MISSION STATEMENT

'As a Jean Monnet Centre of Excellence at the Vrije Universiteit Brussel, the IES aims to provide research, education and academic services that are focused on the European Union in an international setting and recognised for their quality, multidisciplinarity and policy relevance'.
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MESSAGE FROM THE PRESIDENT

When staring at the white cliffs of Dover (which, on a sunny day, you can see from the Belgian coast) one realizes how remarkably similar they are to the ‘falaises’ of Cap-Griz-Nez in the north of France. It is then stunning to see that a mere stream of 33 kilometres of water can give certain politicians the feeling that they are ‘different’, and can inspire a whole nation to become averse to the idea of a unified European Union, which once was born out of the desire of their very own leaders to strive “in Peace, in Safety and in Freedom” (Winston Churchill’s quote on the European Parliament’s wall). Brexit. In two years’ time, it has become an embedded term in all European policy textbooks and it makes us almost forget that just a few years ago, in 2012, the European Union received the Nobel Peace Price for "[having] contributed to the advancement of peace and reconciliation, democracy and human rights in Europe [for over six decades]".

By the time of this publication, Brexit may have happened in one form or another, but even if it hasn’t, the heart of the matter is that the grand inspiration of the founding fathers of the European Union has faded or is at least in decline with parts of our population. Solving the “who is to blame?” question, as interesting as it may be, will not turn this around. This poses a grand responsibility with researchers and educators, not only to explain the European values that we have adhered for such a long time, but also to find new and better ways of working together. To quote one of our own researchers: “it is up to us, not our children” to act before it is too late. Whether it is in the field of the environment, migration, security or economic governance, the problems we face today can only be solved when addressed together. And solving them means that we first and foremost need to understand them.

This is where the Institute for European Studies comes in. Focused on the EU in global policy and international affairs, it has further progressed toward the level of excellence that it has always aspired. With two reformed advanced Master programmes, a growing number of Summer Schools and an expanding online Postgraduate programme, the IES has turned around the downward trend of student interest in European studies and is looking forward to enhanced teaching collaboration with partner institutions worldwide. Once again, our institute’s scholars ranked very highly in terms of publications and policy-relevant research, and with almost 60 organized activities geared towards an academic and policy-interested public, 130+
media appearances, and numerous publications, the IES has proven its relevancy and vanguard position more than ever. I am very proud of the achievements of our engaged scholars and the full team at the IES, and invite you to browse through this annual report to discover their most important achievements in the hope it will inspire you to further follow our research and teaching programmes in the near future.

Our institute does not merely want to observe the new geopolitical reality in which we live, but it seeks to provide the highest standards of qualitative and unbiased research to advise policy makers and policy shapers, in the hope and wisdom that they can take positive and informed decisions. The biennial conference “the EU in International Affairs” is a case in point, where in 2018 almost 400 scholars from all over the world teamed up with key political figures such as the UN Under-Secretary General David Malone and EU Chief Negotiator Michel Barnier to discuss various topics in different policy fields. Only through these kind of exchanges can we progress towards solving the socio-economic and ecological challenges that lie ahead. Or to put it in the words of Jean Monnet: “Beyond differences and geographical boundaries there lies a common interest”. Even when that boundary is 33 kilometres of water.
Executive Summary

2018

- 4 PhD Diplomas
- 33 Master Graduates
- 211 Publications
- 131 Media Appearances
- 57 Events
- 104 Staff Members
- 23 Policy Briefs
- 1 Policy Paper
- 13 Working Papers
- 15 Own Projects
- 38 External Projects
EXECUTIVE SUMMARY

When the government decided to create a category of “special university institutes”, it was to provide the opportunity to install excellence centres in the heart of academic life. The title of “excellence centre”, however, is not a gift: it needs to be earned based on quality and performance. This has been the vocation of the IES over the past 16 years, and our 104 scholars and staff have been working very hard to come to the rather impressive results we can show today.

If the IES would be a ship sailing the knowledge seas, one could say that 2018 has been an exciting if not rocky year: Brexit, the changing relations between the US and the UN, the Catalan events, the growing populism in Europe, all are but a few issues that needed us to respond and think deeply about our overall theme: the role of the EU in international affairs.

While our Institute may have all characteristics of a ‘classical’ university research centre, it focuses on policy-oriented research that commendably makes a difference in society. As such, in 2018, the IES substantially influenced policy makers in the field of the environment, by producing materials that are used in the development of industrial low-carbon, low-emission and low-CO2 roadmaps, on greenhouse gas emission reductions, on eliminating micro plastics and on greening the planet altogether, with our team of the Environment and Sustainable Development cluster at the forefront of these activities. Closely linked is the research of the European Economic Governance cluster, which focuses on the green and/or circular economy (e.g. through its research on the use of biofuels in aviation); the digital economy (being part of a VAT expert group of the EC and the WTO), Internet governance (being part of the panel for Next Generation Internet issues), and general EU State Aid and Trade issues (organising a conference on Trade Defence Instruments). The scholars in the Migration, Diversity and Justice cluster focused, amongst other things, on countering radicalisation leading to violent extremism, while they also developed an innovative e-handbook for first responders in European societal security crises. The IES also spearheaded the birth of the Brussels Interdisciplinary Research Centre on Migration and Minorities (BIRMM) and got a lot of media attention through its research on labour market integration of refugees and the Flemish strategic report about education for refugees. Its International Security cluster contributes to research countering disinformation and online political warfare, while its KF-VUB Korea Chair has been playing a leading role in analysing and explaining...
EU-Korea relations in the light of the geopolitical changes that occur. Advising the EU on its science and cultural diplomacy policy, researchers in the cluster also led an H2020 project on the subject. With expertise ranging from the Kosovo Specialist Chambers over European drones regulation and the transformation of the Middle-East countries, contributing to the Bertelsmann Transformation Index and to the Oxford Encyclopaedia of European Union Politics, the Institute proved all year round that it is at the vanguard of research, teaching and services on European and international policy.

The proof of the pudding is of course in the eating, and with scholars from all over the world looking to spend research time at our institute or wishing to come to our much sought after biennial EUIA conference (the EU in International Affairs), the IES is clearly on the path to becoming the reference on European studies. With nearly 400 participants, the EUIA conference has become the biggest Brussels-based scholarly event on European policy that interacts with academia, practitioners and the media.

That proof can naturally also be found in the output that is produced. In 2018, the Institute was honoured to bring four PhDs to fruition: Ferran Davesa (PhD Political Science), Mathias Holvoet (PhD in Law), Carlos Soria Rodrigues (PhD in Law) and Serena D’Agostino (PhD Political Science) successfully defended their doctoral theses, bringing the total of IES-awarded PhDs to 36.

The Institute also published more than 34 scholarly papers, of which 20 peer-reviewed articles, and 24 book chapters. Additionally, the IES published 23 policy briefs, 1 policy paper and 13 working papers.

That the Institute strives to weigh in on the European societal debate is clear from the research described above. Yet it also aims to promulgate its findings to the general public. Therefore, the Institute’s research findings are often mirrored in the media. In 2018, IES scholars took part in a total of 131 media appearances - that’s on average about one every three days.

In 2018, the Institute continued its success in obtaining externally funded projects: at the end of the year, it contributed to 39 external research projects, whereas an additional 15 projects were funded through its own budget (in 2017, these figures were 35 and 14 respectively). With a project income of € 1.8 million (last year € 1.4 million), tuition fees and other non-government funding of € 1.2 million, the Institute reached an all-time
high income of over € 5 million. Today, 61% of the Institute’s income is generated from non-governmental funding.

Notwithstanding the excellent results in research and services, the Institute’s leading advanced Master programmes could only deliberate 33 new graduates. The reformed LL.M. and MSc. programmes however promise to yield a much better result next year, as enrolment figures have gone up from 60 in 2017/2018 to 84 in 2018/2019. The IES’ online (and blended learning-based) Postgraduate Certificate on European Policy making is also becoming a big success, with over 23 students in 2018 (compared to 10 the year before).

With this increased intake, we are positive for the future and hope that the reformed programmes may further attract young people that wish to further their knowledge about Europe. In times where Europe itself is perceived as less appealing, this is a difficult task. Convinced that in these times, knowledge about policy issues is increasingly important, we are strongly believe that students will continue to find the way to excellent research-based and policy oriented teaching.

Ships never sail alone. Our journey in 2018 has been accompanied by our VUB mother ship, through various collaborations with different faculties, and by our sister ship Vesalius College. While cooperation between the liberal arts Vesalius College and the IES has been going on for quite a while, it intensified in 2018 with a firm intention to strengthen ties further and continue to sail together in the coming years. Brexit talks notwithstanding, the IES has also improved and strengthened its relations with Warwick University, with an MOU on a possible collaboration on the advanced MA programmes in the making. Finally, the Institute also continued its initiatives with the United Nations University, whose personnel is partially on the IES/VUB payroll and with whom it shares a variety of projects.
Promoting 4 new PhD graduates

Adapting educational offering

Strengthening links with Warwick

Creating added value for Flanders

Laying foundations for climate policy

Hosted EUROSIM conference

Organised 6th EUJA conference

Putting Korean studies on EU map

Spearheading BIRMM

Growing in numbers
HIGHLIGHTS 2018

PROMOTING 4 NEW PHD GRADUATES

2018 was a very fruitful year at the IES as regards new PhD degrees: Ferran Davesa, Mathias Holvoet, Carlos Soria Rodríguez, and Serena D'Agostino all successfully submitted and defended their doctoral thesis. The series of doctoral defenses was kicked off by Ferran Davesa, who was promoted in January on the subject of ‘The EU’s Youth Policy Field. A New Participatory Governance?’. Approximately two months later, fellow IES researcher Mathias Holvoet obtained his doctorate with a thesis entitled “A policy to commit atrocity, understanding the “policy element” for the purpose of defining crimes against humanity”. Just before the summer, Carlos Soria Rodríguez obtained the title of doctor by means of a successful defense on the topic of “The international and European environmental regulation of marine renewable energies in the EU”. And last but not least, Serena D'Agostino was promoted in September with a thesis on “Romani Women in European Politics. Exploring Multi-Layered Political Spaces for Intersectional Policies and Mobilizations”.

ADAPTING EDUCATIONAL OFFERING TO SOCIETAL DEVELOPMENTS

After the reform of its EuroMaster curriculum, offering students as of the academic year 2017-18 the opportunity to specialize in two EU policy areas (from a selection of: migration, international security, environment, economy), the IES also updated and upgraded the curriculum of its other flagship programme in 2018. Indeed, with Data Law a third specialisation option was added to its LLM in International and European Law programme, complementing the long-standing Public Law and Business Law options.

The arrival of GDPR, the growing EU involvement in cybersecurity, and the regulation of ‘fake news’ are but a few examples of the rapidly increasing importance of data law in society. As a frontrunner in international and European law, the Institute for European Studies now offers its LLM students the opportunity to specialise in this exciting area of law as of the 2018-19 academic year. The Data Law option consists of the courses ‘International and European data protection law’, ‘Data policies in the EU’, and a case study on ‘Global privacy and data protection law’ and is taught by prominent experts. Eight LLM students opted for the data law option in its first year.
STRENGTHENING LINKS WITH UNIVERSITY OF WARWICK IN THE CONTEXT OF EUTOPIA

Since the EU referendum in the UK, UK universities have been looking for opportunities to strengthen their ties with the European continent. VUB’s ambition has always been to deepen partnerships with universities all over Europe and elsewhere. Therefore, in the first half of 2018, VUB, University of Warwick (UK) and Université Paris Seine (France) signed a number of agreements to collaborate more closely with regard to research and education. This commitment is to be seen in light of the call made by the European Council to create a network of European Universities by 2024.

For the IES, which is at the helm of the social science part of the collaboration, this exciting development means a further expansion of its educational and research collaboration with the University of Warwick. One of the concrete plans is to organise a double Master’s degree, of which the EuroMaster programme would be an integral part.

Near the end of 2018, these strengthened links were further developed by the foundation of EUTOPIA, a single European university alliance in which six leading European universities joined forces. The three additional partners were the University of Gothenburg (Sweden), Pompeu Fabra University Barcelona (Spain) and the University of Ljubljana (Slovenia).

CREATING ADDED VALUE FOR FLANDERS

As in previous years, the IES was engaged in many projects, events, and other academic services that directly or indirectly created added value for Flanders. The IES provided policy advice to Flanders, as shown in its research report for the Flemish government (Departement Omgeving) regarding an industrial transition framework for Flanders (see separate story). Other examples are an FWO funded project on tracing legislative change and policy ideas in the Area of Freedom, Security and Justice, and a contribution to the new Flemish strategic report about education for refugees. The IES provided its expertise to develop research in Flanders, e.g. Prof. Sebastian Oberthür’s appointment by Fonds Wetenschappelijk Onderzoek – Vlaanderen (FWO) to serve as a member of one of its expert panels (G&M4) mandated to assess applications for PhD and postdoctoral fellowships. The IES shared its knowledge with Flemish audiences: the IES and UPV wetenschapspopularisering co-organised a series of lectures on various aspects of the EU’s past, present and future, with four IES speakers. This is just one example of the dozens of speaking and panelist roles its researchers took up before Flemish audiences in 2018. That year also saw a vast number of appearances (36) by IES experts in Flemish media.

LAYING FOUNDATIONS FOR FLEMISH AND EU CLIMATE POLICIES

In 2018 a team of IES researchers produced high-level policy advice in the shape of research reports commissioned by the Flemish government and the European Commission. Both on the Flemish and European level the output of IES research formed the foundations of future climate policy plans.

In order to help achieve its long-term goal to reduce greenhouse gas emissions substantially by 2050 the Flemish government asked the IES to develop an exploratory research report that looks at the conditions
to be met for the future realisation of an industrial transition framework for Flanders. The IES executed this research between February and November 2018 and its report was published on the Flemish government's website in January 2019. The entire project was followed-up, discussed and approved by a project support group consisting of sector associations, a non-governmental environmental organisation, port authorities, and the Flemish government.

In the course of 2018, the same IES research team produced similar policy advice for the European Commission in the shape of two research reports to prepare the Commission’s long-term strategy for emission reduction and a carbon neutral Europe by 2050, which it presented in November 2018.

HOSTING EUROSIM EU SIMULATION CONFERENCE

Between 4 and 7 January the IES hosted the 31st edition of EuroSim, an annual international, intercollegiate simulation of the European Union, bringing together 200 students and staff from more than 20 colleges and universities from the US and the EU. Participants were tasked with negotiating on a Commission proposal for a regulation on implementing an Entry-Exit System (EES) as part of its wider policy of border management in the EU. Negotiation sessions were complemented by a line-up of distinguished guest speakers: IES President Karel De Gucht delivered the opening keynote on the current and future challenges for the EU, Catherine Jasserand (University of Groningen) delivered a lecture on the legal and ethical issues raised by the collection and the further processing of biometric data, while Superintendent Kenneth Pennington (Royal Ulster Constabulary) discussed demilitarisation and border management, and the impact of Brexit on the Northern Ireland border. Following the tremendous success of this edition, IES' EuroSim Coordinator Silviu Piros will assemble a delegation of 10 IES students to represent the institute at the 32nd EuroSim conference in Pittsford, New York, at the St. John Fisher College in March 2019.
ORGANISING RECORD-BREAKING 6TH EUIA CONFERENCE

From 16 to 18 May, the 6th European Union in International Affairs conference (#EUIA18) took place in Brussels. With 392 participants from 63 different countries, #EUIA18 broke all previous attendance records. This edition focused on the theme ‘Protecting and Projecting Europe’. The conference was opened with a keynote speech delivered by Mr. Michel Barnier, the EU’s Chief Negotiator for Brexit. In total, #EUIA18 featured over 50 academic panels, with four to five papers. In addition, the EUIA offered a series of policy link panels each gathering senior policy-makers and EU politicians to discuss issues such as EU-UN relations, the future of European defence policy and the EU’s standing in the world.

The Journal of European Integration (JEI) engaged in a competition for ‘EUIA Best Paper Award’ which took place for the first time. The jury selected three winning papers that were subsequently published in JEI’s first issue of 2019.

Overall, the conference was characterised by a record number of panel submissions and academic panels, with several innovations compared to the previous edition. It also opened the possibility to create a continuation for the upcoming edition #EUIA20, which will analyse the EU’s capacity to act in turbulent times.

PUTTING KOREAN STUDIES ON THE MAP IN EUROPE

In 2018, the newly launched KF-VUB Korea Chair organized events and contributed several publications to its three areas of expertise: Korean Peninsula security, South Korea’s foreign policy, and Europe-Korea relations. It published monthly policy briefs on these topics, plus the report “EU-ROK Relations: Putting the strategic partnership to work”.

Endeavouring to provide quick-response analysis of the latest developments on the Korean Peninsula, the Chair provides its subscribers with concise “Korea Chair Explains” segments, as well as a podcast series for more in-depth analysis. With an eye to building a network over Europe, the Chair organised joint seminars with Chatham House in London and Elcano Royal Institute in Madrid. It also organized an expert roundtable on the North Korean nuclear crisis with King’s College London, Henry Jackson Society and SOAS University of London. Following the Trump-Kim Singapore Summit, a discussion with Victor Cha from the Center for Strategic and International Studies was organized in Brussels.

In October, the Chair devoted its attention to transatlantic and transpacific alliances by organizing a joint conference with Brookings Institution and Asan Institute for Policy Studies. It is the first conference of an annual event to rotate between Brussels, Washington DC, and Seoul.
The Chair is also active in South Korea. The Chair’s team participated in a press event in Seoul and in several panels held at Yonsei University, Seoul National University, Korea University, Korea National Diplomatic Academy, Hankuk University of Foreign Studies and the European Union delegation.

SPEARHEADING VUB’S MIGRATION AND MINORITIES RESEARCH

The IES has a long tradition in performing leading research related to migration and diversity. In 2018, the institute further stepped up its activities in this respect. As some running projects came to fruition, others, like a Jean Monnet Chair ‘Explaining EU Action in Counter-Terrorism’ (EXACT), and EU H2020-project ‘MINDb4ACT’ on tackling radicalization leading to violent extremism continued in full force. Last but not least, in the autumn of 2018 VUB scholars led by IES professors Ilke Adam and Florian Trauner created the ‘Brussels Interdisciplinary Research centre on Migration and Minorities (BIRMM)’. It brings together over 90 VUB researchers from 10 disciplines and will become a key point of reference for VUB research on migration and minorities-related topics and act as the university’s transmission belt to the outside world.

GROWING IN NUMBERS

In its 16th year, the Institute for European Studies has further grown to reach an unprecedented number of people (104) associated to it. Its 89 researchers produced no less than 211 publications, of which 3 books, 24 book chapters and 20 peer-reviewed articles. IES researchers shared their views and opinions with a record number of 131 local and international media, including VRT, Radio 1, De Standaard, De Tijd, Le Soir, Le Monde, BBC, El Pais, Euronews, The Guardian, Financial Times, Yonhap News, Al Jazeera, the Wall Street Journal and the South China Morning Post. On the external project front the IES was able to secure 1.8 million EUR of external funding. The IES consistently shares its output with the general public not only through media stories, but also by means of its own social media platforms, which consistently attract an increasing number of followers. On Facebook the IES hit the 10,000 followers mark in 2018.
The Strategic Plan 2016-2020 described a number of research objectives:

- Successful completion of at least 15 PhDs projects (i.e. an average of three per year) and launching of at least 25 PhD projects (of which ten funded by their own resources)

In 2018, the IES initiated several new PhD projects (of which two are funded on own resources), and was able to deliver four doctoral diplomas.

- Strengthening IES involvement in national and international research networks

The IES further elaborated its existing networks through the high-profile collaboration with UNU-CRIS, the organisation of joint events (e.g. Brussels-Vienna Summer School), and its involvement in numerous EU projects with various consortia (see Externally Funded Projects section for more details).

- Consolidation and strengthening of academic focus areas with thorough review of existing cluster structure

By 2012, the IES had been restructured into four clusters and one Educational Development Unit. It continued to strengthen these clusters throughout 2018 (e.g. by appointing at least one postdoctoral researcher per cluster, while adding PhD researchers in other clusters on a rotational basis).

- Implementation and further development of Guidelines for IES Academic Staff (including guidelines for PhD projects, cluster arrangements at the IES, benchmarking approach for postdoctoral staff)

The guidelines were already finalised in 2012. Benchmark discussions with research staff are done on an annual basis.

- Consolidation / increase of external project funding (for research projects and scientific services)

The Institute was able to attract over € 1.8 million external funding, which is 29% more than last year.

- Fostering cross-cluster collaboration and integration (e.g. by prioritization of cross-cluster projects)

The Institute fostered cross-cluster publishing and has several of its researchers involved in cross-cluster projects, e.g. the Aviation Biofuels, eCoherence and PARENT projects with EEG and ESD cluster involvement, and the Mindb4ACT project with our MDJ and IntSec clusters involved.

- Enhance PhD guidance through the creation of the position of a Director of PhD studies

The Institute created this new post and appointed Prof. Dr. Sebastian Oberthür as the first post holder in 2016. He acts as representative or member in several VUB bodies, such as the council of the VUB doctoral school. In 2018, Prof. Oberthür continued to develop and implement existing PhD related procedures and contribute to a better two-way communication between IES PhD researchers and their supervisors. Also, he played a central role in the transition of a substantial number of PhD students supervised by former IES Academic Director Prof. Christian Kaunert to new promoters.

- Publication of 40-50 articles in recognized international journals or their equivalent in major book publications per year, on average (with the share of peer-review level publications reaching at least 50%); Publication of 1-2 books per year (on average); Publication of up to 15 Policy Briefs per year (on average).

The IES published 47 articles, of which 20 peer-reviewed and 24 book chapters. The IES also internally published 23 policy briefs, one policy paper and 13 working papers. For a full overview, see our list of publications in the annex.
Next to the individual research projects of our senior academic staff described in the cluster overviews (see infra), the IES funds several PhD projects on its own resources. Stemming from the obligations in the government agreement, the Institute launches a minimum of two calls for projects every year. In 2018, the Institute funded the following projects:

- **The legal relationship between EU competition law, data protection law and privacy in the context of the EU digital market**, Klaudia Majcher, October 2014-August 2018
- **Change and Continuity in the EU’s Performance as an International Actor: A Role Theory Approach**, Stephan Klose, October 2014-September 2018
- **Regulating Climate Change: Assessing and Explaining the Legitimacy of Transnational Governance Initiatives**, Laura Iozzelli, October 2015-September 2019
- **Explaining the Response of the EU and of NATO to the Ukraine Crisis**, Elie Perot, October 2016-September 2020
- **The European Union at the intersection of state aid rules and tax regimes for multinationals**, Fausta Todhe, October 2016-September 2020
- **Cooperation beyond borders: explaining EU migration cooperation with third countries**, Philipp Stutz, October 2017-September 2021
- **Explaining military innovation in military applications of artificial intelligence**, Maaike Verbruggen, November 2017-September 2021
- **Testing the East Asian Paradox: A study of East Asian nations’ economic and security relations with a focus on Northeast Asia**, Maximilian Ernst, October 2018-September 2022
- **Competition versus co-operation in multistakeholder internet governance – The EU’s role, values, and interests**, Orsolya Gulyás, November 2018-October 2022
- **Who Shapes Whom? Transatlantic Relations in the Asian Century**, Linde
LIST OF IES-FUNDED PROJECTS

Desmaele, April 2017-March 2021

The IES also hosted and contributed to projects from other faculties

• A Policy to Commit Atrocity. Understanding the ‘Policy Element’ for the Purpose of Defining Crimes Against Humanity, Matthias Holvoet, September 2012–February 2018

Moreover, the following researchers who successfully defended their doctoral thesis in 2018 were supported by the IES Research Enhancement Fund, a fund that was created to help junior researchers in the transition period from PhD to postdoctoral researcher:

• Romani Women in European Politics. Exploring Multi-Layered Political Spaces for Intersectional Policies and Mobilizations, Serena D'Agostino, October 2013-January 2018

• The International and European environmental regulation of marine renewable energies in the EU, Carlos Soria-Rodríguez, October 2013-June 2018

• The EU’s Youth Policy Field. A New Participatory Governance?, Ferran Davesa, October 2013-January 2018

LIST OF EXTERNALLY-FUNDED PROJECTS

INTERNATIONAL ORGANISATIONS AND FOREIGN GOVERNMENTS

Production of fully synthetic paraffinic jet fuel from wood and other biomass (BSFJ)

January 2015-December 2019

Funding scheme: European Commission - FP7

In the Aviation Biofuels project, IES analyses as a part of an engineering project the globally most innovative policies to promote the uptake of sustainable aviation biofuels, in particular as regards fully synthetic paraffinic jet fuels. The IES also scrutinizes how such innovative policies interact with European and international (WTO) economic law.

Rethinking the European Economy, Ecology, and their Interactions (rECOncile)

September 2016-August 2019

Funding scheme: European Commission – Jean Monnet Chair

rECOncile is the Jean Monnet Chair project of Prof. Harri Kalimo. It provides research-led excellence in teaching and learning at the intersection of two fundamental areas of EU policy - the internal market and the environment. The interactions, the “value reconciliation” between the economic and environmental values is explored by creating two new and reforming three existing post-graduate courses at the IES. The Chair also organizes annual Inaugural Lectures and recurring Policy Forums, where the policy debates on EU’s economic and environmental developments are brought to the public domain, involving the policy makers, the civil society and the industry representatives alike.

Europe Explained – Inter-University Summer School on EU Policy-making (Summer School)

September 2016-August 2019

Funding scheme: European Commission – Jean Monnet Chair
Module
The Inter-University Summer School on EU Policy Making is an intensive two-week programme and is held one week in Brussels and one week in Vienna during the first two weeks of July. The IES joins forces with the Diplomatic Academy of Vienna and the University of Vienna to bring this ‘crash course’ in European Policy Making. Packed with lectures, study visits and simulation games, this programme attracts students and young professionals who wish to broaden their knowledge of the European institutions, European law and the European decision-making process in general.

Virtually Excellent: Opening Europe to the World through Innovative Education (VOWED)
September 2017-August 2020
Funding scheme: Jean Monnet Chair – Jean Monnet Centre of Excellence
The "Virtually Excellent: Opening Europe to the World through Innovative Education" (VOWED) Jean Monnet Centre of Excellence aims to 1) ensure that students benefit from high-quality research-based teaching on a wide variety of EU integration and foreign affairs issues; 2) provide a foundation by which academics and students are informed via a series of distance learning formats on a range of multidisciplinary themes; and 3) offer a series of outputs by which civil society can be viably informed of contemporary EU developments.

Explaining EU Action in Counter Terrorism (EXACT)
September 2017-August 2020
Funding scheme: European Commission – Jean Monnet Chair
The "Explaining EU Action in Counter Terrorism" (EXACT) Jean Monnet Chair provides research-led teaching and learning at the intersection of two fundamental areas of EU policy: the Area of Freedom, Security and Justice and EU counter-terrorism policy and law - through an international cross-section of doctoral, postgraduate and graduate students. The objective is pursued by advancing cutting-edge blended learning formats, distance learning, strong interdisciplinarity, and policy relevance.

SOLVIT I and SOLVIT II
June and December 2018
Funding scheme: European Commission – EASME tender
IES offers two separate sessions of two days of high-level training on the EU
free movement of goods law for the national experts of SOLVIT. As a part of this legal training, the IES arranges also an online competency test for the experts in question. The SOLVIT training is organized by the European Commission’s Executive Agency on SMEs (EASME).

**Participatory platform for sustainable energy management (PARENT)**  
March 2016-February 2019  
Funding scheme: European Commission – JPI Urban Europe (H2020) and Innoviris Brussels  
The “Participatory platform for sustainable energy management” (PARENT) project aims to increase engagement of individuals in the responsible management of their own electricity usage. PARENT is executed in constant and close dialogue with stakeholders and develops an innovative and marketable platform for participatory energy management, fuelled by novel analytics, visualisation and gamification techniques. The project intends to understand how we can stimulate behavioural change in the area of energy consumption in households and to offer guidelines for reducing household energy consumption at multiple levels in Europe.

**Virtual Centre of Excellence for Research Support and Coordination on Societal Security (SOURCE)**  
January 2014-December 2018  
Funding scheme: European Commission – FP7  
The “Virtual Centre of Excellence for Research Support and Coordination on Societal Security” (SOURCE) Network of Excellence aims to create a robust and sustainable virtual centre of excellence capable of exploring and advancing societal issues in security research and development. The SOURCE project aims at defining the notion of Societal Security and investigates how this notion can be spread to target groups. Within the project, the IES focuses on delivering educational materials and is responsible for the development of the web-platform. It also contributes to the academic publications that are derived from the project.

**Technical Development of the Online Platform for the Global Internal Policy Observatory (GIPO)**  
January 2015-February 2018  
Funding scheme: European Commission – DG CONNECT  
The “Global Internet Policy Observatory” (GIPO) monitors Internet-related policy, regulatory, and technological developments across the world. A dedicated GIPO tool gathers all relevant information to improve and share knowledge among all interested parties across the world. The IES coordinated the Observatory’s advisory board.

**Mapping, IdentifyiNg and Developing skills and opportunities in operating environments to co-create innovative, ethical and effective ACTions to tackle radicalization leading to violent extremism (MINDb4ACT)**  
September 2017-August 2020  
Funding scheme: European Commission – H2020  
MINDb4ACT has the objective to improve the current EU counter-violent extremism policies and to generate new ones. It will focus on four kinds of interventions (research actions, exchanges among law enforcement agencies, strategic-policy exercises, training courses and pilot projects). All actions will be developed within such collaborative ecosystems (‘Living Labs’) to facilitate stable collaborations (‘Knowledge partnerships’) that will improve current law enforcement techniques. The interventions will be developed in five specific domains: prisons and judiciary systems; immigration hotspots and asylum centres, schools, cities (peri-urban contexts) and the Internet and Media (TV, radio online).
The European Commission in Drone Community: a New Cooperation Area in the Making (EU-DRONES)

Funding scheme: European Commission - Horizon 2020 Research and Innovation Programme under the Marie Skłodowska-Curie actions/Individual Fellowship
April 2017-March 2019

The objective of this research is to examine how the European Commission is shaping regulatory framework development, production and use of drones considering the diverging interests among actors concerned in Europe (and beyond) where multiple authorities overlap. A comprehensive analysis of drones operations as a whole, including actors’ perceptions, expectations, interests and practices is still lacking. This research will therefore study the European Commission’s strategy to join and shape the drone community (rule makers, interest groups, manufacturers, operators and users) as well as the impact of its action.

The role of national parliaments in the Arab transformation processes

February 2017-April 2019

Funding scheme: European Commission - Horizon 2020 Research and Innovation Programme under the Marie Skłodowska-Curie actions/Individual Fellowship

The research analyses the role of national parliaments in Egypt, Jordan, Morocco and Tunisia particularly since 2011, and assesses their contributions to the political transformation processes. It diminishes an existing research gap since parliaments have received almost no consideration in ‘Arab Spring’ research yet.

European leadership in Cultural, Science, and Innovation Diplomacy (EL-CSID)

March 2016-February 2019

Funding scheme: European Commission – H2020

The “European Leadership in Cultural, Science and Innovation Diplomacy” (EL-CSID) project has the ambition to articulate the relevance of cultural, science and innovation diplomacy for EU external relations as part of a systematic and strategic approach. The project aims to identify how the Union and its member states can collectively and individually develop a successful institutional and strategic policy environment for extra-regional science, cultural and innovation diplomacy.
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INTERNATIONAL ORGANISATIONS AND FOREIGN GOVERNMENTS

Governing the EU’s Climate and Energy Transition in Turbulent Times (GOVTRAN)
September 2018-August 2021
Funding scheme: European Commission – Jean Monnet Network
The overarching aim of GOVTRAN is to provide a platform to bring together the European and global community of senior and early career scholars in the field of climate and energy, and to actively foster this community’s engagement with policymakers and the broader public.

COP21: Results and Implications for Pathways and Policies for Low Emissions European Societies (COP21-RIPPLES)
December 2016-November 2019
Funding scheme: European Commission – H2020
This COP21-RIPPLES project provides interdisciplinary analysis of the conditions of EU climate policy in the new strategic context of the Paris Climate Change Agreement concluded in 2015. Within this project, the IES team assesses the adequacy of the Paris outcomes for effective international climate governance and the EU’s role. COP21-RIPPLES has four objectives: 1) Assess the adequacy of national climate action plans submitted under the Paris Agreement, 2) Assess the implications of national climate action plans and their strengthening on other European socio-economic objectives, 3) Assess the adequacy of the outcomes of Paris, and the implications and opportunities emerging from ongoing UN climate negotiations, and 4) Provide recommendations for EU climate policy and climate diplomacy.

Project for Advancing Climate Transparency (PACT)
October 2016-December 2018
Funding scheme: European Commission – DG CNECT
The “Project for Advancing Climate Transparency” (PACT) aims to support the implementation of the transparency and accountability regime under the Paris Agreement, through a) the elaboration of details for a regime that is robust, effective and applicable to all Parties; and b) the enhancement of capacity within those developing countries that need it. Through the project, the consortium facilitates the development of options and approaches, delivers relevant and timely inputs to the UNFCCC negotiations, and provides space to build consensus among the Parties.

BNB – Beton Naar Hoogwaardig Beton (Interreg)
2018-2020
In this project, concrete is recycled through a crushing process, where the concrete rubble is separated into its original components – cement stone, sand and gravel. After a dehydration process, the cement stone can be used as a new binder in new high-quality concrete products, with very low environmental impact. In the project, the IES conducts an economic analysis and assesses the business model(s) arising from the new value chain. Project partners are the Vrije Universiteit Brussels (coordinator), VITO, MEAM, CBS Beton, KU Leuven, SCC, SGS INTRON, Concrete Valley Group B.V. and Innovatie Centrum Duurzaam Bouwen.

African Migration: Root Causes and Regulatory Dynamics (AMIREG)
October 2017-September 2018
The AMIREG project seeks to understand the interest in, and the consequences of, a tighter regulation of mobility in West Africa as opposed to non-regulation. Moreover, AMIREG intends to investigate to what extent the regulatory
agenda of intra-African migration is a product of interactions with external actors such as the EU (and its Member States) or the United Nations. As West African governments have only recently begun making efforts to develop clear migration policies, there is a lack of systematic and comparative studies on this issue. Existing studies focus on individual West African countries and are built upon descriptive observations of migration cooperation within ECOWAS. The project moves beyond a purely empirical focus and develops a systematic and comparative case study design by focusing on migratory and regulatory issues in Senegal and Ghana. AMIREG has been funded by the United Nations University – Institute on Comparative Regional Integration Studies (UNU-CRIS).

**Small Research Grant: AMIREG (SRG AMIREG)**

Enlarging the project African Migration: Root Causes and Regulatory Dynamics (SRG)  
December 2017-December 2018  
This application for a small research grant aims at associating Ms. Rosina Badwi, researcher at the Centre for Migration Studies of the University of Ghana, to the project ‘African Migration. Root Causes and Regulatory Dynamics’ (AMIREG). Ms Badwi will support PhD student, Leonie Jegen during her field work in Ghana and conduct own research in support of the research objective of AMIREG.

**KF-VUB Korea Chair**

October 2017-November 2024  
Funding organisation: Korea Foundation  
The KF-VUB Korea Chair at the Institute for European Studies is the primary contact point in Europe on policy issues related to Korea and the Korean Peninsula. A joint initiative between the Korea Foundation and Vrije Universiteit Brussel (VUB), the Chair plays a strategic role in furthering Europe-Korea relations. It builds links between Europe and Korea through a number of activities and partnerships, and contributes actively to increasing the possibilities for their future cooperation on bilateral, regional and global levels. The KF-VUB Korea Chair advances academically rigorous and informed discussions on foreign policy questions that are of relevance to the Republic of Korea and
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Europe. In 2018 the Chair’s main research activities included the publications of academic and policy-relevant output, as well as the organisation of public conferences and expert workshops. The Chair receives additional sponsoring by the Embassy of the Republic of Korea and NATO.

Understanding the international context for Norway’s low-emission economy transition (CONNECT)
September 2017-August 2021
Funding organisation: CICERO
CONNECT will provide policymakers with insights into how the framework Paris Agreement will develop into more detailed rules and procedures for global climate cooperation and national policy approaches in the years leading up to 2018. It further examines how international climate policy changes influence EU climate policies in the period from 2015 to 2018, and the consequences for EU-level decision-making processes. The project will also look at how changes in the international context impact Norway’s climate policy development up to 2018, and what the implications may be for a long-term low-carbon transition in Norway.

Revising the National Renewables Policy Mix: The role of state aid and other key EU policies (REMIX)
May 2015-July 2018
Funding organisation: Research Council of Norway

The “Revising the National Renewables Policy Mix” (REMIX) project focuses on a select group of EU and European Economic Agreement (EEA) countries, asking: to what extent and how have national renewables policy portfolios been shaped by the EU policy mix, and what are the main prospects ahead? By improving policy-mix foresight, the REMIX project helps Nordic energy actors make wise strategic decisions and profitable investment decisions.

Maximising Previously Acquired Competences (MaxiPAC)
July 2018 – December 2019
Funding organisation: European Sociaal Fonds - Europees Fonds voor Asiel, Migratie en Integratie
MaxiPAC is a project of Thomas More, UGent, VUB, NARIC, Minderhedenforum and H&H Education, funded by the European Integration Fund. It is an AMIF-project which strives to promote the acknowledgement of previously acquired competences of third-country nationals in Flemish higher education institutions. The main goal of this project is to establish one standard procedure to validate non-European diplomas in universities and higher education aiming a professional Bachelor degree. Furthermore, a digital platform where third-country nationals will receive support and guidance for free will be developed.

Who wins the legislative battle? Tracing legislative change and policy ideas in the Area of Freedom, Security and Justice
October 2017 – September 2021
Funding organisation: Fonds Wetenschappelijk Onderzoek – Vlaanderen

This FWO project aims to understand the balance of powers between the main European institutional actors in context of legislative decision-making in the Area of Freedom, Security and Justice (AFSJ). First, it investigates what changes legislative acts undergo during the legislative process from the text proposed by the European Commission to the final version published in the Official Journal of the European Union and which policy ideas, defined as policy provisions contained in the law, end up in the adopted document. Second, it accounts for the mechanisms and causal factors behind the influence of certain institutional actors and ideas on the development of legislation adopted in the AFSJ field. To do so the project relies on an application prototype of
data mining and data processing, which allows a large-N systematic approach to track, visualise and analyse all legislative activity in AFSJ between May 1999 and December 2016. By tracing who ‘wins’ in the ‘legislative battle’, the project does not only fill an important gap in the literature on the AFSJ decision-making dominated by small-N and qualitative studies, but it also fuels the ongoing theoretical debates on the influence of institutional actors and on the impact of ideas on the European legislative outcomes. Moreover, the application of data mining and data processing techniques to legal text can contribute to test the efficiency of different computational modeling methods.

**Policy integration: decarbonisation and security of supply in the European Union’s external energy policy**
January 2019-December 2022
Funding organisation: Fonds Wetenschappelijk Onderzoek – Vlaanderen
This FWO-funded project aims to examine levels of policy integration and to identify related main drivers and barriers as a contribution to a general theory of (climate) policy integration. It specifically explores varying levels of integration of the key policy objectives of decarbonization and security of supply into the European Union's external energy policy toward third countries. Based on existing literature on policy coherence and (environmental/climate) policy integration, it develops a novel framework for assessing the level of policy integration of the two aforementioned policy objectives and applies this framework to the EU's external energy policy towards three partner countries (Russia, Norway, Algeria or Azerbaijan).

**Grants European Climate Foundation**
Since 2015
Funding organisation: European Climate Foundation
The IES is doing policy research supported by ECF in several projects aiming at the decarbonization energy intensive industries.

**Verkennende studie ter voorbereiding van de ontwikkeling van low carbon roadmaps in Vlaanderen**
February-November 2018
Funding organisation: Vlaamse overheid – Beleidsdomein Omgeving Departement Omgeving – Afdeling Energie, Klimaat en Groene Economie Dienst Klimaat
In its energy vision of 19 May 2017 the Flemish government indicated that it
supports the European long-term goal to reduce greenhouse gas emissions by 2050 by at least 80% to 95%. The role that the industry will play in this transition towards a low carbon economy is of course vital in this respect. This is why at the end of 2017 the Flemish government asked the Institute for European Studies (IES) at the Vrije Universiteit Brussel to develop an exploratory research report that looks at the conditions that have to be met for the future realisation of an industrial transition framework for Flanders. The study report was published on the Flemish government’s website in January 2019.

**Project on EU's low emission strategy for 2050 (Cefic)**
June-September 2018
Funding organisation: Cefic – tender
The “Industrial Value Chain: A Bridge towards a Carbon Neutral Europe” report was conducted by the Institute for European Studies (IES-VUB) on the behalf of the EU’s Energy Intensive Industries (EIIs) to the EU Commission’s Strategy for long-term EU greenhouse gas emissions reductions requested by Cefic, the European Chemical Industry Council. The report identifies common opportunities and challenges faced by European EIIs in meeting ambitious climate targets, highlights the constructive and solutions-oriented role that the EIIs have been playing, determines a combination of key solutions that will help EIIs to significantly reduce their emissions, as well as addresses the necessary conditions for ensuring that Europe is at the forefront of the energy and industrial transformation. The report outlines a new and integrated EU industrial strategy for EIIs as part of a competitive low-CO2 transition, and underscores that an EU strategy for long-term EU greenhouse gas emission reductions will only be successful if it fully embeds an industrial strategy.

**Geopolitics of decarbonization: Climate Diplomacy 2017-2018**
May 2017-November 2018
Funding organisation: Adelphi
This project aims at assessing the implications of energy transition and decarbonisation for German and European foreign policy. Specifically, it examines how the decline in European fossil fuel consumption may affect existing partnerships, as well as how the expansion of renewable energies could create new interdependencies.

**Development of the International Soil Protection Law - Institutional Analysis and Making of Concrete Proposals (ECOLOGIC 730)**
Funding organisation: Ecologic
January 2017-March 2019
The main objective of this project is to investigate whether and how the international cooperation of states can be strengthened and improved in the medium to long term in order to ensure an effective protection and a sustainable use of soils. The relevant regulations and activities of various existing international treaty regimes and organisations are analysed as a basis for the elaboration of concrete suggestions for improvement. The project is led by the Ecologic Institute in Berlin and is funded by the German Federal Environment Agency.

**Contribution to the Next Generation Internet: engaging stakeholders (SpeakNGI)**
September 2018-March 2019
Funding organisation: SpeakNGI
IES works together with the EU-funded SpeakNGI project team to help develop an understanding of the Next Generation Internet. The Next Generation Internet initiative
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aims to help shape activities towards the applications, infrastructures and technologies that will be used as the Internet evolves. The SpeakNGI initiative brings together the different communities involved in the development and use of emerging technologies, as well as the regulators and policymakers that define the space in which these actors work. The IES contributes towards the growth of user participation in the policy and regulatory frameworks by using its experience in GIPO. It does this through participation in stakeholder engagement exercises, the writing up of a report on stakeholder engagement activities, and the elaboration of an advisory board for GIPO.

Obstacles et leviers à la participation sociétale et citoyenne des jeunes Bruxellois défavorisés (EMPOWER-YOUTH)
November 2017-October 2021
Funding scheme: Innoviris Brussels – Anticipate programme

“Empower Youth project” is a four-year research programme conducted By Géraldine André (IES-VUB) and Alejandra Alarcon (GERME-ULB) on societal and civic participation of young disadvantaged people from Brussels. Through a mixed-method design (qualitative and quantitative), Empower Youth investigates: 1) Why and when do youngsters not take up on, or turn away from, structures that aim at developing their participation; 2) When and how does the institutional complexity of Brussels influence the relationships of young people from Brussels with those structures; 3) How does discrimination and assignment to disadvantaged social categories such as gender or alleged race (as well as their interactions) shape the relationships of youngsters with different institutions in Brussels; 4) In which ways do the existing instruments and programmes aiming at the encouragement of civic participation of young people from Brussels meet their expectations (or not); 5) What are the links between different forms of societal and civic participation?

European Union in International Affairs 2018 (EUIA 2018)
May 2018
Funding organisation: Fonds Wetenschappelijk Onderzoek – Vlaanderen
The ‘European Union in International Affairs’ (EUIA) Conference provides a major forum for academics and policy-makers to debate the role of the EU in the turbulent realm of international affairs. For more details see page 7.
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PROJECTS FUNDED BY VUB

Brussels Institute for European Studies (BIES)
March 2018-March 2023
In this initiative endorsed by the Research Council of both VUB and ULB, the two institutes join forces and search to intensify the cooperation in a series of areas, such as the setup of a joint platform for EU funded bid submissions.

The Contribution of ‘regional’ multistakeholders mechanisms in improving global governance (GREMLIN)
October 2017-September 2021
The GREMLIN project aims to investigate multistakeholderism in regional and global governance. It examines two different policy areas where multistakeholderism has become a defining norm: internet and trade governance. Questions of legitimacy and effectiveness are key to debates on multistakeholderism and thus are also central to the theoretical framework of the project. GREMLIN brings together researchers from the IES and the Centre for European Union Studies (CEUS) at the University of Ghent in a project that will produce two PhDs, several policy briefs and a workshop on ‘building better multistakeholderism’ at its end.

Evaluating Democratic Governance in Europe (SRP EDGE)
November 2017-October 2022
The work conducted during the second phase of the SRP is organised in three work packages. Each work package focuses on big challenges that democracies face today. The three work packages are not mutually exclusive, i.e. there are obvious overlaps across work packages, allowing us to consciously and actively develop cross-fertilisation and collaboration. The first work package deals with time and sustainability, the second with gender and diversity and the third with contestation.
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EDUCATIONAL PROJECTS

European Security Policy (Summer School)
January 2015-December 2019
The Summer School on European Security Policy focuses on the contemporary security challenges facing Europe and on how the EU and Europe’s main powers are adapting to such challenges. The five-week programme aims to provide an understanding of the EU as an actor in the foreign, security and defence policy fields. The programme was originally designed as an exclusive for the University of Southern California (USC), yet now is open to students from other colleges and universities.

European Policy (Study Abroad Programme)
January 2015-December 2019
The IES Study Abroad Programme runs from mid-January to the end of May, in line with the US academic schedule, and aims to provide students with a well-rounded introduction into EU affairs. The programme consists of an introductory week for students on arrival in Brussels, one EU-intensive course taught by the faculty at the IES and one elective at Vesalius College, a final paper and an internship in a Brussels-based organisation. The programme was originally designed as an exclusive for Hendrix College, yet now is open to students from other colleges and universities.

Externally taught courses
Various courses taught at Kent University, Vesalius College, Turku University and College of Europe.
The cluster analyses relevant developments in EU and international climate, environmental and energy law and policy, compares domestic law and policy, and explores governance arrangements and institutions.

**PERSONNEL**

In 2018, professors Sebastian Oberthür and Harri Kalimo, post-doctoral researcher Ingmar von Homeyer (from September), project researchers Ölöf Söebech, Isobel Robson, Angela Van Dijck and Filip Sedefov and eight pre-doctoral IES researchers contributed to the cluster. Carlos Soria Rodríguez successfully defended his PhD thesis on “The international and European environmental regulation of marine renewable energies in the EU” in May 2018 and worked as a postdoctoral researcher thereafter. Ernesto Roessing Neto continued to analyse legal aspects of reducing deforestation and forest degradation in developing countries. Max Salomon Jansson, who is also a part of the European Economic Governance cluster, analysed the reconciliation of economic and environmental values in law. Project and doctoral researcher Tomas Wyns investigated European and international climate and energy policy, focusing on industrial and innovation policy. Laura Iozzelli scrutinised the legitimacy and effectiveness of transnational regulatory initiatives in international climate and energy governance. Matilda Axelson and Gauri Khandekar continued their work on new business models for industrial decarbonisation as well as on the COP21 RIPPLES project and technological and industrial innovation, respectively. Eleanor Mateo advanced her research on reconciling the environment, data and trade under the WTO in the digital age.

Associates included: Prof. Dr. Katja Biedenkopf, Prof. Dr. Claire Dupont, Dr. Justyna Pożarowska, Dr. Armelle Gouritin, Dr. Lisanne Groen, Dr. Radostina Primova, Dr. Tony Zamparutti, Prof. Dr. Kati Kulovesi and Dr. Koen Van Den Bossche.

**EVENTS**

The cluster organised a lunchtime Policy Forum on the outcome of the Climate Summit in Katowice in December. It also hosted a workshop on “The Geopolitics of Decarbonisation: A European foreign policy perspective” in November.

**TEACHING**

Sebastian Oberthür and Harri Kalimo continued to jointly give the course “European environmental law in an international context” and the “Case Study on Public International/EU Law”, as a part of the IES’s LL.M programme. Harri’s course “EU and the Stakeholders of the Economy” in the Euromaster deals with environmental policies from the perspective of
the internal market and interest representation. Sebastian taught the course “Climate and Energy Governance in the European Union” in the Euromaster. In addition, cluster researchers guest-lectured in other programmes (including at the College of Europe).

VISIBILITY

Cluster members acted as keynote speakers, presenters, panellists and conference participants and appeared in Flemish, national and international media. The cluster’s flourishing work on the industrial low-carbon transition in Flanders and the EU (Wyns et al. 2018a and b; Axelson et al. 2018) received particular praise by various stakeholders and was prominently quoted in the European Commission’s long-term vision for a climate-neutral economy released in late 2018.

MAIN PROJECTS

- VUB Strategic Research Programme “Evaluating Democratic Governance in Europe” (EDGE) executed with the politics department of the ES faculty (with Ingmar von Homeyer as part-time postdoctoral researcher joining in September 2018).
- Research project “COP21: Results, Implications, Pathways and Policies for Low-Emissions European Societies” (COP21–RIPPLES – 2016-2019) conducted by an international consortium with funding by the European Commission (Horizon 2020)
- Research project “Project for Advancing Climate Transparency” (PACT - 2016-2018), conducted by an international consortium with funding by the European Commission.
- Several research projects on industrial decarbonisation in the EU funded by the European Climate Foundation, the Flemish Government, and the Alliance of European Energy Intensive Industries and others.
- Research Project “Production of fully synthetic paraffinic jet fuel from wood and other biomass” (“Aviation Biofuels”) conducted by an international consortium with European Commission FP7 funding (2015-2019, with EEG)
- Research project “Geopolitics of Decarbonisation: A European Foreign Policy Perspective” with Adelphi (Berlin), funded by the German Foreign Office (2017-2018).
- Jean Monnet Network “Governing the EU’s Climate and Energy Transition in Turbulent Times” (GOVTRAN – 9/2018-08/2021) funded under the European Union’s Erasmus+ Programme.
- The cluster was involved in a number of further, smaller projects on, inter alia, international soil protection, EU renewables policy, and others.
The Migration, Diversity and Justice cluster focuses on migration, immigrant integration, justice and home affairs as well as diversity policies (from the local level to the EU and UN). We concentrate in particular on the following sub-themes: EU Justice and Home Affairs, The politics of refugee protection and migration control, Equality and diversity.

The MDJ cluster has initiated and played a central role in creating the ‘Brussels Interdisciplinary Research Centre on Migration and Minorities’ (BIRMM) in January 2018. Bringing together around 100 VUB researchers from 11 disciplines, BIRMM has the ambition to become a key point of reference for VUB research on migration and minorities-related topics and to act as the university’s transmission belt to the outside world.

**PERSONNEL**

Profs Ilke Adam and Florian Trauner jointly lead the cluster. Richard Lewis, who was the originator of this cluster, and Prof. dr. Alison Woodward (VUB emeritus professor) continue to act as advisers. In September 2018, Dr. Angela Tacea joined the cluster on the basis of a FWO postdoctoral project in the field of EU Justice and Home Affairs. Other postdoctoral researchers include Dr. Irina Van der Vet, who works on the H2020 project Mindb4Act and the FP7 project SOURCE; Dr. Géraldine André implementing the Empower-youth project, funded by Innoviris; and Dr. Mohammad Salman working on refugee integration policies. Matthias Holvoet successfully defended his PhD on crimes against humanity in February 2018. Serena D'Agostino successfully defended her PhD on Romani women’s activism in September 2018 and became a postdoctoral coordinator of the VUB’s EDGE programme.

The cluster included 11 doctoral candidates: Neepa Acharya, Laura Westerveen, Sibel Top, Hanna Schneider, Philipp Stutz, Sara Silvestre, Leonie Jegen, Omar Cham, Jimmy Hendry Nzally, Xiu Ling Ye, Lingyu Xu and Yijia Huang. Throughout 2018, the cluster also welcomed seven visiting researchers and interns and closely cooperated with another seven associated researchers.

**PUBLICATIONS**

In 2018, the researchers of the MDJ cluster published two books, four peer-reviewed journal articles, ten book chapters, four policy briefs, five research reports, and several other (such as op-eds and blogposts). Among them were the editing of a ‘Routledge Handbook for Justice and Home Affairs Research’ and a Special Issue on ‘Intergovernmental Relations on Immigrant Integration in Multi-Level States’.
TEACHING

Profs Ilke Adam and Florian Trauner jointly teach the course ‘European Immigration Policy’ for the IES MSc in European Integration (Euromaster). Prof. Adam is also the convenor of this programme’s course on ‘Diversity Policies in the EU’. Members of the cluster also taught in the VUB Master in Political Science, the IES Postgraduate Certificate, the IES LLM programme, the IES Summer Schools, and the IES Study Abroad programme, and the Interdisciplinary Master on Gender and Diversity. Outside of IES the cluster engaged in teaching and training activities a.o. with the College of Europe and Renmin University of China.

VISIBILITY AND EVENTS

The cluster’s research themes ‘Migration and Diversity’ have not lost public salience. Cluster members were invited to lecture, speak at policy events, advise policy makers and provide commentary for the media. The MDJ cluster organised eight public events, notably IES policy fora. A public discussion on the current reform of the EU’s asylum policy was organised in the context of the VUB’s ‘weKONEKT.brussels’ project.

MAIN PROJECTS

• Jean Monnet Chair ‘Explaining EU Action in Counter-Terrorism’ (EXACT) (587456-EPP-1-2017-1-BE-EPPJMO-CHAIR)
• Work Package Leader of the EU H2020-project ‘MINDb4ACT’ on tackling radicalization leading to violent extremism’.
• Completion of the project ‘African migration: root causes and regulatory dynamics’ (AMIREG)’, grant by the United Nations University (UNU-CRIS).
• EMPOWER-YOUTH project on leviars and obstacles to societal and civic participation by disadvantaged youngsters in Brussels, granted by Innoviris (Anticipate program).
• EDGE project on Evaluating Democratic Governance in Europe, jointly managed by the IES and the VUB’s Political Science Department.
• Funding obtained for a WP within the Maxipac project (Maximizing previously Acquired Competences of Immigrants), funded by the European Integration Fund.
• Angela Tacea got a FWO postdoctoral fellowship for her project ‘Who wins the legislative battle? Tracing legislative change and policy ideas in the Area of Freedom, Security and Justice’, (conducted in partnership with the VUB’s Artificial Intelligence Lab).
• EU FP 7 Project SOURCE on the creation of a virtual centre of excellence for societal security was successfully completed.
The International Security cluster is headed by Prof Dr Luis Simón, and includes Prof Dr Alexander Mattelaer, Dr. Ramon Pacheco Pardo and Prof. Dr Tongfi Kim, Prof Dr Daniel Fiott (Visiting Professor); Dr Jordan Becker (US Army Fellow in Transatlantic Relations); Dr. Michael Reiterer (Distinguished Associate Professor); Dr. Liviu Horovitz (Postdoctoral Fellow); Dr. Jan Claudius Völkel (Marie Skłodowska-Curie Fellow), Dr. Chantal Lavallée (Marie Skłodowska-Curie Fellow) and Young-Hun Kim (Visiting Fellow with the Korea Chair). It is home to the EL-CSID project with Prof Dr Luk van Langenhove, Prof. Dr Richard Higgott, and Elke Boers. It also features the KF-VUB Korea Chair, held by Dr Ramon Pacheco Pardo. In 2018 the cluster also includes the following PhD researchers: Stephan Klose, Antonios Nestoras, Elie Perot, Linde Desmaele, Maaike Verbruggen and Maximilian Ernst.


Especially active was the KF-VUB Korea Chair. To promote awareness of the new chair, as it was launched in 2017, a launch week was organized in May 2018 in Seoul filled with events, including a launch event titled ‘Towards Peace on the
Korean Peninsula and the EU-ROK Partnership’, a seminar on ‘European Perspectives on Change and Continuity on the Korean Peninsula’, and a ‘KF-VUB Korea Chair Press Event’. The KF-VUB Korea Chair also organised a number of Brussels Korea Breakfast Roundtables.

**TEACHING**

Luis Simón taught courses on ‘EU External Relations’ and ‘European Security’. Alexander Mattelaer again taught the courses on ‘Political Structures and Processes of the European Union’ and ‘International Security and Strategic Studies’ at the VUB. Raluca Csernatoni was this year in charge of the course ‘European Security and Counter-Terrorism’, while Daniel Fiott organised the Brussels Programme on European Foreign Policy, which saw a number of guest lectures of other cluster members as well. The cluster was also involved with guest lectures in the Brussels & Vienna Summer School on EU Policy-Making and at Vesalius College.

**VISIBILITY**

The members of the International Security cluster were prominently visible in the international media. They were featured, amongst others, in Al Jazeera, Arms Control Wonk, BBC, Beyond Brussels, Bloomberg, Bruzz, Business Spotlight, CBS Radio, CNRS Le Journal, de Morgen, De Standaard, De Tijd, Deutsche Welle, El Nuevo Siglo Bogotá, Euractiv, Euronews, Financial Times, Hankyoreh, HLN, Il Foglio, Knack, Korea Times, La Razon, La Vanguardia, MBC News, MNews, Sky News, Small Wars Journal, South China Morning Post, Süddeutsche Zeitung, TBS, the Asia Economy Daily, the Guardian, the Jakarta Post, the Korea Herald, the Monocle Daily, the New York Times, the Strait Times, the Telegraph, VRT News, Wall Street Journal, War on the Rocks, and Yonhap News. New this year were the podcasts launched by the KF-VUB Korea Chair, as well as the live broadcast with commentary on the Inter-Korean Summit.
**PERSONNEL**

In 2018, ten researchers, eleven associates and a visiting researcher contributed to the EEG cluster’s work: Prof. Dr Harri Kalimo, and with part-time contracts Prof. Dr Jamal Shahin, Prof. Dr Marie Lamensch, Prof. Dr Trisha Meyer and Prof. Dr Ferran Davesa are senior/post-doctoral scholars. Ólöf Söebech continued her research on two European-funded projects, SOURCE and Aviation Biofuels, and one Brussels-funded European collaborative project, PARENT. Max Jansson is finalising his PhD work on value balancing tests in international trade and public procurement law, while working for the Finnish Competition and Consumer Authority. Klaudia Majcher, whose PhD is on the interrelationships between EU competition and data protection law, took leave during her final PhD year to work for the Commission’s European Political Strategy Centre. Fausta Todhe continued her PhD research on the intersection between fiscal and state aid law. Lea Mateo proceeded to the second year of her PhD on the digital aspects of the circular economy, as did Austin Ruckstuhl on multistakeholder mechanisms in global governance. The cluster welcomed Orsolya Gulyás as a new PhD researcher, working on EU discourses on competition. (Senior) associates included Dr. Daniel Acquah, David Anderson, Dr. Julia Glidden, Dr. Karim Hamza, Dr. Assimakis Komninos, Prof. Kati Kulovesi, Dr. Andrea Mairate, Dr. Paolo Pasimeni, Dr. Heiko Prange-Gstöhl, Jorge Torres and IES PhD and VUB professor Ben Van Rompuy. Nevin Alija, Salla Mikkonen, Marta Ottanelli and Michael Ristaniemi contributed to the cluster as visiting researchers. The cluster also hosted a number of internships.

**EVENTS**

The EEG cluster (co-)organised a variety of ad hoc events in 2018, including the Trade Defense Instruments (TDI) 2018 Expert Conference, PARENT project workshops, and a GREMLIN workshop on trade and civil society in collaboration with the Institut des Amériques from the Nouvelle Sorbonne University in Paris. Further the cluster organised policy forums on Algorithms in Competition Policy, and (together with EconPol) on the Future of the EMU. As a part of rECOncile Jean Monnet Chair, the cluster also continued to host the virtual seminar series on value reconciliation and fragmentation theory (Virtuosi).

**TEACHING**

The EEG cluster teaches actively at the IES and beyond. Marie Lamensch teaches the course “International and European Taxation” in the IES’ LLM/PILC programme and of “International and European Tax Law” at the VUB’s Law Faculty. Further, she taught at the KU Leuven and at the UC Louvain. Marie
is also a regular lecturer in the IBFD’s International Tax Academy. Trisha Meyer taught as an Assistant Professor at Vesalius College and continued to coordinate the IES Summer School. Harri Kalimo continued as the Director of the LLM/PILC and (until July) of EuroMaster programmes, and is a professor with multiple courses in both. He also teaches EU law in Tampere University. Jamal Shahin was appointed as Chair for EuroMaster Research Methods Lab course, and taught as a Senior Lecturer in European Studies (tenured, part-time) at the University of Amsterdam, where he also sits on the Programme Committee. Ferran Davesa taught in the VUB/IRMO Summer School. Ferran and Jamal conducted three interactive lectures in the IES’s Summer School. Marie, Trisha, Jamal and Harri were active members of PhD committees/juries in Belgium and abroad. Together, they supervised PhD theses in the cluster (6), IES (2) and beyond (2).

VISIBILITY

As professors in numerous universities, the cluster professors have permanent visibility in the academia beyond VUB. Beyond academia, the cluster was visible in various ways: Harri is in the circular economy steering committee of think tank EPC, Jamal is on the Advisory Board of the Think-NEXUS project, and is a member of the European Champions Panel for Next Generation Internet issues. Marie acts as member of the VAT Expert Group of the European Commission and of the WCO’s Working Group on e-commerce. She is in the Editorial Board of the VAT Monitor. Cluster members were also invited to make numerous public appearances as keynote speakers, panellists and conference participants. In 2018, Marie and Trisha both conducted and presented studies for the European Parliament.

MAIN PROJECTS

In the FP7 Project Aviation Biofuels the EEG team focuses on the possibilities and limits of policy instruments. The rECOncile Jean Monnet Chair project continues the cluster’s work on non-economic values in EU and international economic law. The cluster provided two 2-day expert trainings and tests for the Commission’s SOLVIT team on EU’s free movement of goods law. For the European Commission, the IES continued involvement in GIPO, a project developing an online tool to monitor Internet-related policy developments across the world. The EEG Cluster continued work on the Innoviris funded PARENT project. The Cluster is also centrally involved in the GREMLIN Project, carried out under the auspices of the United Nations University in Bruges. Within the ALL-YOUTH project with Tampere University, the cluster works on the participation of youth in democratic decision-making. Finally, the cluster is involved in the coordination and the development of the research programme EDGE (SRP43).
The Educational Development Unit is the Institute’s hub for excellence in education through innovative teaching and active learning, home to the Postgraduate Certificate in EU Policy Making (blended-learning) and the annual transatlantic EuroSim Model European Union (large-scale simulation game), and in charge of digital learning instructional design and professional development, as well as thematic research on teaching and learning.

PERSONNEL

In 2018 the Educational Development Unit consisted of one researcher, one instructional designer, two cluster associates, plus one student officer. EDU researcher Silviu Piros was in charge of managing and co-teaching in the Postgraduate Certificate in EU Policy Making for the sixth consecutive year. He also organised the 31st EuroSim Model EU at the IES in January and was in the lead of the IES Jean Monnet Centre of Excellence and the Jean Monnet Chair EXACT. In 2018 the cluster saw an increase in capacity with the addition of instructional designer René Hermens. With René the cluster strengthened its digital learning capability and managed to deploy new learning experiences for students and enriched pedagogies for the Institute’s teaching staff. René was in charge in 2018 of managing the Canvas learning infrastructure and setting up an on-site Media Lab to facilitate and diversify teaching outputs for both traditional and blended learning courses, as well as providing pedagogical support. EDU associate Alexandra Mihai continued to provide teaching support for the Postgraduate Certificate in EU Policy Making, specifically for the courses on EU Public Policy Analysis and European Union Institutions. Support for the Postgraduate Certificate and the Summer School was provided by Léonie Maes until June and Fanny Baudoin until March 2018 and by Marion Tomsett in the position of Student Officer as of August 2018. Finally, EDU associate Mihalis Kritikos provided teaching support for the course on EU Decision-making and Law.

TEACHING AND DIGITAL LEARNING DEVELOPMENT

The cluster’s core programme – the Postgraduate Certificate in EU Policy Making – consists of five online courses and the inter-university summer school. In 2018 minor changes in the course structure and format were made, especially with regards to the allocation of ECTS credits across the programme: while this in the past ranged from 3 to 6 ECTS, all courses weigh now 4 ECTS. To operationalise this change, a number of courses had their curricula updated. This aims to offer more flexibility to the Institute’s students by allowing them to build trajectories and choose from a range of elective online courses. The cluster worked in 2018 on the design of a complementary programme to the existing Postgraduate Certificate that will establish a fully-fledged online master programme. This is a core component of the Jean Monnet Centre of Excellence project (2017-2020) and the Institute’s commitment to deliver innovative educational outputs with a global outreach.
31st EuroSim

EuroSim is a Model European Union (MEU) event. It is an annual international, intercollegiate simulation of the European Union, bringing together 200 students and faculty from more than 20 colleges and universities in the United States and Europe, offering participants a unique opportunity to work and learn in an exciting multicultural environment. Between 4 and 7 January the Institute for European Studies hosted the 31st edition of EuroSim. Participants were tasked with negotiating on a Commission proposal for a regulation on implementing an Entry-Exit System (EES) as part of its wider policy of border management in the EU. Negotiation sessions were complemented by a line-up of distinguished guest speakers: IES President Karel De Gucht delivered the opening keynote on the current and future challenges for the EU, Catherine Jasserand (University of Groningen) delivered a lecture on the legal and ethical issues raised by the collection and the further processing of biometric data, while Superintendent Kenneth Pennington (Royal Ulster Constabulary) discussed demilitarisation and border management, and the impact of Brexit on the Northern Ireland border. EuroSim is now a standard optional offering for all IES students.

Teaching Excellence Grants

The EDU runs the IES Jean Monnet Centre of Excellence ‘Virtually Excellent: Opening Europe to the World through Innovative Education’ and the Jean Monnet Chair EXACT – Explaining EU Action on Counter-Terrorism with Florian Trauner. Both projects kicked-off in the academic year 2017-2018 and both pack a variety of innovative teaching outputs. The aforementioned online master programme entered the initial planning and design phase and is expected to be fully operational by 2020.

Research Activities

Silviu Piros presented his research at the IES Research Colloquium in October 2018, as well as at various conferences including the ECPR Joint Sessions at the University of Nicosia, the ECPR General Conference in Hamburg, and the UACES General Conference in Bath. He co-authored a paper published in the EPS journal and gave a talk at the Nortia roundtable – Kent University.
EDUCATION

Education is a core component of the IES’s strategy. Formally, the Institute is required to issue an average of 50 diplomas per year for its two Master-after-Master Programmes, which the IES has achieved since its inception. Moreover the Institute has since 2013 delivered a blended learning Postgraduate Certificate programme, organises an annual Summer School on European Policy-Making, takes part in a transatlantic Model European Union (EuroSim) and offers a variety of digital learning modules and executive trainings.

Delivering 50 diplomas per year on average (as required by Government Agreement) while paying attention to quality control;

In 2017-2018, 16 students graduated from our LLM programme and 17 from our EuroMaster programme (total: 33). With 26 enrolled students in our LLM programme and 59 in EuroMaster in the academic year 2018-19, the low number of graduates from 2017-18 is set to increase substantially.

Ensuring attractiveness of programmes (through programme reviews, enhanced recruitment, quality control, etc.);

After the reform of its EuroMaster curriculum, aligning the programme with the IES research structure and offering students the opportunity to specialise in 2 EU policy areas, the IES also updated the curriculum of its LLM programme in 2018, to which a Data Law specialisation option was added. Companies are in dire need of legal professionals with data law skills. Being one of the first LLM programmes in the world to offer this option, the IES’ PILC programme lives up to its reputation of frontrunner in legal education.

Ensuring financial viability (through increase in tuition fees, search for external funding, etc.);

In 2018 the IES had a very successful year in terms of search for external funding. The number of externally funded projects increased substantially and now amounts to 61% of the IES’s total funding (as opposed to 50% in 2016 and 53% in 2017).

Enhancing the link between research and teaching (through the development of courses within research clusters and themes that can be offered in the curriculum);
The IES is in the process of developing two online courses that will be offered as elective courses in its blended-learning Postgraduate Certificate programme: the EU Justice and Home Affairs course and the Terrorism and Counter-terrorism in Europe course.

**Investigate the development of Executive Master programmes and Research Master programmes at the IES:**

- Ensuring excellence in education by continuously developing innovative teaching pedagogies and active learning formats.

In 2018 the IES managed to bring new active learning formats to our traditional educational portfolio and further expand its digital and blended-learning offerings. It managed to host a Model European Union and design a new postgraduate certificate to complement the existing one, and jointly build the blocks for the Institute’s first online master programme, expected to be operational in 2020.

- Digital learning training for the Institute’s teaching staff

In the past year, we have built the foundations for a continuous professional development initiative by designing and developing an online course on educational design. Topics range from learning goals to assessment and feedback, and from designing authentic teaching activities to the use of multimedia and tools for interactivity.

**IES SUMMER SCHOOL & POSTGRADUATE CERTIFICATE**

Annual organisation of the IES Summer School and (at least one) Postgraduate Certificate; developing pedagogical expertise and exploiting research capacity to further develop educational offers; regular review of contents and consider transforming Postgraduate programmes into Executive Masters;

Both the Summer School & Postgraduate Certificate in EU Policy Making were organised in 2017-18. 25 students (13 Summer School and 10 Postgraduate Certificate participants) attended the Summer School, which celebrated its 15th anniversary, and 6 students completed the Postgraduate Certificate, which has a record number of enrolments (21) for the 2018-19 academic year.

**E-learning modules: updating of platform (2016); integration into existing programmes.**

As reported in previous years, a new state-of-the-art e-learning platform (Canvas) was taken into service in 2016. This platform was subsequently integrated into our Study Abroad Programme, in the shape of an EU online course on European Public Policy Analysis jointly taken by Postgraduate Certificate and Study Abroad students. Further courses were prepared in 2017, and the platform was also introduced to the PILC and Euromaster students.
AIMS, OBJECTIVES AND DEVELOPMENTS

The LL.M. in International and European Law (‘PILC’) is one of the oldest of its kind in Europe, and has over the years educated over 1250 graduates of 108 nationalities. The programme is tailored for demanding global careers in law, as the profiles of these hundreds of PILC alumni demonstrate.

The PILC continues to build on its impressive legacy, as confirmed e.g. in the reviews of the Flemish educational authorities (VLUHR) in 2016 and the VUB Educational services in 2017. It was rated as "excellent" for its educational process, and considered a benchmark at Belgian as well as international levels. In 2018, the Programme made an important update as it added to the specialisation options on Public law and Business law a third one on the hot topic of Data law. The teaching of the three new courses in the Data Law option is in the safe hands of top-notch experts in the field:

- International and European Data Protection Law, Chair Prof. Christopher Kuner
- Data Policies in the European Union, Chair Prof. Gloria Gonzalez Fuster
- Case Study on Global Privacy and Data Protection, Chair Prof. Joris Van Hoboken.

There remain however also important challenges in the field European and international law, and its studies. The European crises on migration, the economy and security still have not been overcome. First and foremost, however, the very volatile situation of Brexit brings considerable uncertainty into the field. At the international
level, the shift in the American leadership, and the ensuing crumbling of the multilateral world order, can be witnessed in for example the climate negotiations and the looming crippling of the WTO and its Dispute Settlement System. PILC maintains a close eye on these trends, as well as the stiffening global competition for postgraduate law students. The Programme indeed frames the challenging environment as an asset: in Brussels, students can be offered an unparalleled combination of knowledge, skills and networks to deal with the uncertainties of the European and global future. In close collaboration with the communications team of the IES, PILC continued to successfully further develop the marketing activities in 2018 to respond to these tendencies. 

PROGRAMME

The vision of PILC in 2018 remained that of a demanding, carefully designed LLM programme that combines essential areas of European and international law. The curriculum consists of compulsory courses, three specialisation options (Public Law, Business Law, and the newly added Data Law) and a Master’s thesis on the subject of the student’s choice.

LLM STUDENTS ACCORDING TO SPECIALISATION OPTION 2018-2019

Compulsory courses give students a broad overview (18 credits) as well as deepening insights (12 credits) into international and EU law, including a short research paper by teams of up to four students. Optional courses allow the students to specialise in either the public, business, or data law option (12 credits), including practical exercises and a real life case study simulation, for instance in the field of European competition law. The Master’s thesis, worth 18 credits, allows the students to embark on an exciting intellectual journey on a topic of their choice.
### LL.M. INTERNATIONAL AND EUROPEAN LAW (PILC)

#### COMPELLARY COURSES

<table>
<thead>
<tr>
<th>COURSE</th>
<th>LECTURER</th>
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<tbody>
<tr>
<td>EU Institutional Framework and Judicial Protection</td>
<td>Prof. Dirk Arts, Prof. Youri Devuyst</td>
</tr>
<tr>
<td>International and Comparative Law</td>
<td>Prof. Gosalbo Bono, Prof. Stefaan Smis</td>
</tr>
<tr>
<td>Globalisation, International Law &amp; Sustainable Development</td>
<td>Prof. Servaas van Thiel</td>
</tr>
<tr>
<td>International and European Protection of Human Rights</td>
<td>Prof. Serge Gutwirth</td>
</tr>
<tr>
<td>EU Economic Law</td>
<td>Prof. Tony Joris</td>
</tr>
<tr>
<td>International Economic Law and Organisations</td>
<td>Prof. Frank Hoffmeister</td>
</tr>
<tr>
<td>International and EU Competition Law</td>
<td>Prof. Ben Smulders</td>
</tr>
<tr>
<td>EU External Relations</td>
<td>Prof. Karel De Gucht</td>
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#### OPTIONAL COURSES

<table>
<thead>
<tr>
<th>Public Law Option</th>
<th>Business Law Option</th>
<th>Data Law Option</th>
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<tbody>
<tr>
<td>COURSE</td>
<td>LECTURER</td>
<td>COURSE</td>
</tr>
<tr>
<td>Case Study on Public International/ EU Law</td>
<td>Prof. Harri Kalimo, Prof. Sebastian Oberthür</td>
<td>Case Study on European Competition Law</td>
</tr>
<tr>
<td>EU Environmental Law in an International Context</td>
<td>Prof. Harri Kalimo, Prof. Sebastian Oberthür</td>
<td>European and International Private Law</td>
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<tr>
<td>International and European Criminal Law</td>
<td>Prof. Paul de Hert</td>
<td>International and European Taxation</td>
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#### MASTER THESIS
PILC maintains also the philosophy of a limited class size to ensure high interaction amongst students and professors – a bond that lasts. The alumni and professors offer the students a wide global network to enter future careers. The latter aspect has been receiving specific attention in PILC’s activities over the past years.

**STAFF**

Excellence in teaching is a core part of the PILC’s vision: a highly dedicated staff of outstanding international standard offers student-centric education in an environment characterized by high interaction. The IES staff teaching in the programme were professors De Gucht, Kalimo, Lamensch and Oberthür. Prof. Dr Kalimo continued as the Director of the programme (Prof. Joris Co-Director), assisted by Marleen Van Impe as the Programme Secretary.

**STUDENTS**

In the academic year 2017-2018, 16 students graduated from the programme. 4 students graduated with the grade greatest distinction, 4 with great distinction, 6 with distinction and 2 with satisfaction. 3 students didn’t pass the programme. The Programme awarded a record number of 5 theses the grade of Summa Cum Laude, which entitles the students in question to the Outstanding Master Thesis Award, that was given to Hazal Aynali, Svenja Fuhrmann, Eveline Kanora, Shilpi Pandey, and Sara Roda. The graduation ceremony was highlighted by the speech of PILC alumna Tiina Astola, who is the Director General of DG JUST in the European Commission.

The PILC Programme continued a number of traditions in 2017-18. The academic year was opened by an Inaugural lecture, given by Prof. Martti Koskenniemi, one of the best-known international law scholars of our times. The field trip to the Court of Justice of the EU was scheduled for 12 February 2019, with the group invited after the oral hearing to the traditional speech and lunch by CJEU President Lenaerts – the kinds of insights that are rare to come by. While in Luxembourg, the PILC again also met the first PILC alumnus to serve at the bench of the Court, the Irish judge Eugene Regan, as well as PILC alumna Caroline Heeren (administrator in the Registry of the Court). These types of contacts offer unique insights into how the Programme helps prepare them for very exciting careers in law and beyond.

The PILC students’ year also included the traditional visit to the Press briefing and heart of Commission decision-making in Berlaymont, hosted by PILC Professor Smulders (Head of Cabinet 1st Vice President Timmermans), as well as career lunches with PILC alumni of diverse profiles and with the career services to ensure the students’ smooth shift (back) to the work life after the Programme.

As for the starting 2018-19 cohort, 26 students enrolled, representing 16 countries. 17 come from the EU, the rest from other European countries, South-America, Africa and Asia. An exciting novelty for this group of students, besides the Data law option, was the opportunity to compete for three seats in the EuroSIM simulation on the Ordinary Legislative Procedure. The event is to be arranged by over 20 European and American Universities in New York in March 2019.

**LLM STUDENTS ACCORDING TO GEOGRAPHICAL SPREAD 2018-2019**

- **EU member countries**
- **European non EU member countries, South-America, Africa and Asia**

<table>
<thead>
<tr>
<th>EU member countries</th>
<th>European non EU member countries, South-America, Africa and Asia</th>
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<tr>
<td>65%</td>
<td>35%</td>
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EUROMASTER

Professor Kalimo was the acting co-director (together with Prof. Marc Jegers), from summer 2013, and coordinated the programme until July 2018. A new Programme director has yet to be nominated. The Student Registration Officer, Fanny Baudoin, left the IES in March 2018 and was replaced mid-August by Marion Tomsett.

PROGRAMME

Our EuroMaster programme has been tailored to give international students and professionals the opportunity to combine studies on European Integration with their professional activities. Lectures are organised in the evenings and the programme can be completed on a full-time (1 year) or part-time (2 year) basis.

The programme comprises 60 ECTS and starts with a common core of four courses (21 credits) on the essential features of European Integration. After this, students can choose 2 options out of 4 specialisation streams (21 credits), giving a choice therefore of: Economy & Migration, Economy & Security, Economy & Environment, Migration & Environment, Security & Migration or finally Environment & Security. The programme ends with a 15,000-word thesis worth 15 ECTS, allowing the students to engage in an exciting intellectual journey on the topic of their choice.
### COMPULSORY COURSES

<table>
<thead>
<tr>
<th>COURSE</th>
<th>LECTURER</th>
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<tbody>
<tr>
<td>Economics of the European Union</td>
<td>Prof. Caroline Buts</td>
</tr>
<tr>
<td>Policy-Making and Interest Representation in the EU</td>
<td>Prof. Irina Tanasescu</td>
</tr>
<tr>
<td>History and Law of the European Union</td>
<td>Prof. Youri Devuyst</td>
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<tr>
<td>Research Methods Lab</td>
<td>Prof. Jamal Shahin</td>
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### SPECIALISATION OPTIONS

#### European Economy

<table>
<thead>
<tr>
<th>COURSE</th>
<th>LECTURER</th>
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<tbody>
<tr>
<td>European Monetary and Fiscal Policy</td>
<td>Prof. Leo Van Hove</td>
</tr>
<tr>
<td>EU Internal Market &amp; Competition Policy</td>
<td>Prof. Harri Kalimo</td>
</tr>
<tr>
<td>European External Relations and Security Policy</td>
<td>Prof. Raluca Csernatoni</td>
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<tr>
<td>European External Relations</td>
<td>Prof. Luis Simon</td>
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#### Migration and Europe

<table>
<thead>
<tr>
<th>COURSE</th>
<th>LECTURER</th>
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<tbody>
<tr>
<td>Diversity Policies in the EU</td>
<td>Prof. Ilke Adam</td>
</tr>
<tr>
<td>European Immigration Policy</td>
<td>Prof. Ilke Adam</td>
</tr>
<tr>
<td>The Greening of the European Economy</td>
<td>Prof. Harri Kalimo</td>
</tr>
<tr>
<td>European Climate and Energy Governance</td>
<td>Prof. Sebastian Oberthür</td>
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</table>

### MASTER THESIS

Graduation of EuroMaster and LLM students, September 2018
STUDENTS

A total of 17 students graduated from the 2017-18 Programme. The EuroMaster Programme has always boasted a versatile, international selection of students from all around the world, and taken into account a balanced representation of geographic regions, including, when possible, the advancement of developing countries.

For the academic year 2018-2019, 59 students enrolled in the Programme. 40 new students started (3 of whom dropped out), and 19 students re-enrolled from previous academic years to continue their part-time studies. The combination of two specialisation options chosen by the 40 new students resulted in the following choices for these newly enrolled students: 29 opted for the External Relations & Security option, 22 for the Migration option, 12 for the Economy option and 17 for the Environment option.

Of the 19 who re-enrolled, 2 opted for Economic Integration, 4 for European Politics & Social Integration, 2 for Migration & Environment, 5 for Security & Migration, 4 for Economy & Environment, and 2 for Economy & Security.

ALUMNI

The Institute continues its investment in alumni. It contacted students of last year’s graduation (2017-2018) in order to find out what professional activity they had undertaken since their studies at the IES. Graduates are currently working in a variety of institutions, such as the European Commission, Permanent Representations to the EU and NATO, as well as private companies.
CHARACTERISTICS AND OBJECTIVES

The Postgraduate Certificate (PGC) in EU Policy Making combines five online courses with the Inter-University Summer School on EU Policy Making, using the blended learning method. This academic programme aims to provide students and young professionals with sound knowledge on the history and theories of European integration, the functioning of the main EU institutions and their role in the decision-making process, the principles and characteristics of EU law, and the main aspects of EU internal and external policies.

The online courses run from September to May, covering the following topics:

- History and Theories of European Integration (4 ECTS)
- European Union Institutions (4 ECTS)
- EU Decision Making and Law (4 ECTS)
- European Union Public Policy Analysis (4 ECTS)
- European Union Foreign Affairs (4 ECTS)

The blended learning method designed and perfected by the IES’ Educational Development Unit combines the asynchronous aspects of online learning with interactive assignments and live webinars. Moreover, each student is assigned a tutor, ready to guide him or her through the learning process. The courses are complemented by a two-week interactive Inter-University Summer School on EU Policy Making, which takes place in July (see separate section for further details).

DEVELOPMENTS & STUDENT STATISTICS IN 2018

In 2018, six students from five European countries and one non-European country completed their programme in EU Policy Making. Furthermore 21 students from eight EU countries and three non-EU countries are enrolled in the Programme in the academic year 2018-2019. Two students from the academic year 2017-2018 decided to switch from full-time study to the newly offered part-time option. The programme has thus more than doubled its student intake compared to the previous academic year.

STAFF

In terms of human resources, the head of programme Silviu Piros managed the academic aspects of the programme and curricula development (together with EDU associate researchers and guest experts), while Fanny Baudoin and later on ad-interim Steffi Peuckert covered the administrative side in 2017-18. Since August 2018, Student Registration Officer Marion Tomsett took over the administration.
For the 15th time, the IES joined forces with the Diplomatic Academy of Vienna and the University of Vienna to organise the Inter-University Summer School on EU Policy Making. The intensive two-week programme was held from Monday 2nd to Friday 13th July 2018. The summer school attracts students and young professionals who wish to broaden their knowledge of the European institutions, European law and the European decision-making process in general. Thematically, Brexit was in the spotlight, as we invited experts to shed light on the consequences of the UK’s departure from the EU. Governance, participation and legitimacy also featured high on the programme.

In 2018, we held celebratory public events to mark the 15th anniversary of the summer school. Hylke Dijkstra (Director of MA in European Studies at Maastricht University) provided a keynote lecture, reflecting on The Future of Europe. A high-level policy panel on The EU as a Strong Global Actor featured Karel De Gucht (IES President), Rachel Johnston-White (Postdoctoral Fellow at Diplomatic Academy of Vienna) and Gregor Schusterschitz (Austrian Brexit-Delegate and Austrian Ambassador to Luxembourg). Karel De Gucht also spoke separately with the students, sharing his seasoned perspectives on EU policy-making and Brexit.

The first week in Brussels emphasised the various decision-making actors and key policy
areas of the European Union. Lectures, discussions and exercises facilitated by academics and practitioners were complemented with study visits to EU institutions.

The second week in Vienna offered in-depth knowledge on EU policy-making in a number of fields. It also opened up to EU foreign relations. Lectures and interactive exchanges with experts were complemented with visits to the UN, the OSCE and the EU Delegation in Vienna.

Throughout the two weeks, the summer school participants worked in small groups on an assignment related to Brexit. The final result took the form of a written article or an infographic presented to their peers at the end of the summer school programme.

The Inter-University Summer School on European Union Policy-Making is a Jean Monnet Module (2016-2019). In 2018, Steffi Peuckert and Trisha Meyer jointly coordinated the programme.
CHARACTERISTICS AND OBJECTIVES

From 28 May to 29 June, the International Security cluster hosted the 10th edition of the Brussels Programme on European Foreign Policy for five weeks with students from the University of Southern California (USC). The summer programme is led by Prof. Dr. Luis Simon and Prof. Dr. Daniel Fiott, and coordinated by Ms. Paula Cantero Dieguez.

DEVELOPMENTS IN 2018

In 2018, 17 USC students participated in this summer programme. The group of students took internship positions at Brussels-based think-tanks and organisations and had intensive lectures on European Foreign and Security Policy, taught by policy-makers and professors from leading universities. Internship places included Egmont Institute, European Policy Center, Airbus Group, Global Governance Institute, German Institute for International and Security Affairs (SWP), Elcano Royal Institute, International Institute for Democracy and Electoral Assistance (IDEA), and Korea-EU Research Centre. During their stay, the students also visited international institutions such as the European Parliament.

PROGRAMME

On the opening day, the students attended an orientation visit to the IES and VUB campus in the morning, followed by a reception lunch. In the afternoon, they were welcomed by their internship hosts where they spent the rest of the week working full-time. From the second week on, students attended two-hour lectures in the morning and went to their internships in the afternoon. The intensive lectures started with an overall introduction to European integration and foreign policy. During the third week, lectures focused on European security challenges and discussed NATO’s response to conventional and emerging security challenges, as well as new military technologies and hybrid threats. Week four focused on Europe and the wider world, including its relationships with the UN, East Asia, the southern neighbourhood and Brexit. The final week covered Europe’s trade, environment and migration topics. The programme was completed with submission of a course essay, an in-class exam, and the students received certificates of participation.

IES welcoming students from USC
COMPLETED PhD PROJECT

THE IES IS PROUD TO CONGRATULATE NO LESS THAN FOUR PhD GRADUATES IN 2018

SERENA D'AGOSTINO
PhD in Political Science, September 2018

On 6 September 2018, Serena D'Agostino defended her PhD thesis entitled 'Romani Women in European Politics. Exploring Multi-Layered Political Spaces for Intersectional Policies and Mobilizations'. Her promoters were Prof. Dr. Ilke Adam and Prof. Dr. Karen Celis. As a PhD researcher at the IES, Serena was a part of the joint research programme Evaluating Democratic Governance in Europe (EDGE) and the IES cluster on Migration, Diversity and Justice. Serena is also a member of the VUB "RHEA Centre of Expertise on Gender, Diversity & Intersectionality" and an associate member of the European Academic Network on Romani Studies. Her PhD research project investigates how the EU contributes to shaping Romani women's policies and politics both nationally – i.e. mostly in Romania and Bulgaria – and transnationally.

CARLOS SORIA RODRIGUEZ
PhD in Law, May 2018

On 30 May 2018, Carlos Soria Rodríguez defended his PhD thesis entitled 'The International and European Environmental Regulation of Marine Renewable Energies in the EU'. His promoters were Prof. Dr. Harri Kalimo and Prof. Dr. Sebastian Oberthür. As a PhD researcher at the IES, Carlos was a member of IES' Environment and Sustainable Development Cluster. His research interests include public international law and EU law, with special focus on marine environmental law, law of the sea, marine renewable energies, biodiversity conservation and oceans governance.
On 2 March 2018, Mathias Holvoet defended his PhD thesis entitled “A policy to Commit Atrocity, Understanding the “Policy Element” for the Purpose of Defining Crimes Against Humanity”. His promotors were Prof. dr. P. De Hert and Prof. dr. S. Smis. As a PhD researcher at the IES, Mathias was affiliated with the Faculty of Law and Criminology. He was a member of the IES’ Migration, Diversity and Justice Cluster. Within the field of International Criminal Law, his work focused on the law of crimes against humanity, the relationship of International Criminal Law with neighbouring fields such as International Human Rights Law, International Humanitarian Law and International Refugee Law and the continuing relevance of hybrid or internationalized criminal mechanisms within International Criminal Justice.

On 11 January 2018, Ferran Davesa defended his PhD thesis entitled “The EU’s Youth Policy Field. A New Participatory Governance?”. His promotor was Prof. Dr. Jamal Shahin (IES). Dr. Davesa is part of the research programme “Evaluating Democratic Governance in Europe” (EDGE), under which he conducted his PhD research (2013-17). Davesa holds an MA in International Relations from Institute Barcelona d’Estudis Internacionals (IBEI), and a BA in Political Science from Universitat Pompeu Fabra (UPF).
2018 PUBLICATIONS AT A GLANCE

- Books and special issues: 3
- Book chapters: 24
- Full articles in scientific journals with international peer review: 20
- Full articles in scientific journals without international peer review: 3
- All other publications aimed at the scientific community: 11
- Papers presented at conferences: 72
- Commissioned research and policy work: 36
- Newspaper op-eds and online commentary: 46

BOOKS


IES POLICY BRIEFS

1. The Political Trilemma of the Economic and Monetary Union
   Nicola Acocella & Paolo Pasimeni

2. The Belgian Approach to Tackling Violent Radicalization: a practitioners’ perspective
   Irina van der Vet & Rik Coolsaet

EL-CSID POLICY BRIEFS

1. Health (In)Securities and their Consequences for the EU and Africa: Towards a New Definition of Health Security
   Annamarie Bindenagel Šehović

2. The Role of Foreign Correspondents in Cultural and Science Diplomacy
   Georgios Terzis & Linsey Armstrong

3. New Prospects in Turkey-EU Relations: How to Fix a Weakened Relationship through Cultural Diplomacy
   Naciye Selin Senocak

4. Optimising the Impact of European cultural, Science and Innovation Diplomacy in Egypt and Tunisia
   Antoine Hatzenberger

5. Diaspora and its Role in the European Cultural Diplomacy with Kazakhstan
   Neil Collins and Kristina Bekenova

6. Culture in the ENP South: Broad Ambitions, Little Strategy, Insufficient Means
   Riccardo Trobbiani

7. Africa in Sight: Strategising a Renewed EU Focus
   Annamarie Bindenagel Šehović

8. The New EU Strategy for Central Asia: A Case for Cultural Diplomacy
   Domenico Valenza
9. Health Diplomacy of the EU and its Member States in Central Asia
   Neil Collins, Kristina Bekenova & Ainur Kagarmanova (Nazarbayev University)

10. Science Diplomacy in search of a purpose in the populist era
    Luk Van Langenhove and Elke Boers

1. Nation Branding and Policy Transfer: Insights from Norden
   Christopher S.Browning

2. The European Union's Multi-Level Cultural Diplomacy vis-à-vis the United
   States of America
   Riccardo Trobbiani and Simon Schunz

3. New Horizons Shaping Science, Technology and Innovation Diplomacy: The
   Case of Latin America and the Caribbean and the European Union
   Begoña Sánchez

4. Council of the Baltic Sea States: The Role of a Sustainable and Prosperous
   Region in Bringing Science Diplomacy Forward
   Zane Šime

5. The Hunt for Science Diplomacy: Practice and Perceptions in the Horizon
   2020 Scientific Community
   Virginia Proud

6. Towards the Private Provision of a Public Good: Exploring the Role of Higher
   Education as an Instrument of European Cultural and Science Diplomacy in
   Africa
   Richard Higgott

7. The Rhetoric of "Science Diplomacy": Innovation for the EU's Scientific Coop-
   eration?
   Jerneja Penca
8. Case Study Report: EU-China S&T Cooperation in the Field of Solar PV  
   Daniel Gehrt

9. Case Study Report: EU Cultural and Science Diplomacy from Turkey  
   Naciye Selin Senocak

10. Case Study Report: EU Cultural and Science Diplomacy from Tunisia  
    Antoine Hatzenberger

11. Assessing Intra-regional Pharmaceutical Policies in UNASUR & the EU  
    Glaudio Garcia

12. Science and Innovation Diplomacy Agencies at the Nexus of Research,  
    Economics, and Politics  
    Nicolas Rüffin

13. Assessing the Effectiveness of the EU's and Russia's Cultural Diplomacy  
    towards Central Asia  
    Domenico Valenza & Elke Boers

EL-CSID POLICY PAPERS

1. The Future of EU Science Diplomacy: Conceptual and Strategic Reflections  
   Riccardo Trobbiani and Constant Hatenboer
   Dr. Yoon Young-kwan

2. Moon and South Korea’s Global Role: Evolution Not Revolution
   Dr. Ramon Pacheco Pardo

3. EU-ROK relations: Leveraging ASEM in uncertain times
   Dr. Steven Everts

4. The More Things Change...
   Dr. Victor Cha

5. Foreign Policy Looks South: Seoul’s ‘New Southern Policy’
   Dr. Ramon Pacheco Pardo

6. Kim Jong-un’s Tools of Coercion
   Dr. Jung H. Pak

7. Jobs, Fairness and Peace: the First Anniversary of the Moon Government
   Dr. Ramon Pacheco Pardo

8. From Nuclear Threats to Nuclear Talks: a Big Win for President Donald Trump?
   Linde Desmaele

9. Centripetal and Cetrifugal Forces of North Korean Threat on the U.S.-Japan-ROK Cooperation
   Dr. Tongfi Kim

10. From Pyeongchang to Pyongyang
    Dr. Ramon Pacheco Pardo

11. Candlelight, Moonlight, Olympics: Korea in Transition
    Dr. Michael Reiterer
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<td>Alison E. Woodward : Interview in De Afspraak 8 January 2018 in: VRT NU</td>
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<td>Ilke Adam : Radio interview 15 January 2018 in: Hautekiet on Radio 1</td>
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<td>Leo Van Hove : Professor Leo Van Hove: &quot;Cash kost meer dan consument beseft&quot; 18 January 2018 in: MoneyTalk (Knack)</td>
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<td>Leo Van Hove : L’argent cash coûte plus cher que ce que l’on croit 24 January 2018 in: MoneyTalk</td>
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<td>Ferran Davesa : “Youth apathy is not the general trend” – An interview with Ferran Davesa 30 January 2018 in: Tampere School of Management</td>
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<td>Ramon Pacheco Pardo : The EU is irrelevant in the Korean Peninsula, right? Wrong 1 February 2018 in: EURACTIV</td>
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<td>8.</td>
<td>Alexander Mattelaer : &quot;De Russen zijn militair intelligenter bezig dan wij&quot; 3 February 2018 in: De Standaard</td>
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<td>Tongfi Kim &amp; Ramon Pacheco Pardo : &quot;La Corée du Nord est un Etat voyou avec qui il n’y a pas de bonnes solutions&quot; 8 February 2018 in: Le Monde</td>
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<td>Ramon Pacheco Pardo : South Korea’s PyeongChang Moment 8 February 2018 in: The Diplomat</td>
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<td>Leo Van Hove : &quot;Help, het dorp zit zonder geld&quot; 9 February 2018 in: De Standaard</td>
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<td>Alexander Mattelaer : Dit zijn de gevechtsvliegtuigen die meedelingen naar het legercontract van de eeuw 10 February 2018 in: De Morgen</td>
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<td>Luk Van Langenhove : La Marca España todavía sortea la prima de riesgo del desafío catalán 11 February 2018 in: El Pais</td>
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<td>Ramon Pacheco Pardo : Moon’s PyeongChang Propaganda Coup 15 February 2018 in: The Diplomat</td>
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<td>Leo Van Hove : Zweedse centrale bank vreest cashloze maatschappij:</td>
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betalen we binnenkort allemaal digitaal?
21 February 2018 in: vrtNWS

17. Harri Kalimo : EU Brexit Treaty: "Devil in the detail"
28 February 2018 in: Euronews

18. Leo Van Hove : Waarom Belgen hun betaalkaart op zak houden
1 March 2018 in: De Tijd

19. Alexander Mattelaer : Defensie-expert over deelname inlichtingennettenetwerk Gallant Phoenix: "België surft op een vage golf"
8 March 2018 in: De Morgen

20. Ramon Pacheco Pardo : Interview with BBC Breakfast
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22. Mason Richey, Tongfi Kim, Ramon Pacheco Pardo : Waiting with bated breath
13 March 2018 in: International Politics and Society

23. Ramon Pacheco Pardo : Moon on a Mission: South Korea's New Approach to the North
14 March 2018 in: The Diplomat

24. Alexander Mattelaer : Aanval op dubbelspion:

"Met de moordpoging toont Rusland wat het kan doen in Westerse landen"
14 March 2018 in: Knack

25. Maaike Verbruggen : Armes létales autonomes: de quoi parle-t-on?
15 March 2018 in: CNRS

26. Ramon Pacheco Pardo : Europe matters for North Korea engagement — no, really
15 March 2018 in: The Hill

27. Ramon Pacheco Pardo : Interview with Monocle Daily
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28. Ramon Pacheco Pardo : A UK-Korea trade agreement: Liam, we have three problems
19 March 2018 in: The UK in a changing Europe

29. Ramon Pacheco Pardo : North Korea: time to put the 'E' in engagement
19 March 2018 in: EU Observer

30. Ramon Pacheco Pardo : President Moon’s plan to merge conservatism with a new sunshine policy 
"문 대통령, 보수 아우르는 새로운 ‘햇빛정책’ 구상"
21 March 2018 in: The Asia Economy Daily

31. Alexander Mattelaer : Professor internationale politiek: "Aankoop straaljagers uitstellen is
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32. Ramon Pacheco Pardo: A new sunshine policy with a conservative twist "보수의 옷을 입힌 ‘新햇볕정책’"
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33. Medlir Mema: Interview with Dr. Medlir Mema on recent developments in the Balkans and the US
23 March 2018 in: Syri.Net

34. Alexander Mattelaer: De zevende dag
25 March 2018 in: VRT

35. Jan Claudius Völkel: Egypt election: What has Sisi done since taking power?
26 March 2018 in: Euronews

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37. Jan Claudius Völkel: “Ägypten ist heute noch weniger Demokratie denn je”
26 March 2018 in: Süddeutsche Zeitung

38. Luk Van Langenhove: Overige artikels Brexit - VUB en University of Warwick bouwen
28 March 2018 in: The

39. Luk Van Langenhove: Brexit – VUB en University of Warwick bouwen brug ondanks Brexit
27 March 2018 in: Metro

40. Ramon Pacheco Pardo: In order to denuclearise, China needs to ease North Korea’s concerns about regime change "中, 비핵화하면 레짐체인지 당할 수 있다는 北 우려 해소 도움"
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41. Luk Van Langenhove: VUB haalt banden met Britse unief aan ondanks brexit
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42. Luk Van Langenhove: Brexit - VUB en University of Warwick bouwen brug ondanks Brexit
28 March 2018 in: Skynet

43. Anthony Antoine & Luk Van Langenhove: Warwick links up with Paris and Brussels universities
28 March 2018 in: Financial Times

44. Anthony Antoine & Luk Van Langenhove: Warwick University to offer joint degrees with European institutions
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45. Luk Van Langenhove: VUB en University of Warwick willen banden aanhalen
   28 March 2018 in: VRT NWS

46. Ramon Pacheco Pardo: Interview with Monocle Daily
   29 March 2018 in: Monocle Daily

47. Luk Van Langenhove: VUB en Engelse universiteit bouwen brug ondanks Brexit
   29 March 2018 in: BRUZZ

   1 April 2018 in: Konica.al

49. Ramon Pacheco Pardo: Expectations and concerns about the US-North Korea Summit «북미 정상회담에 거는 기대와 우려»
   3 April 2018 in: Yonhap News Midas 연합뉴스 동북아센터 월간 마이더스

50. Alexander Mattelaer: Het failliet van het Belgische leger: investeringen in defensie zijn broodnodig
   4 April 2018 in: Knack

51. Maaike Verbruggen: Killer robots: pressure builds for ban as governments meet
   9 April 2018 in: The Guardian

52. Medlir Mema: “Rruga e Kombit: një instrument përçarjeje apo bashkimi?”
   9 April 2018 in: Shqiptarja

53. Tomas Wyns: Broeikasgas wordt grondstof
   9 April 2018 in: De Standaard

54. Sibel Top: La última directiva europea antiterrorista prevé el vandalismo si es “masivo”
   12 April 2018 in: Lavanguardia

   18 April 2018 in: Koning Boudewijnstichting

56. Ramon Pacheco Pardo: Come si prepara una pace storica con la Corea del nord?
   18 April 2018 in: Il Foglio

57. Ramon Pacheco Pardo: The Korean Summit That Really Matters
   18 April 2018 in: War on the Rocks

58. Leo Van Hove: Betaalt u binnenkort via sociale media?
   20 April 2018 in: Moneytalk

59. Ramon Pacheco Pardo: KCN-eh? April’s other North Korea Developments - Part 1
   25 April 2018 in: Patreon

60. Karel De Gucht: UK’s EU membership 'not a free lunch'
   26 April 2018 in: BBC News

61. Tomas Wyns: The inconvenient truth of failed climate policies
   27 April 2018 in: Nature Climate Change

62. Ramon Pacheco Pardo: Even if it fails, the North Korean peace summit is an incredible breakthrough
   27 April 2018 in: The Telegraph

63. Ramon Pacheco Pardo: Time for the EU to give
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<td>Korean peace a chance</td>
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<td>Luk van Langenhove: What’s behind ETA’s disbandment decision?</td>
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<td>Ramon Pacheco Pardo: [Herald Interview] ‘As North Korea reforms, European Union can assist’</td>
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<td>Ramon Pacheco Pardo: EU firms can Help North Korea by investing in Kim's roads and Tourist industry</td>
<td>13 May 2018 in: Express</td>
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<td>Florian Lang: Belgien und der Terrorismus</td>
<td>30 May 2018 in: ORF TVTHEK</td>
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<td>4 June 2018 in: The Korea Herald</td>
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<td>Alexander Mattelaer: Trump gegen allen, allen gegen Trump</td>
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<td>Ramon Pacheco Pardo: Kim Jong-un: do anonimato de uma escola pública na Suíça à mesa de negociações com Trump</td>
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<td>Alexander Mattelaer: Pre Budget Briefing: Poland prepares - Defense doubts - Research returns</td>
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11 June 2018 in: Euractiv
77. Ramon Pacheco Pardo : Singapore summit part of a long-term process, analyst says
11 June 2018 in: CNBC
78. Ramon Pacheco Pardo : Ramon Pacheco Pardo on Trump-Kim summit for the BBC
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79. Ramon Pacheco Pardo : Moon’s party on cusp of electoral landslide after Trump-Kim summit
13 June 2018 in: Nikkei Asian Review
80. Ramon Pacheco Pardo : Europe could lose out in North Korean bonanza
13 June 2018 in: Euobserver
81. Leo Van Hove : Waar mag je nog cash betalen?
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82. Florian Trauner : Hat Herr Seehofer zu Ende gedacht?
21 June 2018 in: Der Standard
83. Ramon Pacheco Pardo : Unlike the US, Asia gets Kim Jong Un
22 June 2018 in: The Straits Times
84. Ramon Pacheco Pardo : Asian newspaper review
22 June 2018 in: The Monocle Daily
85. Karel De Gucht : How likely is a no-deal Brexit?
24 August 2018 in: BBC Radio 4 - Today
86. Karel De Gucht : Hongarije wordt op de vingers getikt
12 September 2018 in: Canvas
87. Ilke Adam : The man struggling to exorcize Leopold’s ghost
20 September 2018 in: Politico
88. Luis Simón : Small Wars Journal Discussion: Europe’s Balance of Power Crisis
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89. Leo Van Hove : Niemand die ze wil, maar de rosse muntjes blijven wel bestaan
25 September 2018 in: De Standaard
90. Ramon Pacheco Pardo : Asian newspapers review (from 30 min mark)
26 September 2018 in: Monocle
91. Ramon Pacheco Pardo : From War to Economic Wonder  
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92. Tomas Wyns : Industrial strategy 'needed to enable CO2 cuts'  
27 September 2018 in: ENDS Europe

93. Ramon Pacheco Pardo : China's Belt and Road Initiative and Indonesia's financial security  
1 October 2018 in: The Jakarta Post

94. Ramon Pacheco Pardo : How the EU fits into North Korea's current diplomatic rapprochement  
10 October 2018 in: NK News

95. Florian Trauner : Grensegjerdene reiser seg igjen. Det grenseløse Europa er i ferd med å dø.  
16 October 2018 in: Afterposten

96. Medlir Mema & Mathias Holvoet: The 'spectre' of the Special Court hangs over Kosovo  
17 October 2018 in: Prishtina Insight

97. Ramon Pacheco Pardo : Commentary: Europe's North Korea moment  
17 October 2018 in: Reuters

98. Ramon Pacheco Pardo : Corea: el camino hacia la reconciliación  
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99. Ramon Pacheco Pardo : Moon's Push to Ease North Korea Sanctions Falls Flat  
19 October 2018 in: Wall Street Journal

100. Linde Desmaelee, Maximilian Ernst and Ramon Pacheco Pardo : Putting the EU-South Korea partnership to work  
19 October 2018 in: Euractiv

101. Jan Völkel : 'Trump zal geen bergen verzetten om zaak rond vermoorde Saoedische journalist op te lossen'  
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102. Maaike Verbruggen : Will There Be a Ban on Killer Robots?  
19 October 2018 in: The New York Times

103. Ramon Pacheco Pardo : China's Belt and Road Initiative: Debt trap or hope?  
20 October 2018 in: The Straits Times

104. Alexander Mattelaer : Hoe moet het verder met het tanende socialisme?  
22 October 2018 in: De Afspraak

105. Alexander Mattelaer : Na Trumps dreiging om uit kernwapenakkoord te stappen: "VS wil competitie niet aangaan met één hand op de rug"  
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106. Ramon Pacheco Pardo: President Moon goes to Europe: what was, and wasn’t, achieved 22 October 2018 in: NK News

107. Alexander Mattelaer: Cijfers F-35 halen het van Europese wensdroom 26 October 2018 in: De Standaard

108. Alexander Mattelaer: Pourquoi le F35 représente un choix stratégique pour la Belgique 26 October 2018 in: La Libre


110. Medlir Mema: ‘Build it and they will come’: Tirana’s plan for a ‘kaleidoscope metropolis’ 29 October 2018 in: The Guardian

111. Richard Lewis: Metropolis 2018: Richard Lewis et Sandra Pratt, la migration en Europe 30 October 2018 in: SBS Sydney

112. Ramon Pacheco Pardo: Prospects for Indonesia, South Korea economic ties 3 November 2018 in: The Jakarta Post

113. Ramon Pacheco Pardo: KCN-eh? October’s other North Korea Developments 6 November 2018 in: Patreon

114. Alison Woodward: Wie won de Midterms? 7 November 2018 in: De Afspraak (Canvas)

115. Ramon Pacheco Pardo: Académico español defiende un mayor papel de la UE en el diálogo con Pionyang 22 November 2018 in: Lavanguardia

116. Ramon Pacheco Pardo: ‘EU is preparing for exemptions from sanctions on North Korea … unification cannot be reversed’ (in Korean) 23 November 2018 in: Mbc News

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118. Ramon Pacheco Pardo: [Interview] EU members states not very interested in sanctions against North Korea 24 November 2018 in: The Hankyoreh

119. Ramon Pacheco Pardo: [Interview] EU members states not very interested in sanctions against North Korea 25 November 2018 in: The Hankyoreh

120. Ramon Pacheco Pardo: President Moon’s policy towards North Korea is ‘New Sunshine Policy’ & European companies peek surging investment opportunities in North Korea (in Korean) 26 November 2018 in: Tbs

121. Leo Van Hove: Cashloze samenleving is nog niet voor morgen 28 November 2018 in: De Morgen

122. Ramon Pacheco Pardo: North Korea clinches railway deal on back of puppy diplomacy 29 November 2018 in: South China Morning Post

123. Ramon Pacheco Pardo: Kim Jong Un’s Puppy Diplomacy Pays Off With Railway Deal 29 November 2018 in: Bloomberg

124. Tomas Wyns: Interview with Tomas Wyns on industrial low-CO2 pathways
MEDIA APPEARANCES IN 2018

1 December 2018 in: De Markt (VRT)

125. Ilke Adam: Pompidou op donderdag 6 december 2018
6 December 2018 in: Klara - Blijf verwonderd

126. Leo Van Hove: Betalen met een hebbeding
6 December 2018 in: Knack.be (Moneytalk)

127. Tomas Wyns: Nood aan een radicale transitie naar klimaatneutraliteit om opwarming te beperken
10 December 2018 in: VRT NWS

128. Karel De Gucht: Importance of Japan-Europe Cooperation/ Europe Regional Committee (Article in Japanese)

13 December 2018 in: Keidanren

129. Ramon Pacheco Pardo: Interview | Public diplomacy critical for multicultural Korea
17 December 2018 in: The Korea Times

130. Ramon Pacheco Pardo: Moon’s Eurasia: opening up North Korea, serving Seoul’s interests
18 December 2018 in: The Interpreter

131. Ramon Pacheco Pardo: Diplomacy Without Denuclearisation: North Korea in 2018
24 December 2018 in: War on the Rocks
The European Union in International Affairs (EUIA) conference aims at providing a major forum for academics and policy-makers to debate the role of the EU in the turbulent realm of international affairs. The sixth edition of this event took place from 16 to 18 May 2018 and focused on the theme ‘Protecting and Projecting Europe’. The conference took place at the Royal Flemish Academy of Belgium for Sciences and the Arts (KVAB). It featured nearly 400 participants from 63 different countries.

The conference was opened with a keynote speech delivered by Mr. Michel Barnier, the EU’s Chief Negotiator for Brexit. The keynote was followed by a high-level panel dealing with the subject of the conference ‘Protecting and Projecting Europe’. Moderated by Mr. Michael Peel, a journalist from the Financial Times, it featured David Malone (UNU-Rector & UN-Under Secretary General), Karel de Gucht (IES President & former EU Trade Commissioner), Katarína Mathernová (Deputy Director General DG Near) and William Drozdiak (Brookings Institution). In total #EUIA18 featured over 50 academic panels, with four to five papers in each. In addition, the EUIA offered a series of policy link panels gathering senior policy-makers and EU politicians to discuss issues such as EU-UN relations, the future of European defence policy and the EU’s standing in the world.

The first day of the conference was concluded with a dinner at the Brussels Parliament, which featured a pre-dinner exchange on the theme ‘Korea, Europe and International Governance’. Discussants were Mr. Kim Hyoung-zhin, Ambassador of the Republic of Korea to the EU, KF/VUB Korea Chair Ramon Pacheco Pardo and Mr. Karel de Gucht, former EU Trade Commissioner.
For the 2018 conference, the EUIA closely cooperated with different academic journals, in the form of a journal editors’ panel that welcomed four leading journals in the field of EU studies (Journal of Common Market Studies, Journal of European Integration, European Security, and Global Affairs). The editors shared their views on the EU in international affairs and provided insights into current trends in journal publishing.

The editors’ panel established a new collaboration with the Journal of European Integration (JEI), which celebrated its 40th anniversary on the occasion of the conference. To mark this event, an additional panel entitled “Academic and Practice in European Foreign Policy: Opportunities for Mutual Learning?”, with Dr. Nathalie Tocci as main speaker. In addition, JEI agreed to engage in a competition for ‘EUIA Best Paper Award’ which took place for the first time at the conference. With the successful submission of over 56 papers, the jury, composed of the editorial board of JEI and members of the EUIA Steering Committee, announced as winners: Katja Biedenkopf (KU Leuven): EU Delegations in European Union Climate Diplomacy, Anna Herranz-Surrallés (Maastricht University): Paradoxes of Parliamentarization in European Security and Defence: When Politicization and integration undercut parliamentary capital, Alasdair Young (Georgia Tech): Supplying Compliance? Explaining the EU's Response to Adverse WTO Rulings. These three papers were published in the first issue of 2019 of the Journal of European Integration.

Overall, the conference was characterized by a record number of panel submissions and academic panels, with several innovations compared with previous conferences. It also opened up the possibility to create a continuation for the next #EUIA20, which will analyse the EU’s conference capacity to act in turbulent times.
IES PUBLIC EVENTS IN 2018

4 - 7 January 2018
EuroSim EU Simulation Conference

9 January 2018
The European Commission's Leadership Capacity towards a European Drone Policy

11 January 2018
PhD Defence by Ferran Davesa: The EU's Youth policy Field. A New Participatory Governance?

18 January 2018
Lecture by Dr Peter Seeberg-EU Policies towards Jordan, Lebanon and Turkey in the light of Mediterranean practices - and research strategies

26 January 2018
Lecture by Professor Dr Rainer Muenz, Advisor on Migration and Demography, note Migration and Diversity-Europe: "flooded" by immigrants? Myths and realities

13 February 2018
Invitation only: Roundtable discussion on EU-Korea relations in a world in flux

13 February 2018
Differentiated integration in Justice and Home Affairs

20 February 2018
Coherence of EU competition and data protection law in the digital marketplace

2 March 2018
Public PhD defence by Mathias Holvoet-A policy to commit atrocity, understanding the "policy element" for the purpose of defining crimes against humanity

7 March 2018
Policy panel discussion: International Criminal Justice as a Foreign Policy Tool of the EU: the case of the Kosovo Specialist Chambers

13 March 2018
EU migration policy cooperation beyond borders

27 March 2018
Relative Gains, Mitigating Factors and European Security Cooperation
<table>
<thead>
<tr>
<th>Date</th>
<th>Event Description</th>
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<tbody>
<tr>
<td>28 March 2018</td>
<td>Post-crisis-is the reform of the EU's asylum system on track?</td>
</tr>
<tr>
<td>5 April 2018</td>
<td>Divergent fates: Origins, Destinations and the Sociology of the Second Generation: BIRMS book discussion</td>
</tr>
<tr>
<td>9 April 2018</td>
<td>Sustainability Bootcamp - Towards a sustainable business in 4 days</td>
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<tr>
<td>16 April 2018</td>
<td>Joint IES-VUB and EconPol Policy Forum on Future Perspectives for the EMU</td>
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<tr>
<td>17 April 2018</td>
<td>Governing Diversity in Europe: Colour-blind vs. Colour-conscious Policymaking in Belgium, Germany and the Netherlands</td>
</tr>
<tr>
<td>24 April 2018</td>
<td>Transnational Climate Initiatives: Conceptualizing and Assessing their Legitimacy</td>
</tr>
<tr>
<td>25 April 2018</td>
<td>Masterclass Middle East 2018</td>
</tr>
<tr>
<td>30 April 2018</td>
<td>Inter-state and Private Actors in Managing Migration</td>
</tr>
<tr>
<td>14 May 2018</td>
<td>Second EL-CSID Workshop on Diplomacy and Development</td>
</tr>
<tr>
<td>16 May 2018</td>
<td>#EUIA18: The European Union in International Affairs Conference</td>
</tr>
<tr>
<td>22 May 2018</td>
<td>Drivers and obstacles to the introduction of autonomy in European weapons systems</td>
</tr>
<tr>
<td>24 May 2018</td>
<td>Algorithms and Antitrust: New Clouds on the Legal Horizon?</td>
</tr>
<tr>
<td>28 May 2018</td>
<td>KF-VUB Korea Chair Launch Event: Towards Peace on the Korean Peninsula and the EU-ROK Partnership</td>
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</tbody>
</table>
IES PUBLIC EVENTS IN 2018

29 May 2018
Multistakeholderism in the context of global governance

31 May 2018
Competitive Strategies for Combatting Political Warfare: Insights from Europe and East Asia

1 June 2018
Refugees in Europe: review of integration practices and policies

12 June 2018
Korea-EU Relations at 55: Leveraging ASEM in Uncertain Times

12 June 2018
Security complex of Pakistan

14 June 2018
Towards Peace in the Korean Peninsula? Assessing a Spring of Summits

21 June 2018
Kick-Off workshop for the Belgian living lab on countering radicalisation leading to violent extremism

22 June 2018
The Kosovo Specialist Chambers: Comparative Legal Perspectives

5 July 2018
Fifteenth anniversary of the Jean Monnet Summer School on EU Policy Making

10 July 2018
Higher Education as a Vehicle for Diplomacy in EU Foreign Policy

6 September 2018
Public PhD Defence by Serena D’Agostino - Romani Women in European Politics. Exploring Multi-Layered Political Spaces for Intersectional Policies and Mobilizations

11 September 2018
Keeping it real. Lessons on implementing sustainable consumption policy at a local level
IES PUBLIC EVENTS IN 2018

25 September 2018
The EU and the Intersection of State-Aid Rules and Multinational Tax Regimes

27 September 2018
IES Inaugural Lecture with Martii Koskenniemi

9 October 2018
Higher Education as a Vehicle for Diplomacy in EU Foreign Policy

15 October 2018
Kosovo Specialist Chambers: A political game changer or another court down the drain?

16 October 2018
Pre-IGF Stakeholder Speed Dating

19 October 2018
Brussels Interdisciplinary Research Centre on Migration and Minorities (BIRMM) Kick-Off Meeting and Networking Event

23 October 2018
Engineering Disruptive Innovation

24 October 2018
Transatlantic and Transpacific Alliances: Deterrence and Engagement in the Korean Peninsula

26 October 2018
Conference on Trade Defence Instruments

13 November 2018
Definitional uncertainties of political crimes in European extradition law: What is the impact on asylum law?

16 November 2018
Trust and Reciprocity: the glue in International Relations and Business

21 November 2018
The Geopolitics of Decarbonisation: Expert workshop - invitation only
IES PUBLIC EVENTS IN 2018

27 November 2018
Differentiated integration in JHA

28 November 2018
IES-UPV lectures

4 December 2018
Citizen Outsider: Children of North African Immigrants in France

5 December 2018
European projects on societal security and extremism: exchanging ideas and practices

5 December 2018
Anti-discrimination policy and anti-racist activism in polarised times

11 December 2018
Decarbonising the EU steel industry through business-model innovation

18 December 2018
Rage Against the Machine: The emergence of the norm against 'killer' robots

19 December 2018
The Climate COP in Katowice: Implications for International and European Climate Policy
STRUCTURE AND MANAGEMENT

The IES is a ‘special university institute’ with functional autonomy within the VUB. Since its inception, the institute has been governed by its own Board, whose members are proposed by the Rector and appointed by the University Council.

The management structure of the Institute is the following:

THE IES BOARD

The IES Board is responsible for approving the general strategy, policy plan, budget, and annual report. The Board also decides on research strategy and gives its final approval to the appointment of senior staff. It is the highest management authority of the Institute.

The Board consists of 11 members: 5 external (to the VUB), 5 VUB faculty, the Rector (or his/her representative) and the Academic Director. Since autumn 2016, four observers join the Board meetings (the Academic Director, one senior academic, one junior researcher and one secretariat staff).

THE ACADEMIC BOARD

In addition to the Board, an Academic Board (previously: Executive Board) is responsible for Human Resources and education at the IES. It deals with appointments, promotion dossiers and, if applicable, renewal of appointments of members of staff, approval of research awards, appointment of researchers, defining the duties of research staff and considering proposals concerning educational matters (including changes to programme curricula). For ZAP appointments, the Board remains competent, and in certain cases (especially for tenure) needs further approval from the university proper, in conformity with its ZAP rules.

The Academic Board consists of 15 members: two representatives of the ES Faculty, two representatives of the RC Faculty, two representatives of the IES Board, three representatives of IES staff, the programme directors of the Advanced Master Programmes, the Academic Director and the President of the Board. It also includes two external members (alumni of IES programmes).
Daily management is the responsibility of the Academic and Executive Directors, as well as the Assistant Executive Director. At the end of 2017, Prof. Dr. Luk Van Langenhove took over from Prof. Dr. Christian Kaunert and was appointed as Academic Director for an interim period of one year. Dr. Van Langenhove has meanwhile (since October 2018) also been appointed as Academic Commissioner for University Networks at the VUB and will concentrate on the latter position from January 2019.

Research management at the IES is primarily done through thematic clusters with a certain degree of managerial authority. Members of each cluster meet at least monthly, and their findings/suggestions/activity reports are communicated in overall staff meetings, which take place once per month. These research clusters are led by senior academic staff, all of whom have ZAP status. In the course of 2018, the IES increased efforts to allow cluster coordinators to attain tenured positions. To this end, a tenuring-procedure was launched, including external vacancies, resulting in the tenure of four senior academics from January 2019.

All members of the academic staff belong to one or more clusters where they report and organise their activities. Since 2012, the Institute has had four research clusters: (1) International Security (formerly European Foreign Security Policy), (2) Environment and Sustainable Development, (3) Migration, Diversity and Justice, and (4) European Economic Governance, as well as an Educational Development Unit.

Once per year, the Institute organises strategic away days – a two-day seminar where management and all senior academic staff discuss strategic issues. In 2018, the Institute exceptionally organised two such meetings: one in February, to set out the focal points for the new academic director (organise a motivational career development system, reassess the fair distribution of tasks, increase project leaders’ ownership of resources and refine the USP of the IES). A second session was organized in December to discuss university networks and to assess closer collaboration with Warwick University and Vesalius College.
### Members of the IES Board

<table>
<thead>
<tr>
<th>Name</th>
<th>Position/Title</th>
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<tbody>
<tr>
<td>Karel De Gucht (president)</td>
<td>Professor European Law, President of the Board</td>
</tr>
<tr>
<td>Fabienne Brison</td>
<td>Professor of Law VUB</td>
</tr>
<tr>
<td>Jean Claude Burgelman</td>
<td>Director at EC DG RTD</td>
</tr>
<tr>
<td>Sir Jonathan Faull</td>
<td>Former Director-General for Financial Stability, Financial Services and Capital Markets Union</td>
</tr>
<tr>
<td>Caroline Gennez</td>
<td>Member of the Flemish Parliament</td>
</tr>
<tr>
<td>Tony Joris</td>
<td>Professor European Law VUB</td>
</tr>
<tr>
<td>Annemie Neyts</td>
<td>former Member of the European Parliament</td>
</tr>
<tr>
<td>Gerard Van Acker</td>
<td>Member of Board of Governors</td>
</tr>
<tr>
<td>Leo Vanaudenhove</td>
<td>Professor Communication Science VUB</td>
</tr>
<tr>
<td>Freddy Van den Spiegel</td>
<td>Professor Economics &amp; Finances VUB</td>
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<tr>
<td>Ilke Adam</td>
<td>IES Professor, Representative of the IES Senior Academic Staff</td>
</tr>
<tr>
<td>Caroline Buts</td>
<td>Professor of Economics, Representative of the ES Faculty</td>
</tr>
<tr>
<td>Paul De Hert</td>
<td>Professor of Law, Representative of the RC Faculty</td>
</tr>
<tr>
<td>Marijke Dejonghe</td>
<td>External member</td>
</tr>
<tr>
<td>Erik Franckx</td>
<td>Professor of Law, Representative of the RC Faculty</td>
</tr>
<tr>
<td>Tony Joris</td>
<td>Professor of Law, Representative of the Board</td>
</tr>
<tr>
<td>Harri Kalimo</td>
<td>IES Professor, Director of the LL.M. and Euromaster Programme</td>
</tr>
<tr>
<td>Luk Van Langenhove</td>
<td>IES Academic Director</td>
</tr>
<tr>
<td>Stephen Spinks</td>
<td>External member</td>
</tr>
<tr>
<td>Florian Trauner</td>
<td>Professor of Political Science, Representative of the ES Faculty</td>
</tr>
<tr>
<td>Jurgen Smet</td>
<td>Representative of the IES Secretariat</td>
</tr>
<tr>
<td>Leo Vanaudenhove</td>
<td>Professor of Communication Science VUB, Representative of the IES Board</td>
</tr>
<tr>
<td>Laura Westerveen (until August)</td>
<td>IES Researcher, Representative of the IES Junior Academic Staff</td>
</tr>
<tr>
<td>Silviu Piros (from September)</td>
<td>IES Researcher, Representative of the IES Junior Academic Staff</td>
</tr>
</tbody>
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### Observers:
Luk Van Langenhove, Ilke Adam, Jacintha Liem, Silviu Piros
GENDER AND DIVERSITY

Gender and diversity are important elements of VUB’s overall policy. The university’s Gender Action Plan, launched in 2014, is a case in point. In 2018, the university’s statutes were amended to strive for a more balanced gender representation in policy bodies and academic committees. The IES, which already in 2016 had changed its regulations to this end, ensures that at least one third of the members of its Board, Academic Board and recruitment committees are of both sex.

Several members of the IES play a pivotal role in the university’s interdisciplinary research group on gender and equality (BIRMM), which was set up in 2018. Moreover, in our Migration, Diversity and Justice cluster, scholars contribute to the university’s Interdisciplinary Master on Gender and Diversity.

Overall, the Institute employs 104 people (54 women and 50 men), but there is a difference between the categories of personnel (see the graph below). Management continues to consist of two men (Academic Director and Executive Director) and one woman (Assistant Executive Director), while there are only two female senior scholars among the eight senior researchers that hold a ZAP mandate. With the introduction of a new study stream (Data Law) in the LL.M. programme, one out of three professors for the new courses is female, bringing the overall ‘balance’ in the programme to two out of 16. A change in this balance is difficult to obtain, as most teaching staff have long-term or tenured contracts. In the EuroMaster programme, the gender balance is more level: six male versus four female.

In 2018, the IES also became a member of the Brussels Binder (www.brusselsbinder.org), the go-to database of female policy experts. The Brussels Binder was officially launched in January in the presence of Frans Timmermans, First Vice President of the European Commission and to date includes over 700 entries of women-experts who can be contacted for policy advice or as members of debate panels. The IES actively supports this initiative and stimulates its female scholars to join.
OUTREACH

The IES communicates with the outside world by targeting the general public, Brussels-based policymakers, academics and researchers interested in the EU, as well as potential applicants (both students and professionals) for its various educational programmes. Below are some of the highlights of the Institute's outreach activities in 2018.

WEBSITES

The IES is a host of websites online. In 2018, its main website ies.be had a total of 73,410 new users, up 8.5% compared with the previous year. Also its websites dedicated its LLM (+47% new users), EuroMaster (+190%), Summer School (+35%), and Postgraduate Certificate (+221%) programmes saw a significant growth in traffic, sparked by the extensive online and offline marketing campaigns relating to the IES’ educational programmes. In 2018, the IES also launched a number of project websites, for example the one focusing on its Govtran project (www.govtran.eu).

NEWSLETTERS

The IES sends out monthly newsletters to a broad target audience. Its mailing list comprises approximately 4,500 recipients. 10 editions were sent out in 2018.

SOCIAL MEDIA

An increasing number of people are following the IES on social media. On Facebook, followers have increased steadily for years and in 2018, the IES reached the 10,000 followers mark. On its Twitter account, the IES had a very active year, focusing on its research and educational activities. Since the start of the academic year 2018/2019, each programme was consistently promoted on a weekly basis. In addition, the IES used LinkedIn as a channel to promote its new vacancies and its educational programmes.

Twitter: Followers 8,929 • Facebook: Followers/fans 10,481 • LinkedIn: Followers 1,854
Youtube: Online videos 173

PODCASTS

In 2018 the IES initiated a podcast series in the context of its KF-VUB Korea Chair project, which resulted in 7 issues.
The IES collaborates on a daily basis with universities and institutions around the world, in the context of its academic programmes and research activities. In this section we identify three dominant types of interactions: Memoranda of Understanding, Long-standing relationships in both education and research, and Project-based collaboration.

**COLLABORATION BASED ON MOU**

The IES has developed a range of formal Memoranda of Understanding with various research and educational institutions. These MoUs are signed as a result of enhanced cooperation between the IES and partner institutions. They allow us to forge global partnerships, encouraging exchange of knowledge between the institutions. The following list of agreements highlights our global reach:

- Fudan University (Shanghai, China)
- Hendrix College (Arkansas, USA)
- Renmin University (Beijing, China)
- University of Vienna and Diplomatic Academy of Vienna (Austria)
- University of Warwick (Coventry, UK)
- UNU-CRIS – United Nations University Institute on Comparative Regional Integration Studies (Belgium / Japan)
- USC – University of Southern California (USA)
- Vesalius College (VECO, Brussels)

**COLLABORATION BASED ON LONG-STANDING RELATIONSHIPS**

Long-standing relationships form the basis for many of the Institute's collaborative activities. Our senior and junior staff have developed and carefully nurtured a range of different relationships with various academic partners across Belgium, Europe, and beyond. In terms of education, these relationships have taken the form of visiting lectures, courses, and roles as members of examination committees. In Belgium, this interaction has involved the VUB, Vesalius College, KU Leuven, Kent University, the ULB, UCL, and the Universities of Antwerp and Ghent. In Europe,
A long-standing educational collaboration is seen in seven countries from Austria to the Netherlands. On a global scale, these relationships exist with institutions in the United States of America and in South Korea. Similar collaboration is taking place between the IES and EU-wide or global institutions, such as the European Security and Defence College and NATO Defense College.

IES researchers are engaged with other institutes and organisations on an individual basis as well as on a more formalised level. These informal partnerships have been established for many years and concretely they take the shape of participation in seminars and panel discussions, acting as (keynote) speaker, co-organising workshops, co-authorship of publications, etc. Across our clusters, we have such partnerships with universities and institutes in Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Ireland, Italy, Japan, Korea, New Zealand, Norway, Poland, Portugal, Romania, South Africa, Spain, Sweden, the Netherlands, UK and USA. In terms of formal thematic networks in research, the IES is participant in a variety of institutionalised networks. These include: APSA Migration and Citizenship Network; CES (Council for European Studies) Migration network; EANRS (European Academic Network for Romani Studies); Expert Network on Value Reconciliation; IMISCOE (International Migration, Integration and Social Cohesion Network), covering 18 countries; INOGOV (Innovations in climate governance), a network of excellence including researchers from 27 European countries; INSEAD network on circular economy; Lund University network on industrial ecology; REFRACT (Research Network on Regime Complexes and Fragmentation); Research Network Political Sociology of ESA (European Sociological Association); etc.
The Institute has integrated projects deeply into its 'DNA'. As shown in the Externally Funded Projects section of this report, 38 projects operated in 2018. The international networks established by our individual staff members continue to be used to great effect to contribute to the internationalisation of the Flemish research landscape. In this section, we highlight the academic collaboration that has stimulated and flowed from these projects. The IES participates in a range of different types of projects, from policy support (service contracts) to fundamental research projects. The IES is also active in educational projects, and some of these have entailed the creation of formal networks. All of these projects have involved international collaboration. Some (COP21-RIPPLES, PACT, KF-VUB Korea Chair, and EL-CSID) go far beyond the EU’s boundaries. However, the majority of IES project-based collaborations remain within (or close to) the EU’s boundaries. Even so, the projects may have global reach.
PERSONNEL MANAGEMENT

The IES Academic Board is responsible for the appointment of all staff at the IES. Senior Academic staff appointments must be confirmed by the Board. Appointments of administrative staff are undertaken by daily management.

The total number of people directly paid by the IES in 2018 amounted to 55.4 full-time equivalents (as opposed to 49.5 FTE the year before). The total number of IES staff, including those not paid directly by the IES (e.g. the President, the Advisor, one Senior Academic, and all VUB-paid teaching and support staff) amounted to 104. An additional 18 people were associated with the Institute (as either senior associate fellow or visiting fellow). 28 different job students helped with basic research tasks and administration. In 2018, 13 people left the Institute, while 17 new people joined the IES staff. This is a direct result of the increasing number of projects and of the collaboration with a growing United Nations University (UNU-CRIS) for which part of the personnel is attributed to the IES payroll.

MANAGEMENT

The management of the Academic Staff falls under the auspices of the Academic Director. Implementing the ZAP contingency plan of 2011, interim Academic Director Luk Van Langenhove started a competitive tenuring procedure in the spring of 2018, resulting in increased and tenured ZAP positions for four senior academics at the IES by the end of the year, rendering the total amount of tenured ZAP at the IES to 4.4 FTE. Within this procedure, benchmark meetings were also held to assess the workload of senior academic staff. Further follow-up will need to be done in the course of 2019 with the new Academic Director Alexander Mattelaer.

Junior academic staff members are managed by their supervisors (in the case of PhD researchers) and/or by the project coordinators (in the case of project researchers). Progress and functioning of PhD researchers on IES budget is annually scrutinized by the Academic Board.

The management of the Secretariat falls under the auspices of the Executive Director and the Assistant Executive Director. Through semiannual meetings, benchmarks are set for all secretariat personnel. The Secretariat experienced many changes in 2018. Three members left during the first half of the year, and one member reduced from a 80% to 50% contract as of July. The IES was happy to welcome six newcomers to strengthen the team.
OVERVIEW OF PERSONNEL AT THE IES

DEPARTURES

- Klaas Chielens left the IES secretariat at the beginning of 2018 to become functional analyst at GIAL
- Fanny Baudoin left the IES secretariat in March to take up a position as European project officer at Sciensano
- Filip Sedefov left the IES to work as an EHS consultant at Young & Global Partners
- Leonie Maes left the IES secretariat in July to work as Project Manager at Threon
- Angela Van Dijck left the IES in August and is pursuing her PhD
- Klaudia Majcher left the IES to work as a Digital Policy Analyst at the European Political Strategy Centre
- Ewout Ramon left UNU-CRIS to take up the position as Project Coordinator at the International Affairs Department of Voka, Flanders' Chamber of Commerce and Industry
- Florian Lang left the IES to start his PhD at the VUB's ES Faculty under the EDGE programme.
- Carta Catarina left the IES to take up the position of Professor at the Political Science Department of the Université LAVAL in Quebec, Canada
- Leonie Jegen left UNU-CRIS and will work as a project researcher for Arnold Bergstraesser Institute (German foundation) on the same topic as her research activities at IES.
- Virginia Proud ended her project under the H2020 EL-CSID programme
  - Isobel Robson left the IES to join FTI Consulting

NEWCOMERS

- René Hermens started in February as Learning Designer in the Educational Development Unit (EDU).
- Angela Van Dijck and Isobel Robson joined in March as project researchers in the ESD cluster.
- Peter Menke rejoined the IES secretariat as IT Manager in March.
- Paula Cantero Dieguez started in March as Projects and Events Assistant at the IES secretariat
- Steffi Peuckert began as a Projects & Management Assistant in March.
- Pascale Sas started as HR Officer in May.
- Romy Flower joined Anne Sterckx in the Finance department of the IES secretariat in May.
- Marion Tomsett took up the role of Student Registration Officer & Administrative Assistant in August.
- Ingmar Von Homeyer started in September as postdoctoral researcher in the ESD cluster.
- Maximilian Ernst started the PhD project in the International Security cluster in October. The PhD project is embedded within the KF-VUB Korea Chair.
- October also saw the arrival of guest professor Raluca Csernatoni, to give the course 'European Security and Counter-Terrorism' in the M.Sc European Integration.
- Orsolya Gulyas joined in November as a PhD researcher in the EEG cluster.
- Louise Baduel joined the IES again to strengthen the FP7 SOURCE project.

The IES's close collaboration with UNU-CRIS has resulted in a number of mainly Bruges-based newcomers associated to our institute:

- Ajsela Masovic started in February as Administrative Assistant.
- Rory Johnson joined UNU-CRIS as a Grants Management Officer in May.
- Andrew Dunn started in September as a Policy and Communication Officer.
OVERVIEW OF PERSONNEL AT THE IES

ADMIN STAFF

• Assistant Executive Director: Jacintha Liem 100%
• Finance: Anne Sterckx 90%
• Finance: Romy Flower 20% (since May)
• HR: Pascale Sas 100% (since May)
• Communication & Marketing: Jurgen Smet 100%
• Communications Assistant: Maja Kovacevic 100%
• Events & Communication: Anamaria Bacsin 100%
• Student Registration Officer & Administrative Assistant: Marion Tomsett 100% (since August)
• LL.M. Secretariat: Marleen Van Impe 80%
• IT: Peter Menke 50% (since mid-June, formerly 40% since March)
• General Secretariat: Hilde Vanderheyden 50% (since July – formerly 80%)

• Projects & Management Assistant: Steffi Peuckert 100% (since March)
• Projects & Events Assistant: Paula Cantero Dieguez 100% (since March)
• UNU-CRIS: Ewout Ramon 100% (until September)
• EL-CSID Project, Postgraduate Certificate & Summer School: Léonie Maes 100% (until June)
• EL-CSID Project: Elke Boers 100% (since July)
• SOURCE Project: Louise Baduel 100% (November)
• SOURCE Project: Florian Lang 100% (until September)

The IES also employs Noël Neven as HR and Finance Officer at UNU-CRIS. Other UNU-CRIS staff members are hired through UGent.
OVERVIEW OF PERSONNEL AT THE IES

MANAGEMENT

- President: Karel De Gucht
- Academic Director: Luk Van Langenhove
- Executive Director: Anthony Antoine 100%
- Assistant Executive Director: Jacintha Liem 100%
- Teaching programme management (LL.M. and MSc programme): Harri Kalimo

PROFESSORS AND POSTDOCTORAL RESEARCHERS

- Ilke Adam 100%
- Manuela Alfe 10% (until September)
- Géraldine André 100%
- Dirk Arts 5%
- Caroline Buts 10%
- Catarina Carta 20% (until September)
- Raluca Csernatoni 10% (since October)
- Serena D’Agostino 90% (since October)
- Ferran Davesa 50% (since October – formerly 60%)
- Karel De Gucht 10%
- Paul De Hert 10%
- Youri Devuyst 10%
- Daniel Fiott 10% (since May)
- Ricardo Gosalbo Bono 5%
- Serge Gutwirth 10%
- Frank Hoffmeister 10%
- Tony Joris 25%
- Harri Kalimo 100%
- Joachim Koops 10%
- Marie Lamensch 30%
- Chantal Lavallée 100%
- Richard Lewis*
- Alexander Mattelaer 40%
- Trisha Meyer 50%
- Arnaud Nuyts 10%
- Sebastian Oberthür 100%
- Luis Simon 90%
- Jamal Shahin 45% (since February – formerly 60%)
- Stefaan Smis 10%
- Ben Smulders 10%
- Carlos Soria Rodriguez 100% (since October – formerly 50%)
- Angela Tacea*
- Irina Tanasescu 10%
- Georgeos Terzis 20%
- Florian Trauner 70%
- Irina Van Der Vet 100%
- Leo van Hove 10%
- Luk Van Langenhove 70%
- Servatius van Thiel 10%
- Johan Verbeke 10%
- Jan Völkel 100%
- Ingmar Von Homeyer 50% (since September)

* Supported by other funds
OVERVIEW OF PERSONNEL AT THE IES

PROJECT RESEARCHERS AND PHD STUDENTS

- Matilda Axelson 100%
- Elke Boers 100% (until June)
- Serena D’Agostino 100% (until September)
- Linde Desmaele 100%
- Maximilian Ernst 100% (since October)
- Orsolya Gulyas 100% (since November)
- René Hermens 100% (since February)
- Laura Iozzelli 100%
- Rory Johnson 20% (since October – formerly 100% since May)
- Gauri Khandekar 100%
- Stephan Klose 100% (until September)
- Lea Mateo 100%
- Antonios Nestoras 100%
- Elie Perot 100%
- Silviu Piros 100%
- Virginia Proud 100%
- Austin Ruckstuhl 100%
- Filip Sedefov 100% (until May)
- Olof Soebech 100%
- Carlos Soria Rodriquez* (until July)
- Philipp Stutz 100%
- Fausta Todhe 100%
- Riccardo Trobbiani 100% (since September – formerly 40%)
- Maaike Verbruggen 100%
- Laura Westerveen 100%
- Tomas Wyns 100%

PHD RESEARCHERS SUPPORTED BY OTHER FUNDS

- Neepa Acharya
- Zana Abdallah
- Akbar Asma
- Berdak Bayimbetov
- Serban Brebenel
- Antonio Calcara
- Omar N. Cham
- Diana De Vivo
- Ian Izci
- Max Jansson
- Jimi Hendry Nzally
- Kogbe Oluwabamidele
- Sara Silvestre
- Fatma Sevgi Temizisler
- Fabian Tudor Petru
- Angela Van Dijck
- Ori Wertman
- Richard Stockton Wheeler
- Lingyu Xu
- XiuLing Ye
- Lu Zhang
QUALITY ASSURANCE

Management applies quality control measures ex ante as well as ex post. In attracting academic personnel, the IES applies the highest standards. Likewise in its financial management, the IES implements both internal and external control. In its services, the IES delivers the best possible services and tries to improve them through feedback from its clients.

QUALITY OF SERVICES

For all relevant major activities organised at the IES, an evaluation form is distributed to participants to assess the quality of the rendered services. After each major event/activity, management and organising staff jointly assess strengths and weaknesses in order to identify potential for improvement. This was also the case for the biannual EUIA Conference, where the nearly 400 participants gave online feedback on the quality of the content and organisation of this major event.

QUALITY OF PERSONNEL

All personnel are hired through a quality control procedure, which, as a general rule, begins with the publication of an external vacancy. These vacancies are published internationally through relevant Internet sources, specialised e-mail distribution lists, newspapers and/or journals. The files of candidates are scrutinised by (external) evaluators, with top-ranked individuals invited for an interview with management, senior IES researchers and experts in the field, as appropriate. In the case of recruitment for teaching staff, the candidates present a guest/test lecture that is assessed by both colleagues and students. Teaching staff is further assessed by the Academic Council of the university before a final appointment is made. Candidates for professorships (ZAP) also follow VUB university appointment procedures. PhD students are recruited through international calls for projects. In 2018, the IES launched three of these calls: one in the field of European Economic Governance, one on International Security, and one on Environment and Sustainable Development (a re-launch of last year’s call). All attracted a large number of candidates, which were scrutinised by a diverse team of scholars. After interviews with the most promising candidates by the cluster coordinators and a team of scholars and staff, three PhD researchers were appointed by the IES Academic Board and awarded a scholarship for a maximum duration of four years.
QUALITY ASSURANCE

The quality of personnel is further monitored through periodical evaluations. PhD researchers meet their promoter and supervisory committee at least twice a year, while all other academic personnel is assessed on a yearly basis. Within the Secretariat, IES personnel are evaluated twice a year through an internal assessment procedure, using standard evaluation forms. In 2018, two such evaluations took place (one in May and one in November). These six-monthly IES evaluations serve as benchmarking for the upcoming six months. Administrative personnel are also supported in the development of personal or work-related skills. In the framework of lifelong learning, a modest budget foresees the support for individual or collective training sessions and/or extra courses. Several such trainings took place in 2018 for the staff responsible for IT, Communications, Projects and HR. In order to enable the development and integration of its academic and administrative staff with foreign background, the Institute also organises regular Dutch language courses.

QUALITY OF EDUCATION

Teaching staff are recruited through international vacancies, subject to external scrutiny, interviews and trial lectures. In 2018, this procedure was followed for one of the courses in the IES' EuroMaster programme. It resulted in the appointment of Dr. Raluca Csernatoni for the European Security and Counter-Terrorism course. Students annually assess the quality of the teachers / courses through feedback forms. The Dean, the Academic Director as well as the Programme Director of the respective Master Programme oversee the follow-up of Programme questions relating to teaching, learning and the overall learning objectives of both modules and programmes.

QUALITY OF STUDENTS

Students in the Advanced Master programmes, the Postgraduate programmes and in the IES Summer School are carefully selected, based on their study background and results, their command of English, their suitability and motivation, as well as the contact details of referees who are available for feedback on the candidate. Applicants for the Advanced Master programmes need to have a Master’s degree before starting their studies at the IES. Exceptionally, highly motivated BA students are admitted, but only if they have a study background of at least 240 ECTS (which equals a Belgian Master programme) and work experience that is compatible with the programme.

QUALITY OF FINANCES

The Financial Officer is supervised by the Executive Director, who in turn reports to the Board of the IES. An external auditor annually controls the overall finances (currently BDO Auditors). Following EC rules, European-funded projects of a certain magnitude (FP7 and H2020) are individually scrutinised by an auditor prior to submitting the periodic financial figures to the Commission.
QUALITY ASSURANCE

QUALITY OF RESEARCH

PhD and senior researchers are appointed after a thorough selection procedure involving an international call for applications, including external scrutiny and interviews (see above). Research progress of PhD students is monitored continuously by the promoter, the doctoral committee (twice per year), the responsible senior IES researcher, and the Academic Director in accordance with the IES PhD Guidelines (incorporated in the Guidelines for Academic Staff). In the process of this quality control, junior researchers present a state of affairs of their findings at least once per year at a research colloquium (held biweekly). The Director of PhD Studies forms the pivotal connection between the researchers, IES Management and the university structures. There is collaboration with the Doctoral School in Social Sciences, organised by the university at large. Postdoctoral IES researchers and senior academic staff are monitored by the Academic Director and IES Management in the context of establishing and reviewing benchmarks.

QUALITY OF MANAGEMENT

Following the departure of Prof. Christian Kaunert, the IES Board appointed Prof. Dr. Luk Van Langenhove as Academic Director. Prof. Van Langenhove, who for the past 15 years held the position of Director of the United Nations University – Comparative Regional Integration Studies centre (UNU-CRIS), was selected from existing ZAP members to ensure continuity of and experience in academic management.
2018 was a record year for the IES. The number of externally financed projects rose to 42, which helped to achieve an income of approx. € 1.9 million. In turn, more projects also means more staff, more activities and therefore more costs. Income and expenditure increased by virtually the same percentage, which means that compared to the proposed budget there is just as much budget overrun on the income side as on the expenditure side. The fact that these exceedances are still there is due to the settlement of externally financed projects, which only takes place at the end of the financial year. Part of the extra income and expenditure is also related to the growth of UNU-CRIS, the institute that partly falls under the operational structure of the IES. For example, wage costs of part of UNU-CRIS staff are covered by the IES. In total, this is a zero operation (as much income as expenditure), but the expansion of UNU-CRIS also marks the figures of the IES.

Nevertheless, the Institute also suffered some financial setbacks. For example, the income from financial investments has been reduced to less than a quarter of last year. Moreover, the Institute received a number of invoices relating to previous years, which it did not immediately expect.

The IES closes off the year 2018 with a small ‘profit' of € 11,309. On a total turnover of more than 5 million euros, this is only 0.2%. This virtually break-even situation must also be put into perspective: on the one hand 'savings' were made on a full-time mandate after the termination of the previous Academic Director’s contract (and the decision to select the new Director from the existing professors’ corps), and on the other hand, further costs are covered for the researchers on the KF-VUB Korea Chair project - where the agreement was initially that the VUB would bear part of these costs. This extra cost was initially not budgeted. As a precaution, the IES takes part of the promised income (€ 20,000) as a reserve to cover the risk of non-payment by the European Commission in one of the projects. This risk is small but is still covered within the 2018 accounts.

The IES remains a financially sound institution and continues to strive for sustainable growth. To this end, it started collaborative discussions with various academic institutions and looks forward to a further constructive relationship with its alma mater.
## FINANCIAL REPORT

<table>
<thead>
<tr>
<th></th>
<th>2018 Budget</th>
<th>2018 Accounts</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Income</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Government grant</td>
<td>€ 1,987,000</td>
<td>€ 1,987,000</td>
</tr>
<tr>
<td>VUB grant</td>
<td>€ 204,470</td>
<td>€ 194,310</td>
</tr>
<tr>
<td>Externally financed projects</td>
<td>€ 1,728,557</td>
<td>€ 1,895,473</td>
</tr>
<tr>
<td>Scholarships</td>
<td>€ 20,000</td>
<td>€ 19,269</td>
</tr>
<tr>
<td>Tuition fees PRLC and EUROMASTER</td>
<td>€ 296,720</td>
<td>€ 305,388</td>
</tr>
<tr>
<td>Conference fees</td>
<td>€ 189,600</td>
<td>€ 209,431</td>
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<tr>
<td>Interest</td>
<td>€ 27,300</td>
<td>€ 6,881</td>
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<tr>
<td>Study Materials</td>
<td>€ 10,500</td>
<td>€ 10,497</td>
</tr>
<tr>
<td>Misc</td>
<td>€ 443,983</td>
<td>€ 440,797</td>
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<tr>
<td><strong>Equipment</strong></td>
<td>€ 93,828</td>
<td>€ 111,863</td>
</tr>
<tr>
<td><strong>Running Costs</strong></td>
<td>€ 1,260,603</td>
<td>€ 1,590,760</td>
</tr>
<tr>
<td><strong>Personnel</strong></td>
<td>€ 3,474,667</td>
<td>€ 3,352,850</td>
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<tr>
<td>Administrative Personnel</td>
<td>€ 1,115,780</td>
<td>€ 1,188,176</td>
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<tr>
<td>Senior Academic Personnel</td>
<td>€ 1,194,317</td>
<td>€ 1,171,875</td>
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<tr>
<td>Researchers and Doctoral Students</td>
<td>€ 1,084,271</td>
<td>€ 909,795</td>
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<tr>
<td>Pension Fund</td>
<td>€ 80,299</td>
<td>€ 83,004</td>
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<tr>
<td><strong>Provisions and Funds</strong></td>
<td>€ (8,800)</td>
<td>€ 2,275</td>
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<tr>
<td>Research Enhancement Fund</td>
<td>€ 40,000</td>
<td>€ 40,000</td>
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<tr>
<td>Use of the Res. Enh. Fund</td>
<td>€ (48,800)</td>
<td>€ (57,725)</td>
</tr>
<tr>
<td>Provision for risks on projects</td>
<td>€ -</td>
<td>€ 20,000</td>
</tr>
<tr>
<td><strong>TOTALS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Income</td>
<td>€ 4,906,110</td>
<td>€ 5,069,046</td>
</tr>
<tr>
<td>Total Expenditure</td>
<td>€ 4,829,098</td>
<td>€ 5,055,463</td>
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<tr>
<td>Total Provisions</td>
<td>€ (8,800)</td>
<td>€ 2,275</td>
</tr>
<tr>
<td><strong>Year Total</strong></td>
<td>€ 87,812</td>
<td>€ 11,309</td>
</tr>
</tbody>
</table>

### Destination of the Reserves

<table>
<thead>
<tr>
<th></th>
<th>€ 11,309</th>
</tr>
</thead>
<tbody>
<tr>
<td>Building investment fund</td>
<td>-</td>
</tr>
<tr>
<td>Social fund</td>
<td>-</td>
</tr>
<tr>
<td>Fund Senior Research Fellows</td>
<td>-</td>
</tr>
<tr>
<td>Master Programme Fund</td>
<td>€ (28,155)</td>
</tr>
<tr>
<td>Use of / addition to the surplus</td>
<td>€ -</td>
</tr>
<tr>
<td>Use of / addition to the project ref</td>
<td>€ 115,967</td>
</tr>
</tbody>
</table>

### Personnel cost vs. Total cost (%)

<table>
<thead>
<tr>
<th></th>
<th>2018 Budget</th>
<th>2018 Accounts</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personnel cost vs. Total cost (%)</td>
<td>72.08</td>
<td>66.29</td>
</tr>
</tbody>
</table>

### Surplus/Deficit vs. Total income (%)

<table>
<thead>
<tr>
<th></th>
<th>2018 Budget</th>
<th>2018 Accounts</th>
</tr>
</thead>
<tbody>
<tr>
<td>Surplus/Deficit vs. Total income (%)</td>
<td>1.79</td>
<td>0.22</td>
</tr>
</tbody>
</table>
BOOK CHAPTERS


PEROT, E. 2018. L’activation de l’article 42 § 7 TUE par la France et la place de l’assistance mutuelle au sein de la politique européenne de défense: Beaucoup de bruit pour peu de


FULL ARTICLES IN SCIENTIFIC JOURNALS WITH INTERNATIONAL PEER REVIEW


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Institute for European Studies
2018 Activity Report

Published by: Prof. Karel De Gucht, IES President
Compiled and edited by Jurgen Smet and Anthony Antoine
With the kind assistance of: Maja Kovacevic and all the researchers and secretariat staff at the IES.

All pictures courtesy of IES and VUB.