financially sound and continues to work on the chosen path to enable sustainable growth.
For an overview of the books published by the IES in 2017, see the Publications section in this Annual report.

BOOK CHAPTERS


KOOPS, J. and BIERMANN, R. 2017. Conclu-
ANNEX

PUBLICATIONS


FULL ARTICLES IN SCIENTIFIC JOURNALS WITH INTERNATIONAL PEER REVIEW


LAVALLÉE, C. 2017. La Politique européenne de voisinage à l’épreuve de la
guerre en Ukraine, Revue Les Champs de Mars, No. 29, pp. 109-137.


ALL OTHER PUBLICATIONS AIMED AT THE SCIENTIFIC COMMUNITY


ANNEX

PUBLICATIONS


PAPERS PRESENTED AT CONFERENCES


D’AGOSTINO, S. 2017. Same Opportunities, Different Practices. The EU and Romani Women Activism in Romania and Bulgaria, European Conference on Politics & Gender (ECPG), Lausanne, 8-10 June 2017 and 1st Biennial ‘EU in European Affairs’ (EUEA) Conference, Brussels, 22-23 May 2017.


COMMISSIONED RESEARCH AND POLICY WORK


BOULANIN, V. and VERBRUGGEN, M. 2017. SIPRI Compendium on Article 36 reviews, Stockholm International Peace Research Institute, Background Paper.


NEWSPAPER OP-EDS AND ONLINE COMMENTARY


KHANDEKAR, G. 2017. EU-India relations come full-circle, Euractiv, October 18, 2017.


ESBER, P. and VÖLKEL, J. 2017. Moving the German anti-IS troops from Turkey to Jordan: a jump from the frying pan into the fire?, Global Policy, 24 July 2017.
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